THE CITY MANAGER'S
2012 PRELIMINARY BUDGET WORKBOOK

CITY MANAGER- Timothy Dacey

January 24, 2012

CITY COUNCIL:

Marc Forman	*First Ward Councilmember*
Michael Cohen	*Second Ward Councilmember*
Eugene Skurnick	*Third Ward Councilmember*
Jack Drakeford	*Fourth Ward Councilmember*
Lynne H. Algrant	*Councilmember - at - Large*

MAYOR/COUNCIL PRESIDENT:

Frank Huttle III

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Introduction

Englewood

City Manager's Office P.O. Box 228 • Englewood, N.J. 07631 • (201) 871-6637 • Fax (201) 567-3678

TO: City Council Members & Mayor Frank Huttle, III

FROM: Timothy J. Dacey, City Manager

DATE: January 24, 2012

SUBJECT: 2012 Budget

I am presenting you with a proposed 2012 budget that totals $59,840,443. This is $1,517,710 less than 2011. This budget, as requested by the Council, does not increase the municipal tax for 2012. It also meets the State mandated levy cap (2%) and the State mandated appropriations cap (2 ½%).

This budget contains some of the suggestions that were recommended by the Mayor's Commission on Budget & Finance. The page numbers refer to the Mayor's Commission report. These include:

1) Develop compensation packages where costs are within the City's control (pg. 16).
   - The following positions were filled at reduced levels during 2011 from the level of compensation of the prior employee. (City Manager, Chief Financial Officer, Fire Chief and Human Resources Director)

2) Aggressively pursue opportunities to share services (pg. 16).
   - The new budget calls for the Tryon Pool to be operated by the Englewood Board of Education which saves the City $45,000. We will also be signing an inter-local agreement with the Board of Education to manage the IT systems of the City beginning March 1, 2012 instead of hiring another employee.

3) Outsource services where long-term savings can be achieved (pg. 18).
   - This budget includes the shift of providing ambulance services to Englewood Hospital at no cost to the City. The 2011 budget provided funds for the Fire Department to provide these services.
   - This budget also adds Recreation programs and pool management at Mackay Park and provides that these be operated by a non-profit organization instead of by the City and a for profit company.
   - We shifted payroll to ADP and eliminated one full-time position, saving $90,000.

4) Plan for the Library's future (pg. 21).

5) Improve the efficiency of City staff through the judicious investments in new technology (p. 22).
   - This budget recommends the phase-in of one-man garbage trucks beginning in 2012.
   - It also includes having the Englewood Board of Education manage the City's IT system and phone system and have them make recommendations so that the City and the Board of Education can share the same computer systems.
   - We are combing the police and fire dispatch to save money and reduce employees.

During 2011, some changes were made that are reflected in the 2012 budget. These include:

a) The ERA South lawsuit was settled. We expect to collect $550,000 in 2012, $100,000 of which is being used to reduce property taxes.
b) Ambulance services were shifted to Englewood Hospital. The revenue expenses were removed for 2012.
c) The alarm ordinance was repealed effective January 1, 2012. Both revenues and expenses were removed for 2012.
d) The Board of Education will operate Tryon Pool in 2012. They will have the YMCA manage it. Our budget was reduced by $45,000.

In this budget, the amount to be raised by taxes falls to $43,922,440 from $44,250,194, a $327,754 reduction.

This proposed budget does not include the BCUA increase, which as of today is not available. The State aid numbers are expected to be released on February 21, 2012 and the State has pushed back our budget introduction date to March 9, 2012. My budget expects state aid to remain flat for 2012.

The proposed 2012 budget also budgets for 293 full-time employees, down from 315 in 2011 and 44 part-time employees, down from 57 in 2011.

Major increases for 2012 include:

a) Insurance is increasing $588,498 which covers increases in unemployment insurance, Medicaid insurance, general liability and workman's compensation.
b) Pension costs – the PERS contribution is increasing by $32,500 while the PFRS contribution is decreasing by $334,681.

In order to present a no tax increase budget, I reduced the following non-department expenses:

a) Capital surplus by $150,000
b) Reserve for tax appeals by $250,000
c) Addition from surplus $200,000
d) Route 4 Settlement $100,000
e) Terminal Leave $100,000
f) Reserve for uncollected taxes $100,00

We are expecting a very healthy surplus for 2011 and are anticipating a high level of tax collection, less tax appeals and less terminal payments, so I believe that what I have budgeted will be sufficient for 2012.

This budget gives the City Council a good opportunity to discuss how Englewood delivers services to the residents and what savings can be achieved in the future.

The budget discussions with the department heads, combined with public input, will set the stage for future budgets for Englewood.

The State has revised the budges dates to the following:

Budget transmission to Council	February 3
Municipal Introduction	March 9
Municipal Adoption	April 20

I look forward to working with you over the next few months as we work towards adoption of the 2012 budget.

Sincerely,

Timothy J. Dacey
City Manager

TJD/dag

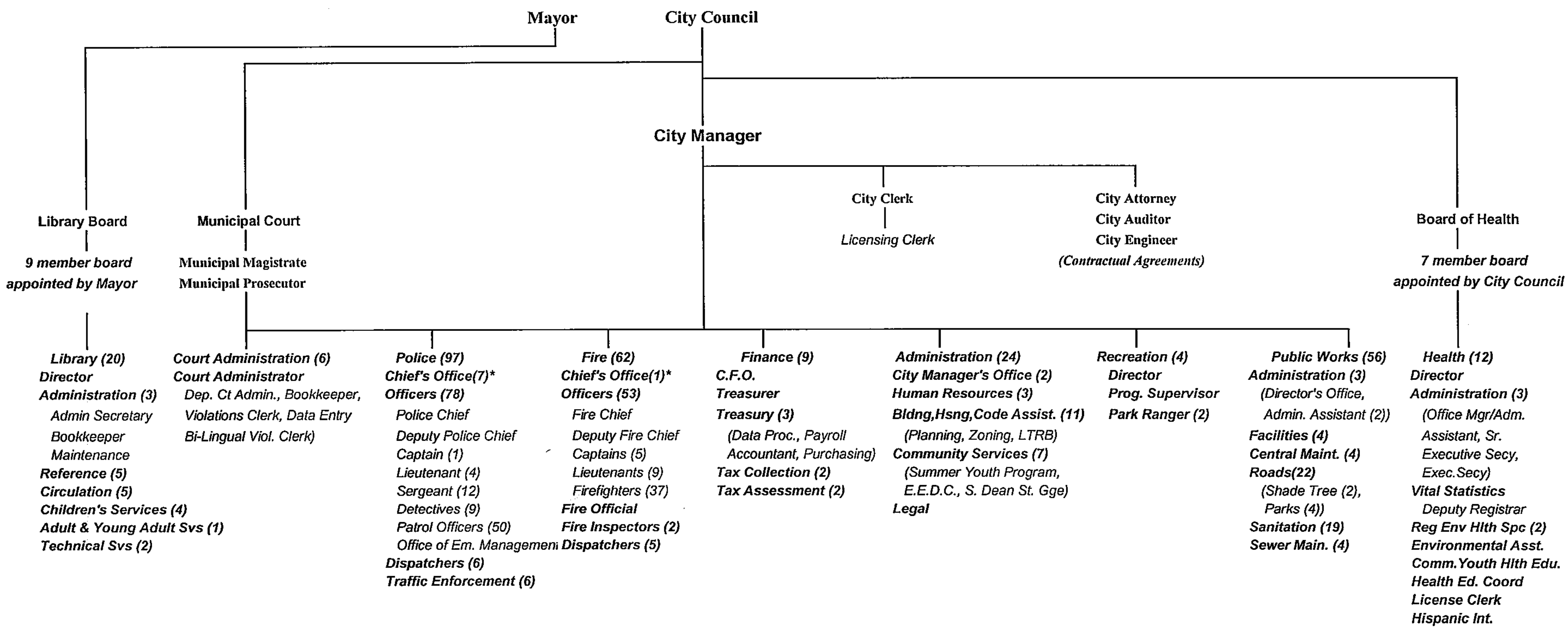
Summary of Operating Budget

	2011	2012
Salary & Wages	$27,490,305	$27,463,208
Operating Expenses	4,776,583	4,486,376
Total	$32,266,361	$31,949,584

Resulting in a $1,518,310 budget reduction and a tax decrease of -.35%.

CITY OF ENGLEWOOD
2012 Organization Chart

1/13/2011



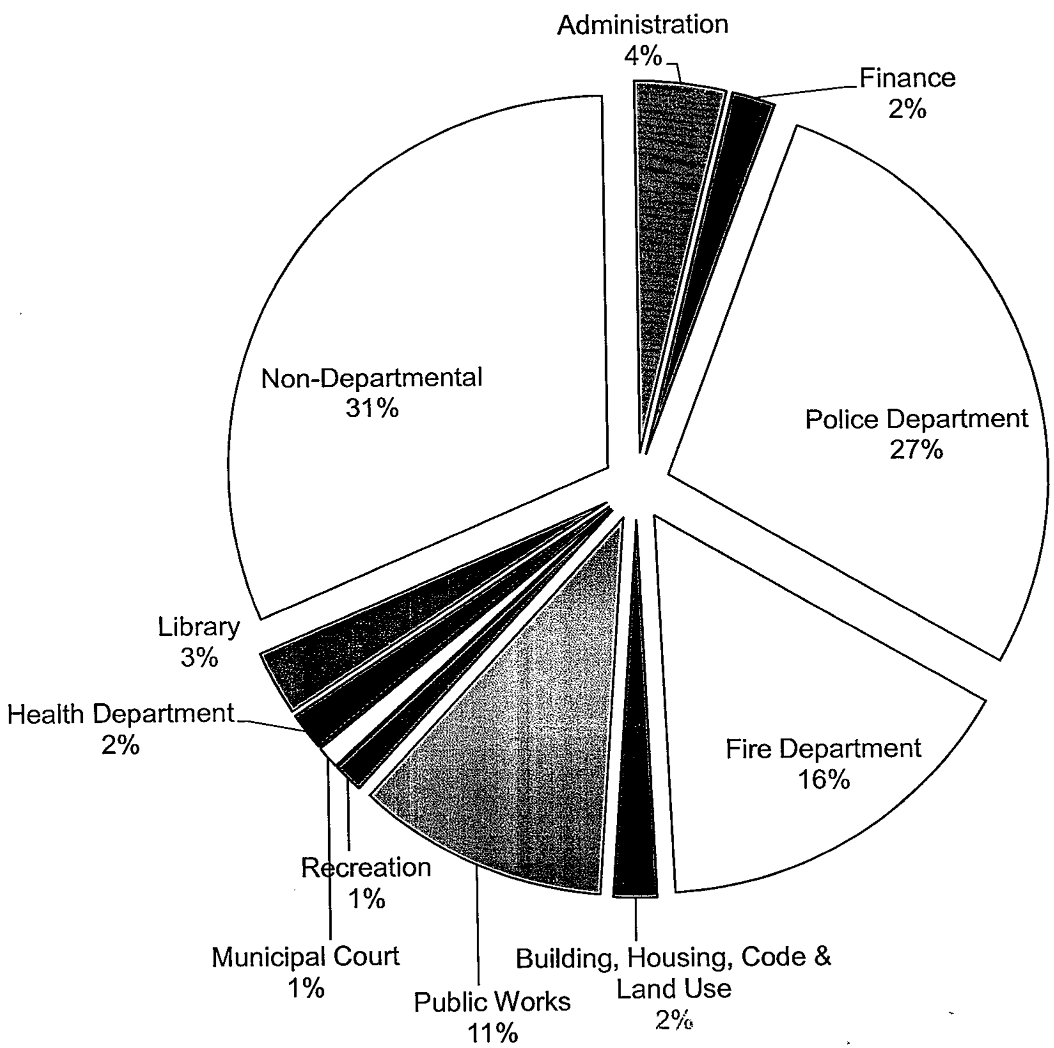
*** All non-officer police and fire employees are civilian employees only.***

Boards and Agencies

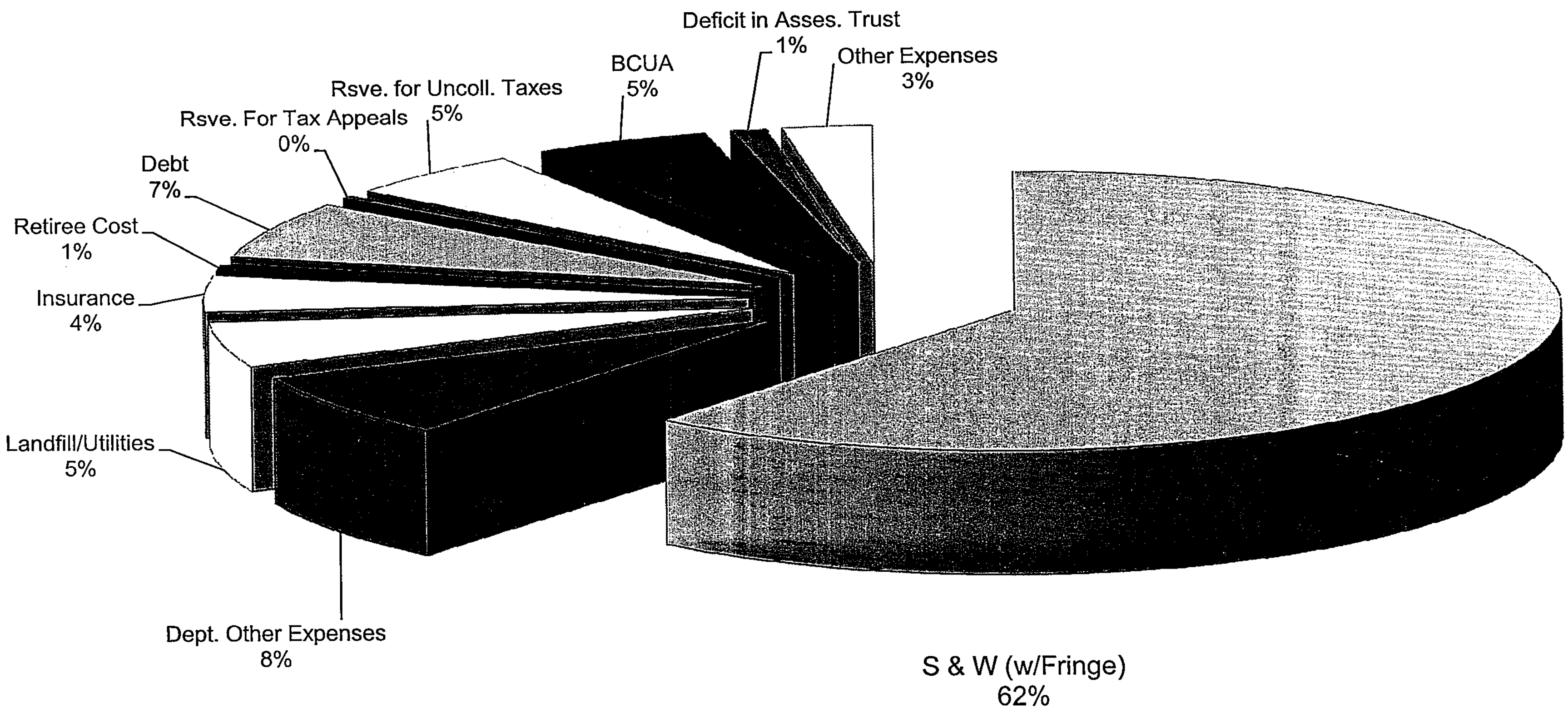
Planning Board	*Environmental Commission*
Zoning Board	*Economic Development Corp.*
Landlord Tenant Bd.	*Traffic Advisory*
Recreation Advisory	

Total F/T Employee's 293

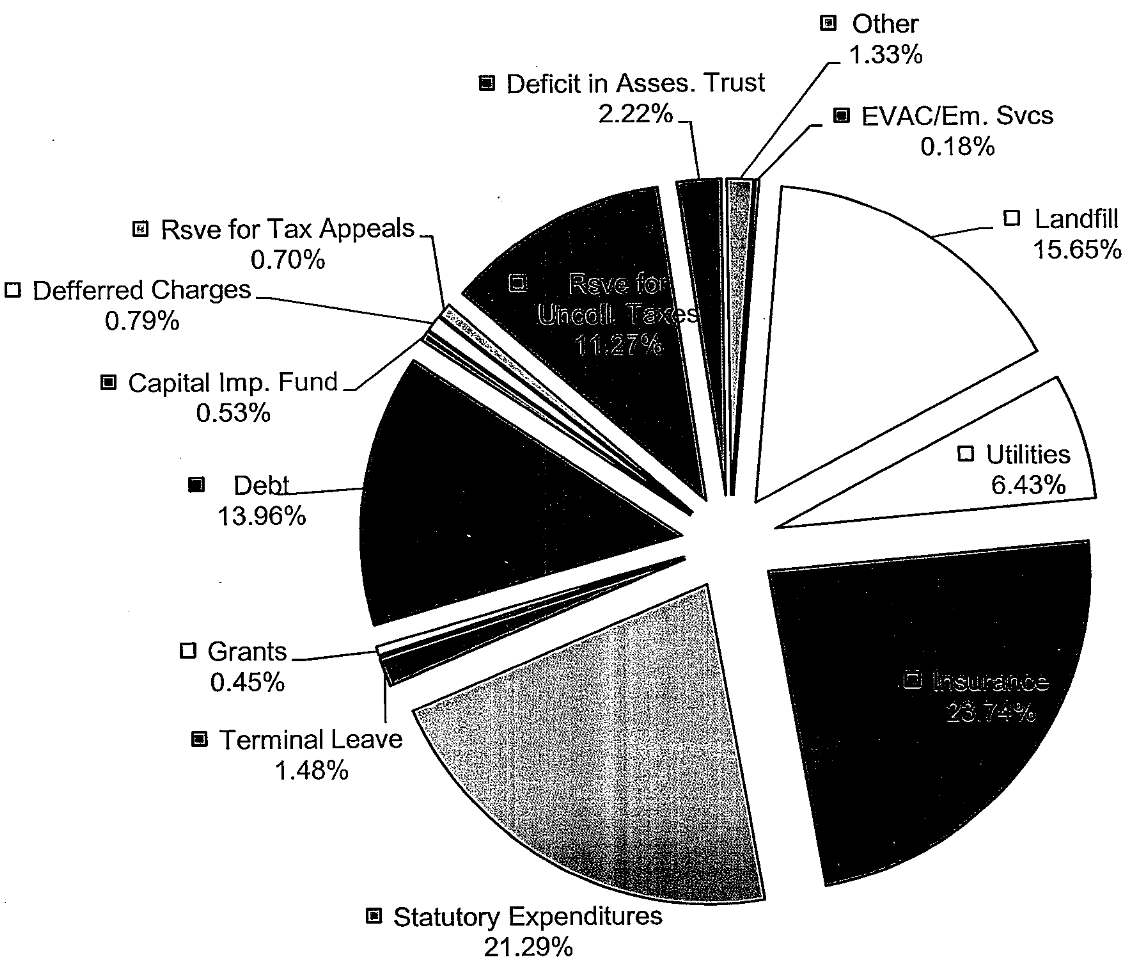
2012 Total Budget by Department (Incl. Fringe) $59,840,443

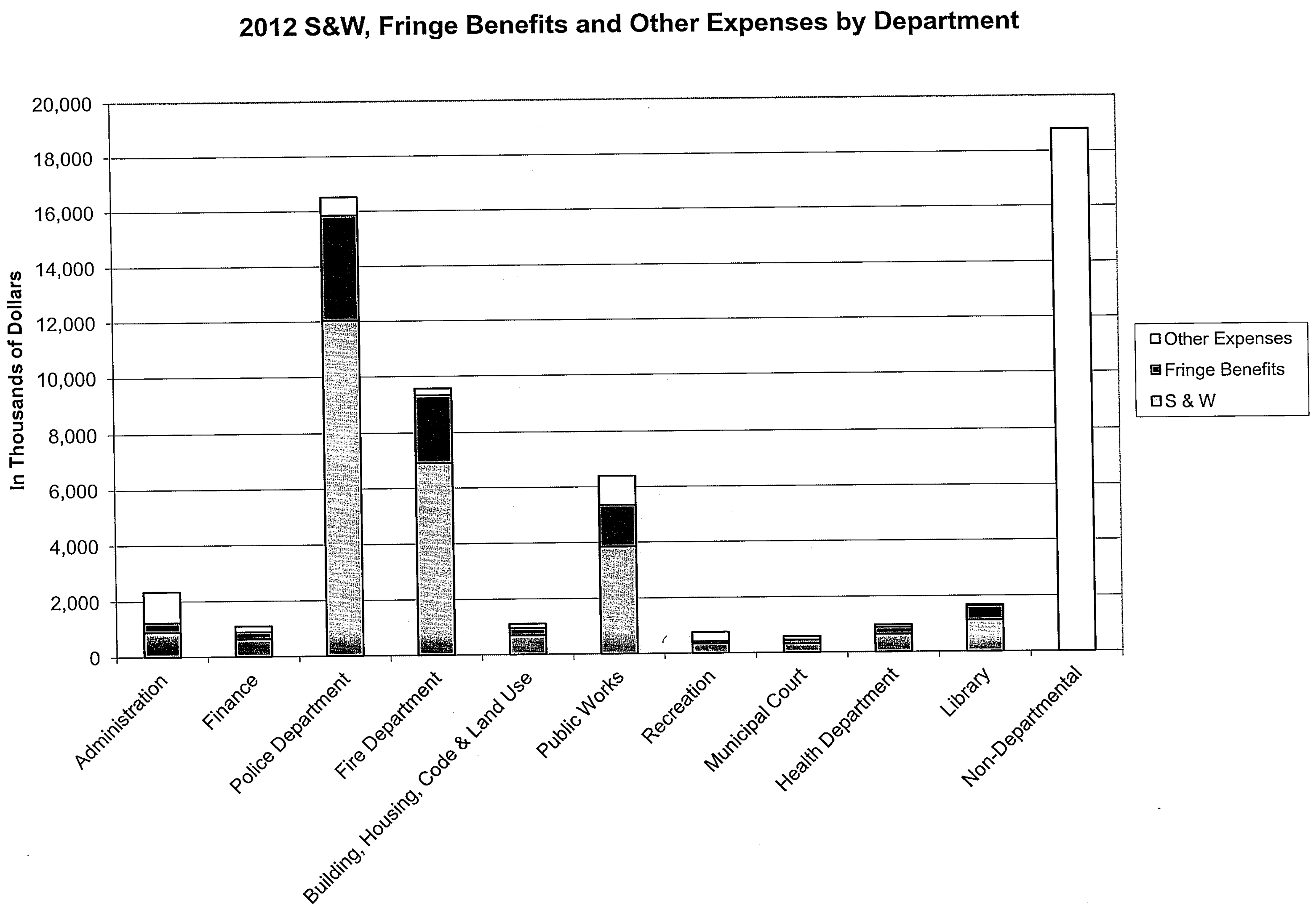


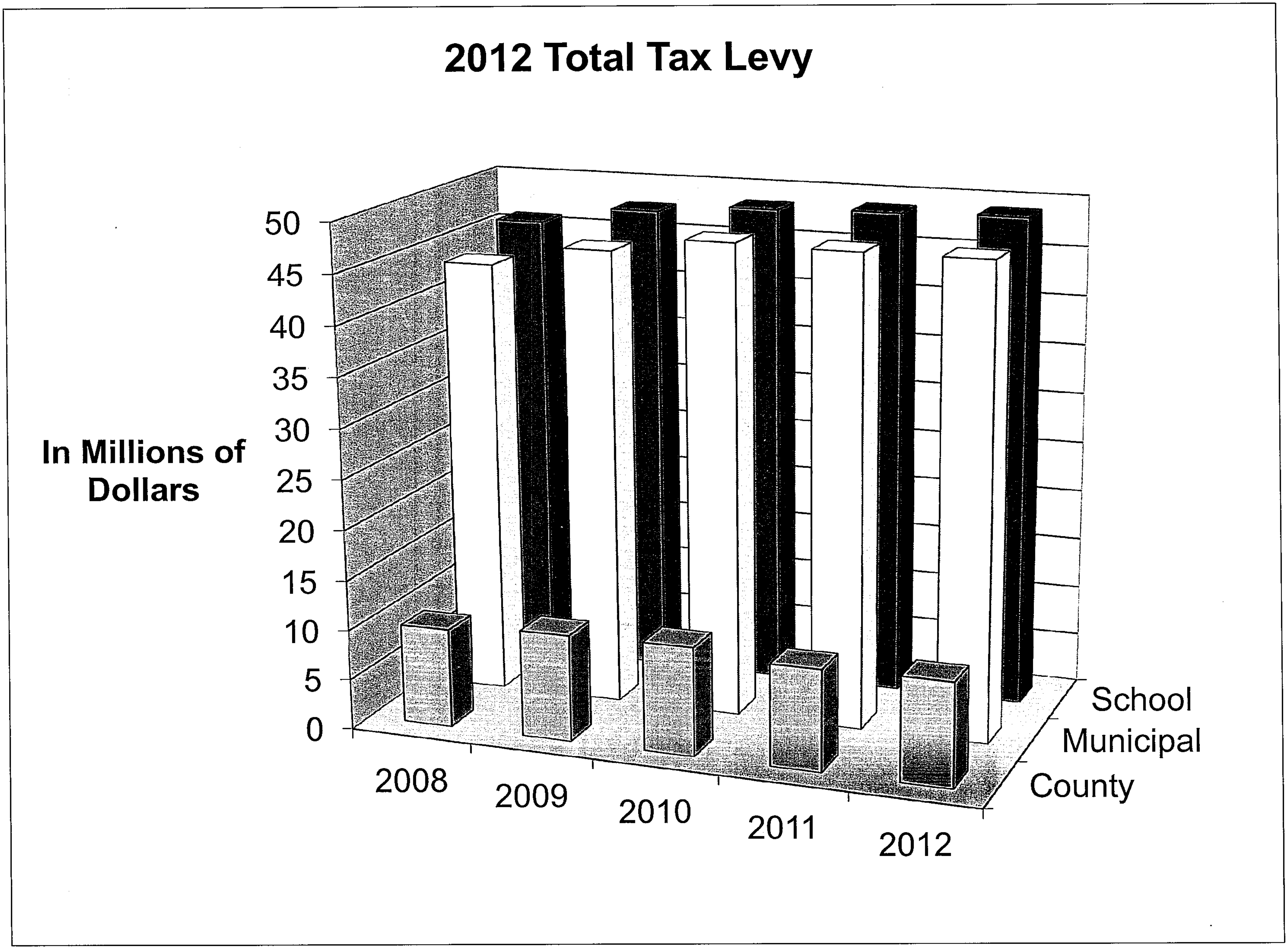
2012 S&W (w/Fringe) vs. Other Expenses



2012 Non Departmental




2012 S&W, Fringe Benefits and Other Expenses by Department
In Thousands of Dollars
20,000
18,000
16,000
14,000
12,000
10,000
8,000
6,000
4,000
2,000
0
Administration
Finance
Police Department
Fire Department
Building, Housing, Code & Land Use
Public Works
Recreation
Municipal Court
Health Department
Library
Non-Departmental
Other Expenses
Fringe Benefits
S & W


2012 Total Tax Levy
In Millions of Dollars
50
45
40
35
30
25
20
15
10
5
0
2008
2009
2010
2011
2012
School
Municipal
County

Budget Overview

CITY OF ENGLEWOOD

% Increase per Year 2007 - 2012

Departments	2012 Budget	2011 / 2012 %	2011 Budget	2010 / 2011 % Increase	2010 Budget	2009 / 2010 % Increase	2009 Budget	2008 / 2009 % Increase	2008 Budget	2007 / 2008 % Increase	2007 Budget
GENERAL GOVERNMENT											
City Manager											
S&W	257,630	4.63%	246,240	-5.00%	259,200	-0.97%	261,729	16.21%	225,213	70.10%	132,400
O/E	81,375	8.50%	75,000	-37.76%	120,500	-17.18%	145,500	0.00%	145,500	-28.68%	204,000
Mayor & Council											
S&W	30,000	20.00%	25,000	0.00%	25,000	-16.67%	30,000	0.00%	30,000	0.00%	30,000
O/E	14,400	82.28%	7,900	-54.60%	17,400	-5.43%	18,400	27.78%	14,400	61.80%	8,900
City Clerk											
S&W	124,829	9.68%	113,813	-1.60%	115,661	-16.96%	139,276	6.83%	130,370	3.94%	125,428
O/E	60,000	0.00%	60,000	-3.23%	62,000	-16.22%	74,000	0.00%	74,000	7.25%	69,000
Human Resources											
S&W	181,899	-10.05%	202,228	-18.21%	247,247	-1.10%	249,994	5.30%	237,400	11.07%	213,748
O/E	15,800	43.64%	11,000	-31.25%	16,000	-5.88%	17,000	24.09%	13,700	0.00%	13,700
Legal Services											
S&W	58,000	0.00%	58,000	0.00%	58,000	-0.45%	58,264	21.96%	47,773	14.91%	41,573
O/E	640,000	-15.79%	760,000	2.70%	740,000	-9.09%	814,000	54.46%	527,000	20.59%	437,000
Engineering Svs											
S&W			0		0		0		0		0
O/E	108,000	0.00%	108,000	2.86%	105,000	-4.37%	109,800	0.00%	109,800	0.00%	109,800
Community Services											
S&W	230,944	1.03%	228,579	5.26%	217,155	2.33%	212,211	5.63%	200,900	91.33%	105,000
O/E	188,000	5.62%	178,000	-15.64%	211,000	-22.00%	270,500	68.80%	160,250	-59.50%	395,665
Finance Office											
S&W	286,802	-4.40%	300,000	-6.29%	320,153	-2.32%	327,751	6.52%	307,687	1.52%	303,092
O/E	99,000	56.65%	63,200	-35.01%	97,250	-4.42%	101,750	0.00%	101,750	7.22%	94,900
Data Processing											
S&W	48,340	0.46%	48,119	0.00%	48,119	-9.88%	53,393	0.64%	53,054	5.82%	50,138
O/E	28,800	16.13%	24,800	-41.65%	42,500	34.92%	31,500	-1.10%	31,850	5.81%	30,100
Tax Collector											
S&W	157,968	7.46%	146,996	-1.54%	149,291	-12.73%	171,064	2.60%	166,725	7.96%	154,436
O/E	42,050	31.20%	32,050	-31.88%	47,050	-3.09%	48,550	31.97%	36,790	-14.99%	43,275
Tax Assessor											
S&W	146,447	1.62%	144,108	-5.61%	152,670	5.87%	144,201	5.55%	136,621	3.88%	131,523
O/E	32,200	3.87%	31,000	-89.04%	282,800	601.74%	40,300	21.97%	33,040	6.58%	31,000
TOTAL GENERAL GOV'T	**2,832,484**		**2,864,033**		**3,333,996**		**3,319,183**		**2,783,823**		**2,724,678**

CITY OF ENGLEWOOD

% Increase per Year 2007 - 2012

Departments	2012 Budget	2011 / 2012 %	2011 Budget	2010 / 2011 % Increase	2010 Budget	2009 / 2010 % Increase	2009 Budget	2008 / 2009 % Increase	2008 Budget	2007 / 2008 % Increase	2007 Budget
DEPARTMENTS											
Police											
S&W	12,034,876	2.45%	11,746,741	-2.74%	12,077,472	-4.02%	12,582,749	3.80%	12,122,000	8.92%	11,128,763
O/E	659,550	18.84%	555,000	-7.14%	597,700	-21.12%	757,700	8.12%	700,800	25.33%	559,150
Fire											
S&W	6,926,501	2.03%	6,788,402	-2.72%	6,977,946	-0.49%	7,012,242	9.25%	6,418,610	2.42%	6,266,850
O/E	241,850	-18.84%	298,000	-16.77%	358,050	-4.02%	373,050	29.51%	288,050	7.24%	268,600
Bldg, Hsng & Code Assist.											
S&W	688,331	7.84%	638,264	-8.22%	695,431	-6.86%	746,663	-2.21%	763,502	13.92%	670,228
O/E	93,375	2.05%	91,500	-18.29%	111,975	-4.27%	116,975	7.74%	108,575	1.52%	106,950
Planning and Land Use											
O/E	56,350	-21.02%	71,350	18.23%	60,350	-20.96%	76,350	35.49%	56,350	-8.15%	61,350
DEPT. of DPW:											
Administration											
S&W	228,065	-23.08%	296,493	2.40%	289,535	5.49%	274,466	2.70%	267,254	1.90%	262,268
O/E	50,000	0.00%	50,000	-16.42%	59,820	0.00%	59,820	2.34%	58,450	-30.87%	84,550
Const. & Facilities Maint.											
S&W	245,276	0.36%	244,388	-1.26%	247,517	-13.81%	287,168	18.03%	243,298	19.00%	204,454
O/E	80,000	-27.27%	110,000	-22.54%	142,000	77.50%	80,000	0.63%	79,500	6.71%	74,500
Bldg & Grounds											
O/E	150,000	-9.09%	165,000	4.60%	157,750	-13.68%	182,750	18.48%	154,250	1.65%	151,750
Central Maint.											
S&W	288,517	0.88%	285,987	2.44%	279,186	-14.70%	327,300	16.66%	280,552	11.03%	252,680
O/E	440,000	-18.52%	540,000	21.10%	445,900	-2.19%	455,900	7.61%	423,650	38.15%	306,650
Streets/Roads											
S&W	1,110,322	-8.42%	1,212,350	7.67%	1,125,952	-5.36%	1,189,731	1.16%	1,176,050	13.24%	1,038,501
O/E	175,000	-14.63%	205,000	6.94%	191,700	0.00%	191,700	28.92%	148,700	-0.87%	150,000
Sanitation											
S&W	1,276,638	6.29%	1,201,042	-0.23%	1,203,841	-0.76%	1,213,044	-28.97%	1,707,868	6.78%	1,599,485
O/E	43,000	30.30%	33,000	-35.48%	51,150	0.00%	51,150	-25.49%	68,650	57.27%	43,650
Storm/San. Sewer											
S&W	291,520	4.33%	279,432	2.46%	272,713	-4.40%	285,255	0.74%	283,162	20.60%	234,788
O/E	73,000	13.18%	64,500	-23.83%	84,675	-22.79%	109,675	0.27%	109,375	3.26%	105,925
Shade Tree											
S&W	141,082	-9.44%	155,786	-16.65%	186,909	-10.82%	209,578	209.67%	67,678	13.96%	59,389
O/E	32,000	45.45%	22,000	-68.57%	70,000	118.75%	32,000	1.27%	31,600	0.00%	31,600
Parks Division											
S & W	262,841	-7.73%	284,847	1.98%	279,310	-8.10%	303,929				
OE	7,000	0.00%	7,000	-23.91%	9,200	0.00%	9,200				
SUB-TOTAL DEPARTMENTS (part 1)	25,595,094		25,346,082		25,976,082		26,928,395		25,557,924		23,662,081

CITY OF ENGLEWOOD											
% Increase per Year 2007 - 2012											
		2011 /		2010 /		2009 /		2008 /		2007 /	
	2012	2012 %	2011	2011 %	2010	2010 %	2009	2009 %	2008	2008 %	2007
Departments	Budget		Budget	Increase	Budget	Increase	Budget	Increase	Budget	Increase	Budget
DEPARTMENTS cont'd											
Recreation Dept											
S&W	346,910	-3.41%	359,169	-16.84%	431,925	-3.75%	448,755	-16.62%	538,215	-10.89%	603,988
O/E	322,061	-8.78%	353,059	-16.57%	423,175	-13.76%	490,675	0.74%	487,076	-0.92%	491,575
Municipal Court											
S&W	321,395	6.78%	301,002	-10.51%	336,351	-5.11%	354,447	-4.40%	370,760	-5.43%	392,046
O/E	118,900	0.17%	118,700	-7.63%	128,500	-21.41%	163,500	19.43%	136,900	10.40%	124,000
Bd of Health											
S&W	640,514	0.74%	635,828	-9.28%	700,892	0.67%	696,215	12.29%	620,000	-13.47%	716,477
O/E	90,000	0.00%	90,000	-12.13%	102,425	-30.52%	147,425	7.02%	137,750	14.51%	120,300
Public Library											
S&W	1,137,560	-26.49%	1,547,491	-4.32%	1,617,328	-0.31%	1,622,422	-0.42%	1,629,236	5.38%	1,546,047
O/E	544,665	-16.40%	651,524	12.01%	581,687	-13.76%	674,474	58.79%	424,747	210.94%	136,600
SUB-TOTAL DEPARTMENTS (part 2)	3,522,005		4,056,773		4,322,283		4,597,913		4,344,684		4,131,033
TOTAL DEPARTMENTS	31,949,584		32,266,888		33,632,361		34,845,491		32,686,431		30,517,792

CITY OF ENGLEWOOD
% Increase per Year 2007 - 2012

Departments	2012 Budget	2011 / 2012 %	2011 Budget	2010 / 2011 % Increase	2010 Budget	2009 / 2010 % Increase	2009 Budget	2008 / 2009 % Increase	2008 Budget	2007 / 2008 % Increase	2007 Budget
NON-DEPARTMENTAL											
City Physician	3,000	-75.00%	12,000	0.00%	12,000	-51.02%	24,501	0.00%	24,501	0.00%	24,501
Public Defender	12,000	0.00%	12,000	0.00%	12,000	0.00%	12,000	20.00%	10,000	0.00%	10,000
Prop. Maint. Abatement	10,000	100.00%	5,000	-50.00%	10,000	-46.61%	18,730	0.00%	18,730	0.00%	18,730
Purchasing	4,000	0.00%	4,000	0.00%	4,000	0.00%	4,000	-8.05%	4,350	34.88%	3,225
Dog Regulation	42,500	1.19%	42,000	0.00%	42,000	1.20%	41,500	0.00%	41,500	43.35%	28,950
Emergency Mgmt Svcs.	10,000	-83.61%	61,000	4.72%	58,250	0.00%	58,250	606.06%	8,250	0.00%	8,250
EVAC	40,000	0.00%	40,000	-42.86%	70,000	-33.33%	105,000	-16.00%	125,000	19.05%	105,000
Svcs.	0	#DIV/0!	0		0	-100.00%	50,000	-52.38%	105,000		
Landfill	4,445,000	-0.50%	4,467,246	7.67%	4,148,944	3.80%	3,996,925	-1.72%	4,066,994	8.11%	3,761,978
Utilities	1,826,000	0.91%	1,809,500	-1.92%	1,845,000	2.22%	1,805,000	4.09%	1,734,000	-53.91%	1,620,000
Insurance*	6,497,890	9.96%	5,909,392	-4.55%	6,190,809	3.90%	5,958,306	-1.74%	6,063,700	-5.77%	6,435,000
Statutory Expenditures	5,778,113	-4.89%	6,075,053	10.07%	5,519,086	15.30%	4,786,580	5.05%	4,556,440	40.29%	3,247,918
Terminal Leave	420,000	-16.83%	505,000	-19.33%	626,000	79.60%	348,559	56.66%	222,500	-44.38%	400,000
Contrib. To Agencies	58,413	0.00%	58,413	0.00%	58,413	-22.03%	74,913	-1.32%	75,913	0.00%	75,913
Condo Reimbursemen	236,095	-16.73%	283,519	40.51%	201,784	16.37%	173,394	7.70%	161,000	-1.23%	163,000
Relocation Assistance	6,000	-52.00%	12,500	0.00%	12,500	0.00%	12,500	0.00%	12,500	0.00%	12,500
Contingent	6,000	-25.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000	0.00%	8,000
Grants	126,555	-89.71%	1,230,357	89.64%	648,797	-2.27%	663,838	11.28%	596,568	16.91%	510,296
Debt	3,964,293	2.28%	3,876,085	19.38%	3,246,874	-8.31%	3,540,995	-7.63%	3,833,665	1.59%	3,773,531
Capital Imp. Fund	150,000	#DIV/0!	0	-100.00%	350,000	12.90%	310,000	3.33%	300,000	0.00%	300,000
Defferred Charges	225,000	199.20%	75,200	-54.48%	165,200	0.00%	165,200	-56.17%	376,881	54.87%	243,350
Judgements	0		0							-100.00%	49,000
Rsve for Tax Appeals	200,000	-70.37%	675,000	0.00%	675,000	-10.00%	750,000	36.36%	550,000		
Ant. Deficit in Assessment	630,000	0.00%	630,000	#DIV/0!							
Rsve for Uncoll. Taxes	3,200,000	-3.03%	3,300,000	-0.02%	3,300,755	13.82%	2,900,000	2.65%	2,825,000	40.99%	2,003,643
TOTAL NON-DEPARTMENTAL	**27,890,859**		**29,091,265**		**27,205,412**		**25,808,191**		**25,720,492**		**22,802,785**
BUDGET TOTAL	**59,840,443**	-2.47%	**61,358,153**	0.86%	**60,837,773**	0.30%	**60,653,682**	3.85%	**58,406,923**	9.54%	**53,320,577**
BUDGET TOTAL W/O GRANTS	**59,713,888**	-0.69%	**60,127,796**	-0.10%	**60,188,976**	0.33%	**59,989,844**	3.77%	**57,810,355**	9.47%	**52,810,281**
19-Jan			* 2011/2012 Insurance Budget includes reduction due to employee contributions.								

CITY OF ENGLEWOOD
7 YEAR REVENUE PROJECTION

1/19/2012

Revenue Discription	Adopted Budget 2009	Adopted Budget 2010	Adopted Budget 2011	Projected 2012	Projected 2013	Projected 2014	Projected 2015
Surplus	4,800,000	2,600,000	2,800,000	3,300,000	2,600,000	2,600,000	2,600,000
LOCAL REVENUE:							
Alcoholic Bev. Licenses	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Other Licenses	180,000	205,000	180,000	180,000	205,000	205,000	205,000
Uniform Construction Fees	690,000	545,000	550,000	600,000	545,000	545,000	545,000
Fees & Permits	58,000	58,000	60,000	60,000	58,000	58,000	58,000
Municipal Court Fees	650,000	900,000	920,000	920,000	900,000	900,000	900,000
Interest & Costs on Taxes	400,000	420,000	470,000	460,000	420,000	420,000	420,000
Burglar Alarm Fees	50,000	134,000	125,000	0	134,000	134,000	134,000
Interest on Investments	430,000	150,000	42,000	25,000	75,000	75,000	75,000
Parking Meter	510,000	500,000	500,000	500,000	500,000	500,000	500,000
Recreation Fees	230,000	230,000	170,000	137,500	180,000	180,000	180,000
King Gardens P.I.L.O.T	106,000	106,000	106,000	106,000	106,000	106,000	106,000
GEHC P.I.L.O.T	235,000	238,000	238,000	238,000	238,000	238,000	238,000
Towne Center P.I.L.O.T	0	0	320,000	325,592	320,000	320,000	320,000
School Lease	0	0	300,000	300,000			
ERA Settlement	0	0	0	100,000	0	0	0
Hotel Tax Revenue	130,000	125,000	130,000	150,000	130,000	130,000	130,000
Sewer Exempt Properties	300,000	280,000	245,000	245,000	250,000	250,000	250,000
Life Hazard Use Fees	150,000	150,000	150,000	140,000	150,000	150,000	150,000
Fire EMS Med. Reimbursem	0	300,000	370,000	0	360,000	360,000	360,000
S. Dean Street Garage	200,000	180,000	120,000	120,000	180,000	180,000	180,000
Capital Surplus	0	1,000,000	500,000	150,000			
	4,374,000	5,576,000	5,551,000	4,812,092	4,806,000	4,806,000	4,806,000
STATE AID WITHOUT OFFSETTING APPROPRIATIONS:							
Consolidated Mun. Property	608,881	294,016	240,153	240,153	240,000	240,000	240,000
Energy Receipts Tax	2,800,491	2,469,280	2,523,143	2,523,143	2,500,000	2,500,000	2,500,000
Supp.Energy Receipts							
Legisl. Iniative Mun. BG							
	3,409,372	2,763,296	2,763,296	2,763,296	2,740,000	2,740,000	2,740,000

CITY OF ENGLEWOOD
7 YEAR REVENUE PROJECTION

1/19/2012

Revenue Discription	Adopted Budget 2009	Adopted Budget 2010	Adopted Budget 2011	Projected 2012	Projected 2013	Projected 2014	Projected 2015
GRANTS AND INTERLOCAL AGREEMENTS WITH OFFSETTING APPROPRIATIONS:							
Publ. Health Priority Fd	9,924	9,348	4,326				
Homeland Security Grant		134,560					
H1NI Emerg. Preparedness		80,572	10,000				
Recycling Tonnage Grant	40,194	44,608	36,919	18,810	18,810	18,810	18,810
Drunk Driving Enf. Fund	6,640	23,692	7,747	7,614	7,614	7,614	7,614
Clean Communities Progran	28,282	36,216	37,766	38,130	38,130	38,130	38,130
Emergency Preparation Gra	2,500						
Municipal Alliance	16,765	15,759					
200 Club of Bergen Cty	35,000	2,000					
Take Me Fishing Grant		5,000					
Match - 200 Club of Bergen	17,500						
Reach and Teach Program	24,000	24,000	24,000	24,000	24,000	24,000	24,000
JAG Grant	51,247						
B.C. Open Space Grant	155,000						
NJ DOT Municipal Aid Progr	200,000	200,000					
FEMA - Firefighters Grant	44,280						
NY/NJ Port Authority Emerg. Service		5,000					
Community Chest of Englewood		5,102					
Lead Identification & Field T	23,395						
ANJEC - Smart Growth Planning		8,000					
2010 Sustainable Jersey Grant		10,000					
Body Armor Replacement				7,061	7,061	7,061	7,061
Hurricane Irene Relief				24,000	24,000	24,000	24,000
2012 Green Communities Grant				3,000	3,000	3,000	3,000
Louis A. LaSalle Tomorrow Fund		30,000					
US EPA San. Sewer Replacement			485,000				
	654,727	633,857	605,758	122,615	122,615	122,615	122,615
Receipts-Delinquent Taxes	1,350,000	1,800,000	1,800,000	1,800,000	1,500,000	1,500,000	1,500,000
SUB- TOTAL REVENUES	14,588,099	13,373,153	13,520,054	12,798,003	11,768,615	11,768,615	11,768,615

CITY OF ENGLEWOOD
7 YEAR REVENUE PROJECTION

1/19/2012

Revenue Discription	Adopted Budget 2009	Adopted Budget 2010	Adopted Budget 2011	Projected 2012	Projected 2013	Projected 2014	Projected 2015
Rsve for Uncollected Taxes	45,731,430	47,214,620	47,217,440	47,042,440	53,045,000	54,650,000	56,275,000
Local District School Tax	334,153	*0*	0	0	0	0	0
	46,065,583	47,214,620	47,217,440	47,042,440	53,045,000	54,650,000	56,275,000
TOTAL GENERAL REVENUES	**60,653,682**	**60,587,773**	**60,737,494**	**59,840,443**	**64,813,615**	**66,418,615**	**68,043,615**
RECAP:							
Fund Balance Anticipated	4,800,000	2,600,000	2,800,000	3,300,000	2,600,000	2,600,000	2,600,000
Local Revenue	4,374,000	5,576,000	5,551,000	4,812,092	4,806,000	4,806,000	4,806,000
State Aid Without Offsetting Appropriation	3,409,372	2,763,296	2,763,296	2,763,296	2,740,000	2,740,000	2,740,000
Grants With Offsetting Appropriation	654,727	633,857	605,758	122,615	122,615	122,615	122,615
Receipts from Delinquent Taxes	1,350,000	1,800,000	1,800,000	1,800,000	1,500,000	1,500,000	1,500,000
	14,588,099	13,373,153	13,520,054	12,798,003	11,768,615	11,768,615	11,768,615
Local Tax for Municipal Purposes Including Reserve Uncollected Taxes	46,065,583	47,214,620	47,217,440	47,042,440	53,045,000	54,650,000	56,275,000
TOTAL GENERAL REVENUES	**60,653,682**	**60,587,773**	**60,737,494**	**59,840,443**	**64,813,615**	**66,418,615**	**68,043,615**

City of Englewood
EXPENSE REPORT 2007 - 2012

1/19/11	Adopted Budget 2007	Adopted Budget 2008	Adopted Budget 2009	Adopted Budget 2010	Adopted Budget 2011	Expended Through 12/31/2011	C. Mgr Recommended 2012
GENERAL OPERATING EXPENSES							
All Department S & W	26,263,302	28,023,928	29,251,347	28,314,804	27,490,305	25,921,579	27,463,208
All Department OE	4,254,490	4,662,503	5,668,644	5,317,557	4,776,583	3,672,612	4,486,376
Sub-Total	**30,517,792**	**32,686,431**	**34,919,991**	**33,632,361**	**32,266,888**	**29,594,191**	**31,949,584**
NON-DEPARTMENTAL EXPENSES							
Solid Waste/Leaf Compos	1,375,000	1,380,000	1,255,000	1,280,000	1,455,000	670,998	1,280,000
BCUA	2,386,978	2,641,994	2,621,925	2,823,944	2,967,246	2,967,246	3,120,000
Recycling Tax	0	45,000	45,000	45,000	45,000	20,796	45,000
Fire Hydrants	270,000	270,000	327,000	375,000	375,000	285,762	378,000
Telephone Expenses	240,000	240,000	225,000	225,000	200,000	167,069	200,000
Gas & Electric	335,000	375,000	395,000	385,000	412,500	327,712	385,000
Water	35,000	35,000	35,000	35,000	35,000	22,932	38,000
Street Lighting	740,000	814,000	825,000	825,000	787,000	625,683	825,000
Workman's Compensatior	885,000	808,700	740,000	815,000	725,000	599,820	800,000
General Insurance	800,000	750,000	906,000	875,000	800,000	729,757	850,000
Medical Insurance	4,675,000	4,430,000	4,237,306	4,475,809	4,364,392	3,749,659	4,797,890
Unemployment	75,000	75,000	75,000	25,000	20,000	20,000	50,000
P.E.R.S.	259,358	427,210	609,315	712,344	909,146	909,146	947,273
P.F.R.S.	1,983,560	3,140,730	3,125,765	3,743,742	4,155,521	4,155,521	3,820,840
Soc. Security	1,005,000	975,000	1,025,000	1,035,000	990,386	952,280	995,000
DCRP Contrib.	0	13,500	26,500	28,000	20,000	14,797	15,000
Deferred Charges	243,350	376,881	165,200	165,200	75,200	75,200	225,000
Ant. Deficit in Assessment	0		0	0	630,000	630,000	630,000
Rsve for Tax Appeals	0	550,000	750,000	675,000	675,000	675,000	200,000
Others	907,069	817,244	929,847	1,114,947	1,043,432	877,245	848,008
Sub-Total	**16,215,315**	**18,165,259**	**18,318,858**	**19,658,986**	**20,684,823**	**18,476,623**	**20,450,011**
Federal & State Grants:							
Grants with offsetting rev.	510,296	592,193	637,227	633,857	1,226,417	1,226,417	122,615
Grant matching share		4,375	26,611	14,940	3,940	3,940	3,940
Total Grants	**510,296**	**596,568**	**663,838**	**648,797**	**1,230,357**	**1,230,357**	**126,555**
Capital:							
Capital Improvement Func	300,000	300,000	310,000	350,000	0	0	150,000
Debt Service:							
Bond Principal	1,880,000	1,025,000	1,069,000	700,000	905,000	905,000	955,000
Bond Interest	301,941	234,465	376,585	519,288	660,114	659,680	588,907
BAN Principal	314,273	430,700	455,983	407,974	655,876	655,876	710,236
BAN Interest	1,245,263	1,350,000	845,798	346,256	394,395	389,022	449,550
Emerg. Note Interest	32,054	23,500	13,629	12,556	0	0	0
BCIA Lease		770,000	780,000	1,260,000	1,260,000	1,260,000	1,260,000
Ambulance Loan Int.		0	0	800	700	700	600
Total Debt Service	**3,773,531**	**3,833,665**	**3,540,995**	**3,246,874**	**3,876,085**	**3,870,278**	**3,964,293**
Res. for Uncollected Taxes	**2,003,643**	**2,825,000**	**2,900,000**	**3,300,755**	**3,300,000**	**3,300,000**	**3,200,000**
Total Appropriations	**53,320,577**	**58,406,923**	**60,653,682**	**60,837,773**	**61,358,153**	**56,471,449**	**59,840,443**

City of Englewood
Revenue & Tax Levy Analysis

1/19/12

	2012 BUDGET	2011 ACTUAL	2010 ACTUAL	2009 ACTUAL	2008 ACTUAL	2007 ACTUAL
RECAP						
Miscellaneous Revenues	12,798,003	14,140,713	14,646,777	15,302,839	16,097,593	11,097,593
School Levy	0	0	0	334,153	355,590	371,028
B.C.U.A. Sewer Tax	3,120,000	2,967,246	2,823,944	2,621,925	2,641,994	2,386,977
Amount to be Raised	43,922,440	44,250,194	43,367,052	42,394,765	39,311,746	39,464,979
TOTAL BUDGET	59,840,443	61,358,153	60,837,773	60,653,682	58,406,923	53,320,577

	SCHOOL	MUNICIPAL	COUNTY	B.C.U.A.	TOTAL
"2007"					
RATE	0.889	0.729	0.174	0.048	1.840
LEVY	44,212,899	36,189,173	8,596,284	2,386,977	91,385,333
"2008"					
RATE	0.88	0.785	0.19	0.051	1.906
LEVY	45,930,462	40,996,361	9,880,819	2,641,994	99,449,636
"2009"					
RATE	0.901	0.816	0.20	0.050	1.968
LEVY	47,637,725	43,109,505	10,611,304	2,621,925	103,980,459
"2010"					
RATE	0.920	0.843	0.206	0.054	2.023
LEVY	48,428,618	44,390,675	10,791,973	2,823,944	106,435,210
"2011"					
RATE	1.106	1.000	0.228	0.067	2.400
LEVY	48,761,108	44,075,195	10,032,488	2,967,246	105,836,037
"2012"					
RATE	1.125	1.009	0.235	0.072	2.441
LEVY	49,000,000	43,922,440	10,250,000	3,120,000	106,292,440

Percent Increase in Tax Levy and Tax Rate

YEAR	SCHOOL	MUNICIPAL	COUNTY	B.C.U.A.	TOTAL	TAX RATE
"07-08"	3.88%	13.28%	14.94%	10.68%	8.82%	3.59%
"08-09"	3.72%	5.15%	7.39%	-0.76%	4.56%	3.25%
"09-10"	1.66%	2.97%	1.70%	7.70%	2.36%	2.79%
"10-11"	0.69%	-0.71%	-7.04%	5.07%	-0.56%	18.66%
"11-12"	0.49%	-0.35%	2.17%	5.15%	0.43%	1.71%

NO BENE's YES BENE's NO BENE's YES BENE's NO BENE's NO BENE's YES BENE's

DEPARTMENT: OVERALL GOVERNMENT RECAP 1/19/2012

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
General Gov't	10,861,027	9,981,346	9,981,346	9,609,521	0	0	10,234,938	0
Departments	3,151,893	2,932,950	2,932,950	2,791,491	172,020	177,320	2,440,450	0
Non-Departm.	633,857	1,226,417	1,226,417	1,226,417	1,226,417	0	122,615	0
TOTAL	**14,646,777**	**14,140,713**	**14,140,713**	**13,627,429**	**1,398,437**	**177,320**	**12,798,003**	**0**
				EXPENDITURE				
S & W								
General Gov't	1,575,619	2,077,949	1,513,083	2,009,162	0	1,522,859	2,133,224	0
Departments	26,160,029	34,217,613	25,977,222	32,683,953	639,265	26,190,658	34,449,671	0
Non-Departm.	0	0	0	0	0	0	0	0
Fringe Benefits		-8,807,467		-8,771,536			-9,119,688	
TOTAL	***27,735,648***	***27,488,095***	***27,490,305***	***25,921,579***	***639,265***	***27,713,518***	***27,463,208***	***0***
OTHER EXPENSES								
General Gov't	1,577,266	1,289,450	1,350,950	1,156,600	96,177	1,319,625	1,309,625	0
Departments	3,004,923	3,390,133	3,425,633	2,516,012	689,006	3,309,656	3,176,751	0
Non-Departm.	26,896,169	29,183,843	29,091,265	26,247,258	22,849,668	27,764,304	27,890,859	0
TOTAL	***31,478,358***	***33,863,426***	***33,867,848***	***29,919,870***	***23,634,851***	***32,393,585***	***32,377,235***	***0***
GRAND TOTAL	**59,214,006**	**61,351,521**	**61,358,153**	**55,841,449**	**24,274,116**	**60,107,103**	**59,840,443**	**0**
				NET				
	-44,567,229	***-47,210,808***	***-47,217,440***	***-42,214,020***	***-22,875,679***	***-59,929,783***	***-47,042,440***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
City Manager	3	3	3	3	0
City Council	1	1	0	0	0
City Clerk	2	2	2	2	0
Human Resources	3	3	3	3	0
Legal Services	1	1	1	1	0
Engineering Services	0	0	0	0	0
Community Dev.	7	7	7	7	0
Finance	5	5	4	4	0
Data Processing	1	1	1	1	0
Tax Collector	3	3	2	2	0
Tax Assessor	2	2	2	2	0
Police Department	106	100	97	97	0
Fire Department	66	66	62	62	0
Bldng,Hsng & Cde Assist.	12	10	11	11	0
Public Works	61	61	56	56	0
Recreation	5	5	4	4	0
Municipal Court	8	8	6	6	0
Health Department	14	13	13	12	0
Library	24	24	19	20	0
	324	315	293	293	0
PART-TIME					
All Departments	61	57	57	44	0

DEPARTMENT: GENERAL GOVERNMENT RECAP

19-Jan

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
			REVENUE					
City Manager	0	0	0	0	0	0	0	0
City Council	0	0	0	0	0	0	0	0
City Clerk	69,214	65,000	65,000	83,327	0	0	65,000	0
Human Resources	0	0	0	0	0	0	0	0
Legal Services	0	0	0	0	0	0	0	0
Engineering Services	0	0	0	0	0	0	0	0
Community Dev.	270,329	202,000	202,000	275,016	0	0	207,000	0
Finance	7,232,164	7,444,296	7,444,296	6,826,454	0	0	7,702,888	0
Data Processing	0	0	0	0	0	0	0	0
Tax Collector	3,289,320	2,270,050	2,270,050	2,424,724	0	0	2,260,050	0
Tax Assessor	0	0	0	0	0	0	0	0
TOTAL	**10,861,027**	**9,981,346**	**9,981,346**	**9,609,521**	**0**	**0**	**10,234,938**	**0**
			EXPENDITURE					
S & W								
City Manager	255,426	292,808	246,240	278,632	0	257,630	337,574	0
City Council	25,000	69,418	25,000	69,418	0	30,000	44,768	0
City Clerk	111,343	164,297	113,813	157,677	0	124,829	185,580	0
Human Resources	247,109	263,148	202,228	275,560	0	181,899	268,824	0
Legal Services	56,224	66,160	58,000	62,015	0	58,000	68,651	0
Engineering Services	0	0	0	0	0	0	0	0
Community Dev.	216,901	313,965	228,579	308,496	0	230,944	330,624	0
Finance	319,029	440,334	300,000	407,434	0	286,802	399,944	0
Data Processing	48,119	51,800	48,119	48,119	0	48,340	52,038	0
Tax Collector	149,076	222,972	146,996	210,253	0	157,968	229,577	0
Tax Assessor	147,392	193,047	144,108	191,558	0	146,447	215,644	0
TOTAL	***1,575,619***	***2,077,949***	***1,513,083***	***2,009,162***	***0***	***1,522,859***	***2,133,224***	***0***
OTHER EXPENSES								
City Manager	81,616	90,000	75,000	58,386	0	81,375	81,375	0
City Council	7,669	17,400	7,900	2,555	0	14,400	14,400	0
City Clerk	45,231	60,000	60,000	39,619	0	60,000	60,000	0
Human Resources	9,646	11,000	11,000	8,408	0	15,800	15,800	0
Legal Services	730,729	640,000	760,000	692,759	0	640,000	640,000	0
Engineering Services	105,000	108,000	108,000	105,010	0	108,000	108,000	0
Community Dev.	165,698	188,000	178,000	120,337	0	188,000	188,000	0
Finance	76,720	73,200	63,200	56,639	66,512	99,000	99,000	0
Data Processing	40,311	28,800	24,800	20,147	0	28,800	28,800	0
Tax Collector	34,373	42,050	32,050	23,092	0	42,050	42,050	0
Tax Assessor	280,273	31,000	31,000	29,648	29,665	42,200	32,200	0
TOTAL	***1,577,266***	***1,289,450***	***1,350,950***	***1,156,600***	***96,177***	***1,319,625***	***1,309,625***	***0***
GRAND TOTAL	**3,152,885**	**3,367,399**	**2,864,033**	**3,165,762**	**96,177**	**2,842,484**	**3,442,849**	**0**
			NET					
	7,708,142	***6,613,947***	***7,117,313***	***6,443,759***	***-96,177***	***-2,842,484***	***6,792,089***	***0***

DEPARTMENT: GENERAL GOVERNMENT RECAP

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
City Manager	3	3	3	3	0
City Council	1	1	0	0	0
City Clerk	2	2	2	2	0
Human Resources	3	3	3	3	0
Legal Services	1	1	1	1	0
Engineering Services	0	0	0	0	0
Community Dev.	7	7	7	7	0
Finance	5	5	4	4	0
Data Processing	1	1	1	1	0
Tax Collector	3	3	2	2	0
Tax Assessor	2	2	2	2	0
Sub-Total Full Time	28	28	25	25	0
<u>PART-TIME</u>					
City Council	5	5	5	5	0
Sub-Total Part Time	5	5	5	5	0
TOTAL	33	33	30	30	0

Administration

CITY OF ENGLEWOOD
2012 BUDGET
REVENUE/EXPENDITURE SUMMARY

DEPARTMENT: CITY MANAGER

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/12/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	n/a								
	TOTAL								
	EXPENDITURE								
	PERSONNEL SERVICES	255,426	292,808	246,240	278,632	0	257,630	337,574	0
	OTHER EXPENSES	81,616	90,000	75,000	58,386	0	81,375	81,375	0
	TOTAL	**337,042**	**382,808**	**321,240**	**337,018**	**0**	**339,005**	**418,949**	**0**
	NET	*-337,042*	*-382,808*	*-321,240*	*-337,018*	*0*	*-339,005*	*-418,949*	*0*

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
City Manager	1	1	1	1	
Exec. Assistant	1	1	1	1	
Adm. Assistant	1	1	1	1	
Sub-Total Full Time	3	3	3	3	0
<u>PART-TIME</u>					
COAH Liason	0	0	0	0	
Sub-Total Part Time	0	0	0	0	0
TOTAL	3	3	3	3	0

DEPARTMENT: CITY MANAGER	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	255,426	255,240	246,240	242,942		257,630	257,630	0
	Employee Benefits		37,568		35,690			79,944	0
	PERSONNEL SERVICES	**255,426**	**292,808**	**246,240**	**278,632**	**0**	**257,630**	**337,574**	**0**
	Office Supplies	3,274	6,000	5,000	1,741		5,000	5,000	
	Office Equipment	1,988	3,000	3,000	2,235		2,500	2,500	
	Office Equipment - Service	680	2,500	2,000	250		2,000	2,000	
	Postage	13,241	16,000	12,000	3,468		12,500	12,500	
	Travel Allowance	6,316	7,000	5,000	5,097		5,000	5,000	
	Food and Drugs	1,791	1,800	1,500	981		1,500	1,500	
	Mtgs/Confs./Conventions	1,287	5,000	4,000			4,000	4,000	
	Memberships/Subscriptions	4,816	6,000	3,000			3,000	3,000	
	Printing and Binding	312	2,500	1,500	337		1,500	1,500	
	Training Aids and Programs	0	5,000	3,000			3,000	3,000	
	Books & Other Publications	1,097	2,800	2,600	301		2,000	2,000	
	Specialized Services	45,614	32,000	32,000	43,976		39,000	39,000	
	Other Contractual Services	0	400	400			375	375	
	Office Furniture	1,200		0					
	OTHER EXPENSES	**81,616**	**90,000**	**75,000**	**58,386**	**0**	**81,375**	**81,375**	**0**
	Capital Outlay								

CITY OF ENGLEWOOD
2012 BUDGET
PERSONNEL COST SUMMARY

DEPARTMENT: CITY MANAGER

POSITION	PAY GRADE	SALARY	LONGEVITY	OTHER			O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
City Manager		168,300								22,362	9,050		199,712
Exec. Assistant		61,200								22,946	4,659		88,805
Adm. Assistant		32,640	490							9,179	2,522	3,656	48,487
COAH Liason													0
Trollley Grant		-5,000											-5,000
SUB-TOTALS		257,140	490	0	0	0	0	0	0	54,487	16,231	3,656	332,004
TOTALS						257,630	0	0	0			74,374	
CITY MANAGER REQUEST FOR 2012													TOTAL
City Manager		168,300								22,362	9,050		199,712
Exec. Assistant		61,200								22,946	4,659	5,570	94,375
Adm. Assistant		32,640	490							9,179	2,522	3,656	48,487
COAH Liason													0
Trollley Grant		-5,000											-5,000
SUB-TOTALS		257,140	490	0	0	0	0	0	0	54,487	16,231	9,226	337,574
TOTALS						257,630	0	0	0			79,944	
CITY COUNCIL REQUEST FOR 2012													TOTAL
City Manager				0	0	0	0	0	0		0		0
Exec. Assistant											0		0
Adm. Assistant											0		0
COAH Liason													0
Adjustments													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	

CITY OF ENGLEWOOD
2012 BUDGET
REVENUE/EXPENDITURE SUMMARY

DEPARTMENT: MAYOR/COUNCIL 12/12/2011

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/12/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	n/a								
	TOTAL								
	EXPENDITURE								
	PERSONNEL SERVICES	25,000	69,418	25,000	69,418	0	30,000	44,768	0
	OTHER EXPENSES	7,669	17,400	7,900	2,555	0	14,400	14,400	0
	TOTAL	**32,669**	**86,818**	**32,900**	**71,973**	**0**	**44,400**	**59,168**	**0**
	NET	***-32,669***	***-86,818***	***-32,900***	***-71,973***	***0***	***-44,400***	***-59,168***	***0***

PERSONNEL WORKSHEET

Mayor
Council Members

CITY OF ENGLEWOOD
2012 BUDGET
DETAIL

DEPARTMENT: MAYOR/COUNCIL	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	25,000	25,000	25,000	25,000		30,000	30,000	0
	Employee Benefits		44,418		44,418		14,768	14,768	0
	PERSONNEL SERVICES	**25,000**	**69,418**	**25,000**	**69,418**	**0**	**44,768**	**44,768**	**0**
	Office Supplies	125	200	200	166		200	200	
	Food & Drugs	66	500	500			500	500	
	Mtgs/Conf/Conventions	1,624	9,000	5,000	1,015		7,000	7,000	
	Mmbrshp/Subscriptions	885	4,000	2,000	845		3,000	3,000	
	Printing and Binding	3,411	1,000	0	240		1,000	1,000	
	Books	0	200	200	269		200	200	
	Specialized Services	1,558	2,500	0	20		2,500	2,500	
	OTHER EXPENSES	**7,669**	**17,400**	**7,900**	**2,555**	**0**	**14,400**	**14,400**	**0**
	Capital Outlay								

DEPARTMENT CITY COUNCIL

CITY OF ENGLEWOOD
2012 BUDGET

POSITION	PAY GRADE	SALARY	LONGEVITY	O/T	HOLIDAY PAY					MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Councilmember		5,000								0	383	557	5,940
Councilmember		5,000								9,128	383	557	15,068
Councilmember		5,000								0	383	557	5,940
Councilmember		5,000								0	383	557	5,940
Councilmember		5,000								0	383	557	5,940
Councilmember		5,000								0	383	557	5,940
Sub-Totals		30,000	0	0	0	0	0	0	0	9,128	2,298	3,342	44,768
TOTALS							**30,000**	**0**	**0**			**14,768**	
	CITY MANAGER REQUEST FOR 2012												TOTAL
Councilmember		5,000									383	557	5,940
Councilmember		5,000								9,128	383	557	15,068
Councilmember		5,000									383	557	5,940
Councilmember		5,000								0	383	557	5,940
Councilmember		5,000								0	383	557	5,940
Mayor		5,000								0	383	557	5,940
Sub-Totals		30,000	0	0	0	0	0	0	0	9,128	2,298	3,342	44,768
TOTALS							**30,000**	**0**	**0**			**14,768**	
	CITY COUNCIL REQUEST FOR 2012												TOTAL
Councilmember											0		0
Councilmember											0		0
Councilmember											0		0
Councilmember											0		0
Councilmember											0		0
Councilmember											0		0
Sub-Totals		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS							**0**	**0**	**0**			**0**	

CITY OF ENGLEWOOD
2012 BUDGET
REVENUE/EXPENDITURE SUMMARY

DEPARTMENT: CITY CLERK

12-Dec

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/12/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
					REVENUE				
	LICENSES	69,214	65,000	65,000	83,327	0	0	65,000	0
	TOTAL	**69,214**	**65,000**	**65,000**	**83,327**	**0**	**0**	**65,000**	**0**
					EXPENDITURE				
	PERSONNEL SERVICE!	111,343	164,297	113,813	157,677	0	124,829	185,580	0
	OTHER EXPENSES	45,231	60,000	60,000	39,619	0	60,000	60,000	0
	TOTAL	**156,574**	**224,297**	**173,813**	**197,296**	**0**	**184,829**	**245,580**	**0**
					NET				
		-87,360	*-159,297*	*-108,813*	*-113,969*	*0*	*-184,829*	*-180,580*	*0*

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
City Clerk	1	1	1	1	
Adm. Assistant	1	1	1	1	
Sub-Total Full Time	2	2	2	2	0
PART-TIME					
Sub-Total Part Time	0	0	0	0	0
TOTAL	2	2	2	2	0

CITY OF ENGLEWOOD
2012 BUDGET

DEPARTMENT: CITY CLERK		ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE DETAIL								
304	Liquor- Consumption 32,33,36	40,800	40,500	40,500	40,804			40,500	
305	Liquor- Limited Distribution 43	180	180	180	180			180	
306	Liquor- Club License 31	900	900	900	900			900	
307	Liquor- Distribution 44	11,700	11,500	11,500	13,650			11,500	
308	Transfer of Liquor Licenses	1,950	1,920	1,920	630			1,920	
342	Auctioned Vehicles								
343	Amusement Devices & Games	3,300	3,300	3,300	3,800			3,300	
344	Auctioneer's License	500	500	500				500	
345	Salon & Spa License	1,200	330	330	1,020			330	
347	Taxicab Vehicle License	564	370	370	480			370	
348	Ice Cream Peddlers License	550	500	500	750			500	
349	Going Out of Business								
351	Laundromat & Dry Cleaners	1,025			1,787				
352	Peddlers & Solicitors License	460	300	300	500			300	
354	Raffles License	1,070	800	800	870			800	
355	Rooming House License	545	500	500	770			500	
356	Taxicab Driver's License	185	50	50	341			50	
358	Buy/Sell Gold & Silver License	400	100	100	350			100	
359	Towing Company License	525			875				
360	Kennels & Pet Shop License				100				
364	Container/ROW Obstruction Pe	3,310	3,200	3,200	15,370			3,200	
365	Food Truck Permits	50	50	50	150			50	
	TOTAL REVENUES	**69,214**	**65,000**	**65,000**	**83,327**	**0**	**0**	**65,000**	**0**
	EXPENDITURE DETAIL								
	Salaries & Wages	111,343	113,813	113,813	109,212		124,829	124,829	0
	Employee Benefits		50,484		48,465			60,751	0
	PERSONNEL SERVICES	**111,343**	**164,297**	**113,813**	**157,677**	**0**	**124,829**	**185,580**	**0**
	Office Supplies	2,571	3,500	3,500	1,387		2,500	2,000	
	Office Equipment	4,049	2,000	2,000	6,441		7,000	7,000	
	Office Equipment - Service	2,190	2,500	2,500	2,574		2,500	2,500	
	Postage	217	1,800	1,800	2,301		2,100	2,100	
	Food & First Aid		100	100	28		50	50	
	Photo/Reproductions		100	100			50	50	
	Advertising	12,854	15,000	15,000	6,383		12,300	12,300	
	Mtgs/Confs/Conventions	867	1,800	1,800	728		1,000	1,000	
	Membership/Subscription	1,905	2,000	2,000	150		300	300	
	Printing and Binding	253	5,000	5,000	319		5,000	5,000	
	Training Aids/Programs		2,700	2,700	719		2,700	2,000	
	Books & Other Publications	279	500	500	285		500	500	
	Specialized Services	304	500	500	96		500	500	
	Other Equipment								
	Other Materials/Supplies				410			200	
	Office Furniture		500	500			500	500	
	Election Printing/Materials	19,742	22,000	22,000	17,798		23,000	24,000	
	OTHER EXPENSES	**45,231**	**60,000**	**60,000**	**39,619**	**0**	**60,000**	**60,000**	**0**

CITY OF ENGLEWOOD
2012 BUDGET
PERSONNEL COST SUMMARY

DEPARTMENT: CITY CLERK

DEPARTMENT REQUEST FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
City Clerk		75,000								22,362	5,738	2,414	105,514
Adm. Assistant		42,552	1,277							22,362	3,353	4,523	74,067
Adjustments													0
SUB-TOTALS		117,552	1,277	0	0	0	6,000	0	0	44,724	9,090	6,937	185,580
TOTALS						118,829	6,000	0	0			60,751	

CITY MANAGER REQUEST FOR 2012

													TOTAL
City Clerk		75,000	0	0	0	0	0	0	0	22,362	5,738	2,414	105,514
Adm. Assistant		42,552	1,277							22,362	3,353	4,523	74,067
Adjustments											0		0
SUB-TOTALS		117,552	1,277	0	0	0	6,000	0	0	44,724	9,090	6,937	185,580
TOTALS						118,829	6,000	0	0			60,751	

CITY COUNCIL REQUEST FOR 2012

													TOTAL
City Clerk											0		0
Adm. Assistant											0		0
Adjustments													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	

DEPARTMENT: HUMAN RESOURCES

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/12/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE					
n/a									
	TOTAL								
				EXPENDITURE					
	PERSONNEL SERVICES	247,109	263,148	202,228	275,560	0	181,899	268,824	0
	OTHER EXPENSES	9,646	11,000	11,000	8,408	0	15,800	15,800	0
	TOTAL	**256,755**	**274,148**	**213,228**	**283,968**	**0**	**197,699**	**284,624**	**0**
				NET					
		-256,755	***-274,148***	***-213,228***	***-283,968***	***0***	***-197,699***	***-284,624***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
Director	1	1	1	1	
Exec. Assistant	1	1	1	1	
Sr. Clerk	1	1	1	1	
Sub-Total Full Time	3	3	3	3	0
<u>PART-TIME</u>					
Sub-Total Part Time	0	0	0	0	0
TOTAL	3	3	3	3	0

DEPARTMENT: HUMAN RESOURCES	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	247,109	189,228	202,228	201,640		181,899	181,899	0
	Employee Benefits		73,920		73,920		86,199	86,925	0
	PERSONNEL SERVICES	**247,109**	**263,148**	**202,228**	**275,560**	**0**	**268,098**	**268,824**	**0**
	Postage	0	0	0	6		0	0	
	Office Supplies	4,402	2,500	2,500	968		2,500	2,500	
	Office Equipment - Service	3,250	3,300	3,300	3,125		3,300	3,300	
	Travel Allowance	852	1,000	1,000	350		1,000	1,000	
	Mtgs/Confs./Conventions	50	500	500	55		500	500	
	Mmbrshp/Subscriptions	390	500	500			500	500	
	Printing and Binding	322	500	500	69		500	500	
	Training & Programs	380	2,700	2,700	3,835		2,500	2,500	
	FSA Program						5,000	5,000	
	OTHER EXPENSES	**9,646**	**11,000**	**11,000**	**8,408**	**0**	**15,800**	**15,800**	**0**

DEPARTMENT: HUMAN RESOURCES

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Director		61,200								22,362	10,741		94,303
Exec. Assistant		76,084	2,948							17,959	6,046	8,163	111,200
Sr. Clerk		38,760	2,907							13,584	3,188	4,157	62,596
										0	0		0
SUB-TOTALS		176,044	5,855	0	0	0	0	0	0	53,905	19,974	12,320	268,098
TOTALS						181,899	0	0	0			86,199	
CITY MANAGER REQUEST FOR 2012													
POSITION													TOTAL
Director		61,200		0	0	0	0	0	0	22,362	10,741		94,303
Exec. Assistant		76,084	2,948							17,959	6,046	8,559	111,596
Sr. Clerk		38,760	2,907							13,584	3,188	4,487	62,926
							0						0
Adjustments													
SUB-TOTALS		176,044	5,855	0	0	0	0	0	0	53,905	19,974	13,046	268,824
TOTALS						181,899	0	0	0			86,925	
CITY COUNCIL REQUEST FOR 2012													
POSITION													TOTAL
Director											0		0
Exec. Assistant											0		0
Sr. Clerk											0		0
Adjustments													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	

DEPARTMENT: LEGAL DEPARTMENT

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
n/a									
	TOTAL								
	EXPENDITURE								
	PERSONNEL SERVICES	56,224	66,160	58,000	62,015	0	58,000	68,651	0
	OTHER EXPENSES	730,729	640,000	760,000	692,759	0	640,000	640,000	0
	TOTAL	**786,953**	**706,160**	**818,000**	**754,774**	**0**	**698,000**	**708,651**	**0**
	NET								
		-786,953	***-706,160***	***-818,000***	***-754,774***	***0***	***-698,000***	***-708,651***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Prosecutor	1	1	1	1	
Sub-Total Full Time	1	1	1	1	0
PART-TIME					
Sub-Total Part Time	0	0	0	0	0
TOTAL	1	1	1	1	0

DEPARTMENT: LEGAL DEPARTMENT	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	56,224	58,000	58,000	54,344		58,000	58,000	0
	Employee Benefits		8,160		7,671		10,651	10,651	0
	PERSONNEL SERVICES	**56,224**	**66,160**	**58,000**	**62,015**	**0**	**68,651**	**68,651**	**0**
	Specialized Services	540,778	451,000	571,000	600,179		451,000	451,000	
	Attorney Retainer	84,000	84,000	84,000	84,000		84,000	84,000	
	Other Attorney	105,951	105,000	105,000	8,580		105,000	105,000	
	OTHER EXPENSES	**730,729**	**640,000**	**760,000**	**692,759**	**0**	**640,000**	**640,000**	**0**
	Capital Outlay								

DEPARTMENT: LEGAL DEPARTMENT

DEPARTMENT REQUEST FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY	STIPEND			O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Prosecutor		48,000		10,000						0	5,347	5,304	68,651
SUB-TOTALS		48,000	0	10,000	0	0	0	0	0	0	5,347	5,304	68,651
TOTALS						58,000	0	0	0			10,651	68,651

CITY MANAGER REQUEST FOR 2012

POSITION													TOTAL
Prosecutor		48,000		10,000						0	5,347	5,304	68,651
SUB-TOTALS		48,000	0	10,000	0	0	0	0	0	0	5,347	5,304	68,651
TOTALS						58,000	0	0	0			10,651	68,651

CITY COUNCIL REQUEST FOR 2012

POSITION													TOTAL
Prosecutor													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	0

DEPARTMENT: ENGINEERING DEPARTMENT

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
n/a									
	TOTAL								
	EXPENDITURE								
	PERSONNEL SERVICES	0	0	0	0	0	0	0	0
	OTHER EXPENSES	105,000	108,000	108,000	105,010	0	108,000	108,000	0
	TOTAL	**105,000**	**108,000**	**108,000**	**105,010**	**0**	**108,000**	**108,000**	**0**
	NET	***-105,000***	***-108,000***	***-108,000***	***-105,010***	***0***	***-108,000***	***-108,000***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
n/a	0	0	0	0	
Sub-Total Full Time	0	0	0	0	0
<u>PART-TIME</u>					
Sub-Total Part Time	0	0	0	0	0
TOTAL	0	0	0	0	0

DEPARTMENT: ENGINEERING DEPARTMENT	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 9/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 9/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	0	0	0	0		0		
	Employee Benefits						0		
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Specialized Services	0	3,000	3,000	10	0	3,000	3,000	
	City Contract	105,000	105,000	105,000	105,000		105,000	105,000	
	OTHER EXPENSES	**105,000**	**108,000**	**108,000**	**105,010**	**0**	**108,000**	**108,000**	**0**
	Capital Outlay								

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	S. Dean St. Garage	270,329	202,000	202,000	275,016	0	0	207,000	0
	TOTAL	**270,329**	**202,000**	**202,000**	**275,016**	**0**	**0**	**207,000**	**0**
	EXPENDITURE								
	PERSONNEL SERVICES	216,901	313,965	228,579	308,496	0	230,944	330,624	0
	OTHER EXPENSES	165,698	188,000	178,000	120,337	0	188,000	188,000	0
	TOTAL	**382,599**	**501,965**	**406,579**	**428,833**	**0**	**418,944**	**518,624**	**0**
	NET								
		-112,270	***-299,965***	***-204,579***	***-153,817***	***0***	***-418,944***	***-311,624***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Manager	1	1	1	1	
PEO's	6	6	6	6	
Sub-Total Full Time	7	7	7	7	0
PART-TIME					
Sub-Total Part Time	0	0	0	0	0
TOTAL	7	7	7	7	0

DEPARTMENT: COMMUNITY DEVELOPMENT		ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

149	S.Dean Garage Daily's	61,839	55,000	55,000	42,862			55,000	
452	S.Dean Garage Monthlies	80,994	65,000	65,000	137,485			65,000	
453	Lot C	59,280	25,000	25,000	28,440			27,000	
454	Lot H				1,460				
458	Lot M								
459	Lot B	47,438	35,000	35,000	40,319			38,000	
460	Lot E								
467	Lot N	20,778	22,000	22,000	24,450			22,000	
468	City Hall Parking Lot	0							
	REVENUE TOTAL	**270,329**	**202,000**	**202,000**	**275,016**	**0**	**0**	**207,000**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	216,901	224,079	228,579	220,408		230,944	230,944	0
	Employee Benefits		89,886		88,088			99,680	0
	PERSONNEL SERVICES	**216,901**	**313,965**	**228,579**	**308,496**	**0**	**230,944**	**330,624**	**0**
	Office Supplies	1,010	1,000	1,000	600		1,000	1,000	
	Postage	43	500	500	129		500	500	
	Advertising	4,115	6,500	6,500	7,374		6,500	6,500	
	Meeting/Conference	832	2,800	2,800			2,800	2,800	
	Membership		500	500			500	500	
	Printing and Binding	28	500	500	19		500	500	
	Books/Publications		500	500	207		500	500	
	Specialized Services	34,124	35,000	25,000	15,178		35,000	35,000	
	So Dean St. Parking Lot	57,453	78,000	78,000	38,991		78,000	78,000	
	Meter Parts (City-wide)				108				
	Signs/Banners	4,075	6,000	6,000	5,075		6,000	6,000	
	Special Events	869	2,200	2,200			2,200	2,200	
	City Beautification Projects	5,853	4,500	4,500	7,995		4,500	4,500	
	Projects: C.D. Design	2,987							
	Summer Youth Program	54,309	50,000	50,000	44,661		50,000	50,000	
	OTHER EXPENSES	**165,698**	**188,000**	**178,000**	**120,337**	**0**	**188,000**	**188,000**	**0**
	Capital Outlay								

DEPARTMENT: COMMUNITY DEVELOPMENT

DEPARTMENT REQUEST FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Downtown Manager		59,659	1,419							0	4,672	6,516	72,266
PEO		30,917	464							13,509	2,401	3,128	50,419
PEO (5)		141,365	2,120							44,173	10,977	14,304	212,939
SID Offset		-25,000	0							0	0		-25,000
Adjustments		0								0	0		0
SUB-TOTALS		206,941	4,003	0	0	0	20,000	0	0	57,682	18,050	23,948	330,624
TOTALS						210,944	20,000	0	0			99,680	

CITY MANAGER RECOMMENDED FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Downtown Manager		59,659	1,419							0	4,672	6,516	72,266
PEO		30,917	464							13,509	2,401	3,128	50,419
PEO (5)		141,365	2,120							44,173	10,977	14,304	212,939
SID Offset		-25,000											-25,000
Adjustments											0		0
SUB-TOTALS		206,941	4,003	0	0	0	20,000	0	0	57,682	18,050	23,948	330,624
TOTALS						210,944	20,000	0	0			99,680	

CITY COUNCIL APPROVED FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Downtown Manager													0
PEO													0
PEO (5)													0
SID Offset													0
Adjustments													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	

Finance

DEPARTMENT: FINANCE

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	Finance Revenue	7,232,164	7,444,296	7,444,296	6,826,454	0	0	7,702,888	0
	TOTAL	**7,232,164**	**7,444,296**	**7,444,296**	**6,826,454**	**0**	**0**	**7,702,888**	**0**
	EXPENDITURE								
	PERSONNEL SERVICES	319,029	440,334	300,000	407,434	0	286,802	399,944	0
	OTHER EXPENSES	76,720	73,200	63,200	56,639	66,512	99,000	99,000	0
	TOTAL	**395,749**	**513,534**	**363,200**	**464,073**	**66,512**	**385,802**	**498,944**	**0**
	NET	***6,836,415***	***6,930,762***	***7,081,096***	***6,362,381***	***-66,512***	***-385,802***	***7,203,944***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
C.F.O.	1	1	1	1	
Treasurer	1	1	1	1	
Sr. Accountant	1	1	0	0	
Purchasing Agent	1	1	1	1	
Payroll Analyst	1	1	1	1	
Sub-Total Full Time	5	5	4	4	0
<u>PART-TIME</u>					
Sub-Total Part Time	0	0	0	0	0
TOTAL	5	5	4	4	0

DEPARTMENT: FINANCE	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

		ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
109	Interest on Investment	54,096	42,000	42,000	31,138			25,000	
117	PILOT- MLKG	122,500	106,000	106,000	128,600			106,000	
118	PILOT- GEHC	286,345	238,000	238,000	210,072			238,000	
119	PILOT Englwd Terrace		320,000	320,000	320,000			325,592	
123	Hotel Tax	158,908	130,000	130,000	128,713			150,000	
124	Exempt Prop.-Sewer	247,019	245,000	245,000	307,291			245,000	
141	C.Mun. Property Tax Relief	294,016	240,153	240,153	180,115			240,153	
143	Energy Receipts	2,469,280	2,523,143	2,523,143	1,920,525			2,523,143	
	School Lease		300,000	300,000				300,000	
	ERA Settlement							100,000	
147	Capital Surplus	1,000,000	500,000	500,000	500,000			150,000	
160	Surplus	2,600,000	2,800,000	2,800,000	3,100,000			3,300,000	
	REVENUE TOTAL	**7,232,164**	**7,444,296**	**7,444,296**	**6,826,454**	**0**	**0**	**7,702,888**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	319,029	319,000	300,000	294,594		286,802	286,802	0
	Employee Benefits		121,334		112,840			113,141	0
	PERSONNEL SERVICES	**319,029**	**440,334**	**300,000**	**407,434**	**0**	**286,802**	**399,944**	**0**
	Office Supplies	3,029	3,500	3,500	1,847	1,500	2,800	2,800	
	Office Equipment		250	250			250	250	
	Office Equip. - Service	145	250	250	150		250	250	
	Postage	415	1,000	1,000	753	610	1,000	1,000	
	Travel Allowance	1,200	1,700	1,700	1,200	1,200	700	700	
	Food & Drugs	24	200	200	64	64	200	200	
	Mtgs/Confs./Conventions	724	1,000	1,000	648	558	1,000	1,000	
	Memberships/Subscriptions		100	100	90	90	100	100	
	Printing and Binding	509	1,000	1,000	268	400	750	750	
	Training Aids/Programs	99	800	800	90	90	500	500	
	Books & Other Publications		150	150		0	150	150	
	Specialized Services	66,962	62,000	52,000	51,529	62,000	61,300	61,300	
	Office Furniture	3,613	1,250	1,250		0	5,000	5,000	
	Payroll Services						25,000	25,000	
	OTHER EXPENSES	**76,720**	**73,200**	**63,200**	**56,639**	**66,512**	**99,000**	**99,000**	**0**

DEPARTMENT: FINANCE

DEPARTMENT REQUEST FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY	STIPEND	COLLEGE CREDITS	PART-TIME SEASONAL	O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
C.F.O.		96,250								22,362	7,363	14,701	140,676
Treasurer		80,070	3,603	1,200						17,959	6,493	9,138	118,463
Sr. Accountant		0	0							0	0	7,446	7,446
Payroll Analyst		58,650	4,399							0	4,823	6,246	74,118
Purchasing Agent		42,000	630							9,128	3,261	4,221	59,240
S.I.D. offset		0	0							0	0		0
SUB-TOTALS		276,970	8,632	1,200	0	0	0	0	0	49,449	21,940	41,752	399,944
TOTALS						286,802	0	0	0			113,141	

CITY MANAGER RECOMMENDED FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY	STIPEND	COLLEGE CREDITS	PART-TIME SEASONAL	O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
C.F.O.		96,250								22,362	7,363	14,701	140,676
Treasurer		80,070	3,603	1,200						17,959	6,493	9,138	118,463
Sr. Accountant		0	0							0	0	7,446	7,446
Payroll Analyst		58,650	4,399							0	4,823	6,246	74,118
Purchasing Agent		42,000	630							9,128	3,261	4,221	59,240
													0
SUB-TOTALS		276,970	8,632	1,200	0	0		0	0	49,449	21,940	41,752	399,944
TOTALS						286,802	0	0	0			113,141	

CITY COUNCIL APPROVED FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY	STIPEND	COLLEGE CREDITS	PART-TIME SEASONAL	O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
C.F.O.													0
Treasurer													0
Sr. Accontant													0
Payroll Analyst													0
Purchasing Agent													0
S.I.D. offset													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	

DEPARTMENT: DATA PROCESSING

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE					
	n/a	0	0	0	0	0	0	0	0
	TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
				EXPENDITURE					
	PERSONNEL SERVICES	48,119	51,800	48,119	48,119	0	48,340	52,038	0
	OTHER EXPENSES	40,311	28,800	24,800	20,147	0	28,800	28,800	0
	TOTAL	**88,430**	**80,600**	**72,919**	**68,266**	**0**	**77,140**	**80,838**	**0**
				NET					
		-88,430	***-80,600***	***-72,919***	***-68,266***	***0***	***-77,140***	***-80,838***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
DP Coordinator	0	0	0	0	
Inf. Technology Manage	0	0	1	1	
Sub-Total Full Time	0	0	1	1	0
PART-TIME					
Sub-Total Part Time	0	0	0	0	0
TOTAL	0	0	1	1	0

DEPARTMENT: DATA PROCESSING	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	48,119	48,119	48,119	48,119		48,340	48,340	0
	Employee Benefits		3,681		3,681			3,698	0
	PERSONNEL SERVICES	**48,119**	**51,800**	**48,119**	**51,800**	**0**	**48,340**	**52,038**	**0**
	Office Supplies		150	150			150	150	
	Office Equipment		200	200	630		200	200	
	Office Equip. -Maint.		100	100			100	100	
	Postage	3			2				
	Travel Allowance								
	Mtgs/Confs./Conventions		100	100			100	100	
	Printing and Binding	955	2,000	2,000	1,533		2,000	2,000	
	Training Aids/Programs	2,099	1,000	300	134		1,000	1,000	
	Books/Other Publications		250	250			250	250	
	Specialized Services	29,104	12,000	11,700	13,723		12,000	12,000	
	Other Equipment	4,332	7,000	5,000	2,571		7,000	7,000	
	Other Contractual Svcs	3,818	6,000	5,000	1,554		6,000	6,000	
	OTHER EXPENSES	**40,311**	**28,800**	**24,800**	**20,147**	**0**	**28,800**	**28,800**	**0**
	Capital Outlay								

DEPARTMENT: DATA PROCESSING

DEPARTMENT REQUEST FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DP Coordinator		30,000									3,698		33,698
Inf. Technology Manager											0		0
SUB-TOTALS		30,000	0	0	0	0	0	0	0	0	3,698	0	33,698
TOTALS		30,000					0	0	0	3,698			

CITY MANAGER RECOMMENDED FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Inf. Technology Manager		48,340									3,698		52,038
		0								0	0		0
SUB-TOTALS		48,340	0	0	0	0	0	0	0	0	3,698	0	52,038
TOTALS		48,340					0	0	0	3,698			

CITY COUNCIL APPROVED FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Inf. Technology Manager													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS		0					0	0	0	0			

DEPARTMENT: TAX COLLECTOR

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/08/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	Tax Collector Revenue	3,289,320	2,270,050	2,270,050	2,424,724	0	0	2,260,050	0
	TOTAL	**3,289,320**	**2,270,050**	**2,270,050**	**2,424,724**	**0**	**0**	**2,260,050**	**0**
	EXPENDITURE								
	PERSONNEL SERVICES	149,076	222,972	146,996	210,253	0	157,968	229,577	0
	OTHER EXPENSES	34,373	42,050	32,050	23,092	0	42,050	42,050	0
	TOTAL	**183,449**	**265,022**	**179,046**	**233,345**	**0**	**200,018**	**271,627**	**0**
	NET	***3,105,871***	***2,005,028***	***2,091,004***	***2,191,379***	***0***	***-200,018***	***1,988,423***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
Tax Collector	1	1	1	1	
Accounting Clerk	1	1	1	1	
Data Entry Clerk	1	0	0	0	
Sub-Total Full Time	3	2	2	2	0
<u>PART-TIME</u>					
Data Entry Clerk	0	1	1	1	
Sub-Total Part Time	0	0	1	1	0
TOTAL	3	2	3	3	0

DEPARTMENT: TAX COLLECTOR	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
421 Tax Searches	60	50	50	40			50	
157 Rcpt of Delinquent Taxes	2,702,390	1,800,000	1,800,000	1,950,013			1,800,000	
106 Interest & Cost on Txs	586,870	470,000	470,000	474,671			460,000	
REVENUE TOTAL	**3,289,320**	**2,270,050**	**2,270,050**	**2,424,724**	**0**	**0**	**2,260,050**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	149,076	154,996	146,996	144,996		157,968	157,968	0
	Employee Benefits		67,976		65,257			71,609	0
	PERSONNEL SERVICES	**149,076**	**222,972**	**146,996**	**210,253**	**0**	**157,968**	**229,577**	**0**
10	Office Supplies	1,713	800	800	1,019		800	800	
11	Office Equipment	3,098	2,500	2,500	5,892		2,500	2,500	
12	Office Equip. -Service	1,440	2,000	1,500	1,519		2,000	2,000	
14	Postage	4,723	11,500	4,500	7,952		11,500	11,500	
15	Travel Allowance		150	150	42		150	150	
19	Mtgs/Confs./Conventions	2,157	1,500	1,500	949		1,500	1,500	
20	Mmbrshp/Subscriptions	260	150	150	400		150	150	
21	Printing and Binding	20,747	23,000	20,500	5,296		23,000	23,000	
26	Specialized Services	235	100	100	23		100	100	
96	Office Furniture		200	200			200	200	
103	Tax Sales Costs		150	150			150	150	
	OTHER EXPENSES	**34,373**	**42,050**	**32,050**	**23,092**	**0**	**42,050**	**42,050**	**0**

DEPARTMENT: TAX COLLECTOR

DEPARTMENT REQUEST FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY				O/T	HOLIDAY PAY	MUSTER PAY	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Tax Collector		82,014	6,151							22,362	6,745	9,629	126,901
Accounting Clerk		46,701	2,102							22,947	3,733	4,663	80,146
Data Entry Clerk		20,000								0	1,530	0	21,530
Adjustments		-								0	0		0
SUB-TOTALS		148,715	8,253	0	0	0	1,000	0	0	45,309	12,008	14,292	229,577
TOTALS						156,968	1,000	0	0			71,609	

CITY MANAGER RECOMMENDED FOR 2012

POSITION													TOTAL
Tax Collector		82,014	6,151							22,362	6,745	9,629	126,901
Accounting Clerk		46,701	2,102							22,947	3,733	4,663	80,146
Data Entry Clerk		20,000								0	1,530	0	21,530
Adjustments											0		0
SUB-TOTALS		148,715	8,253	0	0	0	1,000	0	0	45,309	12,008	14,292	229,577
TOTALS						156,968	1,000	0	0			71,609	

CITY COUNCIL APPROVED FOR 2012

POSITION													TOTAL
Tax Collector													0
Accounting Clerk													0
Data Entry Clerk													0
Adjustments													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	

DEPARTMENT: TAX ASSESSOR

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	Tax Assessor Revenue	0	0	0	0	0	0	0	0
	TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	EXPENDITURE								
	PERSONNEL SERVICES	147,392	193,047	144,108	191,558	0	146,447	215,644	0
	OTHER EXPENSES	280,273	31,000	31,000	29,648	29,665	42,200	32,200	0
	TOTAL	**427,665**	**224,047**	**175,108**	**221,206**	**29,665**	**188,647**	**247,844**	**0**
	NET								
		-427,665	***-224,047***	***-175,108***	***-221,206***	***-29,665***	***-188,647***	***-247,844***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
Tax Assessor	1	1	1	1	
Admin. Assistant	1	1	1	1	
Sub-Total Full Time	2	2	2	2	0
<u>PART-TIME</u>					
Sub-Total Part Time	0	0	0	0	0
TOTAL	2	2	2	2	0

DEPARTMENT: TAX ASSESSOR	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	0	0	0	0	0	0	0	0

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	147,392	144,108	144,108	143,108		146,447	146,447	0
	Employee Benefits		48,939		48,450			69,197	0
	PERSONNEL SERVICES	**147,392**	**193,047**	**144,108**	**191,558**	**0**	**146,447**	**215,644**	**0**
10	Office Supplies	1,502	1,200	1,200	1,116	1,000	1,000	1,000	
11	Office Equipment		1,000	1,000		0	2,200	2,200	
12	Office Equipment -Svce	92	100	100		0	100	100	
14	Postage	2,479	2,500	2,500	445	2,500	2,700	2,700	
15	Travel Allowance								
17	Photo. and Reproduction								
19	Mtgs/Confs./Conventions	930	1,200	1,200	1,122	1,200	1,200	1,200	
20	Memberships/Subscriptions	165	200	200	165	165	200	200	
21	Printing and Binding	2,302	2,300	2,300	4,316	2,300	2,300	2,300	
23	Training Aids/Programs								
25	Books & Other Publications	86	100	100	84	100	100	100	
26	Specialized Services	240,317							
81	Equipment Repair/Maint.	1,400	1,400	1,400	1,400	1,400	1,400	1,400	
86	Other Contractual Services	31,000	21,000	21,000	21,000	21,000	31,000	21,000	
96	Office Furniture								
	OTHER EXPENSES	**280,273**	**31,000**	**31,000**	**29,648**	**29,665**	**42,200**	**32,200**	**0**

DEPARTMENT: TAX ASSESSOR

DEPARTMENT REQUEST FOR 2012

POSITION	PAY GRADE	SALARY	LONGEVITY	STIPEND			O/T			MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
Tax Assessor		98,346	1,475	1,200						21,950	7,728	9,607	140,306
Admin. Assistant		43,617	1,309							22,524	3,437	3,951	74,838
Adjustments													0
SUB-TOTALS		141,963	2,784	1,200	0	0	500	0	0	44,474	11,165	13,558	215,644
TOTALS						145,947	500	0	0			69,197	

CITY MANAGER RECOMMENDED FOR 2012

POSITION													TOTAL
Tax Assessor		98,346	1,475	1,200						21,950	7,728	9,607	140,306
Admin. Assistant		43,617	1,309							22,524	3,437	3,951	74,838
Adjustments											0		0
SUB-TOTALS		141,963	2,784	1,200	0	0	500	0	0	44,474	11,165	13,558	215,644
TOTALS						145,947	500	0	0			69,197	

CITY COUNCIL APPROVED FOR 2012

POSITION													TOTAL
Tax Assessor													0
Admin. Assistant													0
Adjustments													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS						0	0	0	0			0	

DEPARTMENT: DEPARTMENT RECAP

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012
			REVENUE				
Police Department	1,304,097	1,233,100	1,233,100	1,037,504	0	0	1,103,100
Fire Department	565,627	520,000	520,000	442,215	0	0	140,000
Bldng,Hsng & Cde Assist.	705,558	615,800	615,800	827,130	0	0	665,800
Land Use-Planng/Zng	0	0	0	0	0	0	0
Public Works	0	0	0	0	0	0	0
Recreation	170,670	170,000	170,000	139,323	0	0	137,500
Municipal Court	232,450	230,000	230,000	186,417	0	0	230,000
Health Department	173,491	164,050	164,050	158,903	172,020	177,320	164,050
Library	0	0	0	0	0	0	0
TOTAL	**3,151,893**	**2,932,950**	**2,932,950**	**2,791,491**	**172,020**	**177,320**	**2,440,450**
			EXPENDITURE				
S & W							
Police Department	12,033,294	15,406,125	11,746,741	15,421,360	0	12,035,465	15,853,940
Fire Department	6,579,995	9,403,048	6,788,402	9,255,652	0	6,814,152	9,329,854
Bldng,Hsng & Cde Assist.	684,161	849,108	638,264	860,932	0	688,331	958,712
Land Use-Planng/Zng	0	0	0	0	0	0	0
Public Works	3,854,324	5,131,623	3,960,325	3,901,307	0	3,890,885	5,353,046
Recreation	426,407	496,294	359,169	444,589	0	346,910	434,472
Municipal Court	335,725	453,545	301,002	430,161	0	358,728	454,182
Health Department	681,817	930,379	635,828	886,168	639,265	657,178	895,904
Library	1,564,306	1,547,491	1,547,491	1,483,784	0	1,399,009	1,137,560
TOTAL	***26,160,029***	***34,217,613***	***25,977,222***	***32,683,953***	***639,265***	***26,190,658***	***34,417,671***
OTHER EXPENSES							
Police Department	475,203	640,000	555,000	334,985	0	668,570	659,550
Fire Department	331,830	345,000	298,000	168,602	165,613	277,300	241,850
Bldng,Hsng & Cde Assist.	75,015	99,000	91,500	55,632	0	99,000	93,375
Land Use-Planng/Zng	75,117	56,350	71,350	41,561	0	56,350	56,350
Public Works	1,005,675	1,050,000	1,196,500	762,786	0	1,127,400	1,050,000
Recreation	240,077	323,059	353,059	304,273	345,541	322,061	322,061
Municipal Court	82,443	135,200	118,700	82,069	110,190	135,200	118,900
Health Department	84,854	90,000	90,000	52,639	67,662	92,000	90,000
Library	634,709	651,524	651,524	713,465	0	531,775	544,665
TOTAL	***3,004,923***	***3,390,133***	***3,425,633***	***2,516,012***	***689,006***	***3,309,656***	***3,176,751***
GRAND TOTAL	**29,164,952**	**37,607,746**	**29,402,855**	**35,199,965**	**1,328,271**	**29,500,314**	**37,594,423**
			NET				
	-26,013,059	***-34,674,796***	***-26,469,905***	***-32,408,474***	***-1,156,251***	***-29,322,994***	***-35,153,973***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2011	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Police Department	106	100	97	97	0
Fire Department	66	66	62	62	0
Bldng,Hsng & Cde Assist.	12	10	11	11	0
Public Works	61	61	56	56	0
Recreation	5	5	4	4	0
Municipal Court	8	8	6	6	0
Health Department	14	13	13	12	0
Library	24	24	19	20	0
Sub-Total Full Time	296	287	268	268	0
PART-TIME					
Police Department	24	23	22	22	0
Fire Department	0	0	2	2	0
Bldng,Hsng & Cde Assist.	5	2	1	1	0
Public Works	1	1	1	1	0
Recreation	0	0	0	0	0
Health Department	1	1	0	1	0
Library	30	30	30	16	0
Sub-Total Part Time	61	57	56	43	0
TOTAL	357	344	324	311	0

Police Dept.

	NO BENE's	YES BENE's	NO BENE's	YES BENE's	NO BENE's	NO BENE's	YES BENE's	

DEPARTMENT: POLICE DEPARTMENT

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
Revenue	1,304,097	1,233,100	1,233,100	1,037,504	0	0	1,103,100	0
TOTAL	**1,304,097**	**1,233,100**	**1,233,100**	**1,037,504**	**0**	**0**	**1,103,100**	**0**
				EXPENDITURE				
PERSONNEL SERVIC	12,033,294	15,406,125	11,746,741	15,421,360	0	12,035,465	15,853,940	0
OTHER EXPENSES	475,203	640,000	555,000	334,985	0	668,570	659,550	0
TOTAL	**12,508,497**	**16,046,125**	**12,301,741**	**15,756,345**	**0**	**12,704,035**	**16,513,490**	**0**
				NET				
	-11,204,400	***-14,813,025***	***-11,068,641***	***-14,718,842***	***0***	***-12,704,035***	***-15,410,390***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Chief of Police	1	1	1	1	
Deputy Chief	0	1	1	1	
Captain	2	1	1	1	
Lieutenant	4	3	5	4	
Seargeant	12	13	11	12	
Detectives	13	12	9	9	
Officers	42	39	38	38	
Jr. Officers	12	12	12	12	
Records Analyst	1	1	1	1	
Executive Assist	1	1	1	1	
Confidential Secy	1	0	0	0	
Admin. Clerk	0	0	1	1	
Admin. Assist.	3	3	3	3	
Records Sec.	1	1	1	1	
Traffic Maint.	3	3	3	3	
PEO	3	3	3	3	
Dispatchers	7	6	6	6	
Park Rangers	0	0	0	0	
Sub-Total F/T	106	100	97	97	0
PART-TIME					
Office Clerk	3	2	1	1	
Crossing Guards	21	21	21	21	
Sub-Total Part Tim	24	23	22	22	0
TOTAL	130	123	119	119	0

DEPARTMENT: POLICE DEPARTMENT	NO BENE's ACTUAL 2010	YES BENE's ADOPTED BUDGET 2011	NO BENE's MODIFIED BUDGET 2011	YES BENE's ACTUAL AS OF 12/28/11 2011	NO BENE's ESTIMATED YEAR END 2011	NO BENE's DEPARTMENT REQUEST 2012	YES BENE's TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

	Gun Permits	0	0	0	202				
	CIB Fingerprint/reports	0	0	0	4,417				
443	FireArm Applications	68	65	65	0			65	
457	Letter of Good Conduct	36	35	35	126			35	
361	Burglar Alarms	146,015	125,000	125,000	84,812			0	
451	City Wide Meters	460,627	418,000	418,000	388,697			413,000	
104	Court Fines	697,351	690,000	690,000	559,250			690,000	
	REVENUE TOTAL	**1,304,097**	**1,233,100**	**1,233,100**	**1,037,504**	**0**	**0**	**1,103,100**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	12,033,294	11,676,741	11,746,741	11,691,976		12,035,465	12,034,876	
	Employee Benefits		3,729,384		3,729,384			3,819,064	
	PERSONNEL SERVICES	**12,033,294**	**15,406,125**	**11,746,741**	**15,421,360**	**0**	**12,035,465**	**15,853,940**	**0**
10	Office Supplies	17,682	20,000	20,000	14,069		20,000	15,000	
11	Office Equipment	1,084	6,000	6,000	325		6,000	5,000	
12	Office Equipment - Service	165	2,500	2,500	2,502		2,500	2,500	
13	Uniform/Accessories	25,211	36,000	16,000	2,686		36,000	25,000	
14	Postage	3,412	6,000	6,000	2,900		6,000	4,000	
15	Travel Allowance	68	1,000	1,000			1,000	1,000	
16	Food and Drugs	216	500	500	368		500	500	
17	Photographic/Reproduction		650	650			650	650	
19	Mtgs/Confs./Conventions	2,756	1,800	1,800	1,277		1,800	1,800	
20	Memberships/Subscriptions	755	800	800	780		800	800	
21	Printing and Binding	190	4,000	4,000	1,947		4,000	3,000	
22	Photo/Blueprint Develop.	831	2,300	2,300			2,300	2,000	
23	Training Aids and Program	1,527	9,450	9,450	1,180		9,450	7,500	
24	Maps,Flags, Spec. Items	367	1,300	1,300	323		1,300	1,000	
25	Books & Other Publications	11,577	4,500	4,500	790		4,500	3,000	
26	Specialized Services	8,193	26,000	26,000	11,132		24,570	20,000	
28	Telephone/Telegraph	4,355	18,500	18,500	3,377		18,500	15,000	
40	Motor Fuel and Lubricants	108,250	150,000	135,000	129,001		150,000	150,000	
41	Chemicals and Gases	3,880	8,400	8,400	1,478		8,400	7,500	
51	Gen. Hardware and Tools	953	3,000	3,000	2,904		3,000	3,000	
52	Emerg. And Safety Supplie	13,571	19,000	19,000	12,097		19,000	19,000	
57	Vehicular Equipment	117,652	125,000	125,000	56,033		125,000	110,000	
59	Other Equipment	30	8,000	8,000	2,034		8,000	6,000	
64	Other Materials & Supplies	958	3,800	3,800	1,289		3,800	3,800	
71	Rental Machinery/Equip.	14,085	15,000	15,000	7,379		15,000	16,000	
80	Vehicular Repair/Maint.	40,247	37,000	37,000	33,083		37,000	37,000	
81	Equip. Repair/Maint.	46,369	60,000	25,000	9,853		60,000	60,000	
86	Other Contractual Services	38,664	46,500	31,500	23,983		66,500	51,500	
100	Care of Individuals	473	1,000	1,000	112		1,000	1,000	
101	Signs	11,289	20,000	20,000	11,659		30,000	30,000	
102	Detective's Expenses	393	2,000	2,000	424		2,000	2,000	
	E- Ticketing System	0	0	0			0	55,000	
	OTHER EXPENSES	**475,203**	**640,000**	**555,000**	**334,985**	**0**	**668,570**	**659,550**	**0**

DEPARTMENT:	POLICE DEPARTMENT												
POSITION		SALARY	LONGEVITY	HOLIDAY PAY	MUSTER PAY	DETECTIVE/ STIPEND	COLLEGE CREDITS		O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
						DEPARMENT RECOMMENDED FOR 2012							
Chief of Police		173,400	17,293	8,637	6,293	0	2,836			8,945	0	49,751	267,155
Deputy Chief		147,900	14,750	7,367	5,293	0	0			22,362	2,447	38,139	238,258
Captain (1)		144,603	9,110	7,230	5,029	0	0			17,959	2,407	37,068	223,406
Lieutenant (5)		665,236	47,885	33,262	23,437	1,700	1,900			67,670	8,718	136,489	986,297
Seargeant (11)		1,365,669	84,673	68,283	47,782	2,550	7,850			170,479	24,257	399,349	2,170,892
Detectives (10)		1,277,232	71,205	63,866	44,508	9,350	2,600			167,439	19,107	321,030	1,976,337
Officers (44)		4,992,816	230,424	249,641	171,435	0	13,050			593,628	69,532	1,139,086	7,459,612
Jr. Officers (4)		303,827	0	15,191	9,969	0	0			49,270	3,759	0	382,016
Jr. Officers		0	0	0	0	0	0			0	6,310	14,930	21,240
Jr. Officers		0	0	0	0	0	0			0	7,292	62,639	69,931
Records Analyst		33,439	1,003	0	0	0	0			13,238	2,536	3,501	53,717
Executive Assist		55,653	3,339	0	0	0	0			9,128	4,469	6,028	78,617
Admin. Assist.		48,411	2,905	0	0	0	0			22,362	3,926	5,077	82,681
Admin. Assist.		49,272	4,434	0	0	0	0			8,945	4,028	5,316	71,995
Admin. Assist.		48,591	3,143	0	0	0	0			0	3,958	5,065	60,757
Admin Clerk		31,596	0	0	0	0	0			0	2,441	3,500	37,537
Records Sec.		48,092	4,328	0	0	0	0			0	4,010	5,261	61,691
Traffic Maint. (2)		122,632	11,518	0	0	0	0			31,307	10,262	20,214	195,933
Traffic Maint. (v)		61,316	0	0	0	0	0			22,362	4,691	0	88,369
PEO		36,533	1,909	0	0	0	0			22,362	2,941	3,831	67,576
PEO		35,893	1,607	0	0	0	0			13,584	2,869	3,710	57,663
PEO		28,273	528	0	0	0	0			9,179	2,203	2,880	43,063
Dispatchers (6)		229,949	4,019	0	0	0	0			76,284	13,816	11,667	335,735
Office Clerk P/T		22,000	0	0	0	0	0			0	1,683	1,188	24,871
Crossing Guards		120,000	0	0	0	0	0			0	9,180	0	129,180
Adjustments		0	0	0	0	0	0			0	0	0	0
SUB-TOTALS		10,042,333	514,073	453,477	313,746	13,600	28,236	0	670,000	1,326,503	216,842	2,275,719	15,854,529
TOTALS							11,365,465		670,000			3,819,064	

DEPARTMENT: POLICE DEPARTMENT

POSITION		SALARY	LONGEVITY	HOLIDAY PAY	MUSTER PAY	DETECTIVE/ STIPEND	COLLEGE CREDITS		O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
				CITY MANAGER RECOMMENDED FOR 2012									
Chief of Police		173,400	17,293	8,637	6,293		2,836			8,945	0	49,751	267,155
Deputy Chief		147,900	14,750	7,367	5,293					22,362	2,447	38,139	238,258
Captain (1)		144,603	9,110	7,230	5,029					17,959	2,407	37,068	223,406
Lieutenant (4)		539,606	39,919	26,980	19,010	850	950			67,670	8,718	136,489	840,192
Seargeant (12)		1,491,299	92,639	74,565	52,209	3,400	8,800			170,479	24,257	399,349	2,316,997
Detectives (10)		1,277,232	71,205	63,866	44,508	9,350	2,600			167,439	19,107	321,030	1,976,337
Officers (44)		4,992,816	230,424	249,641	171,435		13,050			593,628	69,532	1,139,086	7,459,612
Jr. Officers (4)		303,827	0	15,191	9,969		0			49,270	3,759	0	382,016
Jr. Officers		0	0	0	0						6,310	14,930	21,240
Jr. Officers		0	0	0	0						7,292	62,639	69,931
Records Analyst		33,114	993							13,238	2,536	3,501	53,382
Executive Assist		55,113	3,307							9,128	4,469	6,028	78,045
Admin. Assist.		48,411	2,905							22,362	3,926	5,077	82,681
Admin. Assist.		49,272	4,434							8,945	4,028	5,316	71,995
Admin. Assist.		48,591	3,143							0	3,958	5,065	60,757
Admin Clerk		31,914	0							0	2,441	3,500	37,855
Records Sec.		48,092	4,328								4,010	5,261	61,691
Traffic Maint. (2)		122,632	11,518							31,307	10,262	20,214	195,933
Traffic Maint. (v)		61,316								22,362	4,691		88,369
PEO		36,533	1,909							22,362	2,941	3,831	67,576
PEO		35,893	1,607							13,584	2,869	3,710	57,663
PEO		28,273	528							9,179	2,203	2,880	43,063
Dispatchers (6)		229,949	4,019							76,284	13,816	11,667	335,735
Office Clerk P/T		22,000	0							0	1,683	1,188	24,871
Crossing Guards		120,000	0							0	9,180	0	129,180
Adjustments											0		0
													0
SUB-TOTALS		10,041,786	514,031	453,477	313,746	13,600	28,236	0	670,000	1,326,503	216,842	2,275,719	15,853,940
TOTALS								11,364,876	670,000			3,819,064	

Fire Dept.

		NO BENE's	YES BENE's	NO BENE's	YES BENE's	NO BENE's	NO BENE's	YES BENE's	

DEPARTMENT: FIRE DEPARTMENT

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE					
	Fire Safety Act	168,337	150,000	150,000	134,178	0	0	140,000	0
	TOTAL	**168,337**	**150,000**	**150,000**	**134,178**	**0**	**0**	**140,000**	**0**
				EXPENDITURE					
	PERSONNEL SERVICES	6,579,995	9,107,056	6,533,384	8,989,586	0	6,814,152	9,329,854	0
	OTHER EXPENSES	252,445	275,000	248,000	127,338	129,058	277,300	241,850	0
	TOTAL	**6,832,440**	**9,382,056**	**6,781,384**	**9,116,924**	**129,058**	**7,091,452**	**9,571,704**	**0**
				NET					
		-6,664,103	***-9,232,056***	***-6,631,384***	***-8,982,746***	***-129,058***	***-7,091,452***	***-9,431,704***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Fire Chief	1	1	1	1	
Deputy Chief	1	1	1	1	
Captain	5	5	4	5	
Lieutenant	9	9	9	9	
Fire Fighters	33	33	30	29	
Jr. Fire Fighters	8	8	8	8	
Fire Official	0	0	1	1	
Fire Inspector	3	3	2	2	
Conf. Secretary	1	1	1	1	
Dispatcher	5	5	5	5	
Sub-Total Full Time	66	66	62	62	0
PART-TIME					
Fire Inspector	0	0	0	1	
Account Clerk	0	0	1	1	
Mechanic (Shared)	0	0	1	0	
Sub-Total Part Time	0	0	2	2	0
TOTAL	66	66	64	64	0

DEPARTMENT:	NO BENE's	YES BENE's	NO BENE's	YES BENE'	NO BENE's	NO BENE's	YES BENE's	
FIRE DEPARTMENT	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

127	Fire Safety Act	168,337	150,000	150,000	134,178			140,000	
	REVENUE TOTAL	**168,337**	**150,000**	**150,000**	**134,178**	**0**	**0**	**140,000**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	6,579,995	6,533,384	6,533,384	6,441,651		6,814,152	6,926,501	0
	Employee Benefits		2,573,672		2,547,935			2,403,353	0
	PERSONNEL SERVICES	**6,579,995**	**9,107,056**	**6,533,384**	**8,989,586**	**0**	**6,814,152**	**9,329,854**	**0**
10	Office Supplies	7,525	7,000	7,000	5,969	5,852	7,000	7,000	
11	Office Equipment	2,667	8,000	5,000	1,949	1,949	8,000	5,000	
12	Office Equipment - Service	5,159	6,000	6,000	1,929	1,959	6,000	4,000	
13	Uniforms	11,810	33,000	10,000	5,370	3,000	30,000	30,000	
14	Postage	2,040	5,500	5,500	4,084	3,448	4,000	5,500	
17	Photo. and Reproduction	39	250	250			200	250	
20	Memberships	8,999	9,000	9,000	7,258	7,258	8,000	8,000	
21	Printing and Binding	89	500	500	1,546	1,536	500	500	
22	Photo/Blueprint and Develop.		300	300	363	363	300	300	
23	Training Aids and Programs	2,920	6,000	6,000	100	4,171	8,000	6,000	
24	Maps, Flags and Spec. Items	702	1,000	1,000	317		800	1,000	
25	Books & Other Publications	3,644	3,000	3,000	1,050	1,413	3,000	3,000	
26	Specialized Services	14,608	18,000	17,000	6,377	18,000	20,000	10,000	
28	Telephone and Telegraph	7,879	8,000	8,000	6,067	7,895	12,000	8,000	
40	Motor Fuel and Lubricants	1,945	1,500	1,500	1,110	801	2,000	1,500	
41	Chemicals and Gases	2,683	3,700	3,700	935	935	2,000	2,500	
45	Tire and Tubes	6,453	6,000	6,000	5,216	3,047	7,000	6,000	
46	Motor Vehicle Parts & Access	768	1,500	1,500	902	902	2,000	1,500	
48	Electrical Parts and Supplies	90	1,500	1,500	300	300	500	1,500	
50	Bldg.Materials & Supplies	18,022	10,000	10,000	7,002	4,998	12,000	10,000	
51	General Hardware & Tools	621	500	500	383	361	500	500	
52	Emerg. and Safety Supplies	7,307	3,000	3,000		748	3,000	2,500	
53	Janitorial/Laundry Supplies	2,820	2,000	2,000	5,613	2,921	2,000	2,000	
54	Janitorial & Laundry Service	416	750	750		4,744	5,000	300	
80	Vehicular Repair and Maint.	84,611	85,000	85,000	20,110	6,957	85,000	75,000	
81	Equip. Repair and Maint.	28,087	29,000	29,000	22,535	27,500	29,000	29,000	
105	Fire Safety/Haz-Mat	7,871	9,000	9,000	5,714	6,000	5,500	6,000	
141	Emerg. Equip. Replacement	16,658	16,000	16,000	2,167	12,000	14,000	15,000	
143	EFD Emerg. Suplies (EMS)	6,012			12,972			0	
	OTHER EXPENSES	**252,445**	**275,000**	**248,000**	**127,338**	**129,058**	**277,300**	**241,850**	**0**
	Capital Outlay								

DEPARTMENT: FIRE DEPARTMENT

POSITION	PAY GRADE	SALARY	LONGEVITY	HOLIDAY PAY		STIPEND	COLLEGE CREDITS		O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Fire Chief		150,138	11,260	0						13,510	2,340	34,974	212,223
Deputy Chief		129,565	9,717	9,184						22,362	2,030	32,708	205,566
Captain (4)		500,997	39,894	29,707		1,200				85,045	6,037	129,033	791,913
Lieutenant (4)		374,322	32,941	27,316			1,000			76,031	1,856	115,655	629,121
Lieutenant (5)		559,000	30,496	33,145			2,750			76,031	9,068	132,332	842,822
Fire Fighters (30)		2,980,320	186,265	176,720						515,363	48,166	712,212	4,619,046
Jr. Fire Fighters (3)		243,960	3,876	14,466						44,816	3,803	38,586	349,507
Jr. Fire Fighters (1)		72,308	2,298	4,288						8,945	1,144	13,166	102,149
Jr. Fire Fighters (4)		217,132	1,007	12,876						27,018	3,350	39,929	301,312
Fire Official		66,525	2,994	0						22,362	5,405	6,216	103,502
Fire Inspector				0									0
Fire Inspector		48,278	2,173	0						17,959	3,878	5,458	77,746
Fire Inspector		42,808	2,568	0						8,945	3,488	4,910	62,719
Conf. Secretary		40,000	600	0						22,820	3,106	2,355	68,881
Account Clerk (p/t)		15,600	0	0						0	1,721	0	17,321
Dispatcher		32,120	495	0						0	2,561	3,186	38,362
Dispatcher		31,758	0	0						17,959	2,393	3,008	55,118
Dispatcher		36,026	543	0						8,945	2,811	3,502	51,827
Dispatcher (2 vac)		63,516	0	0						22,820	4,476	0	90,812
Mechanic (Shared)		20,000											20,000
Adjustments		0	0	0						0	0	0	0
SUB-TOTALS		5,624,373	327,127	307,702	0	1,200	3,750	0	550,000	990,931	107,635	1,277,230	9,189,948
TOTALS								6,264,152	550,000			2,375,796	

DEPARTMENT: FIRE DEPARTMENT

POSITION	PAY GRADE	SALARY	LONGEVITY	HOLIDAY PAY		STIPEND	COLLEGE CREDITS		O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
CITY MANAGER RECOMMENDED FOR 2012													
Fire Chief		150,138	11,260							13,510	2,340	34,974	212,223
Deputy Chief		130,203	9,765							22,362	2,030	32,708	197,068
Captain (4)		617,126	51,107	36,593		1,500				85,045	6,037	129,033	926,441
Lieutenant (4)		460,704	32,941	27,316			1,000			76,031	1,856	115,655	715,503
Lieutenant (5)		559,000	30,496	33,145			2,750			76,031	9,068	132,332	842,822
Fire Fighters (29)	Top	2,880,976	176,794	170,830						515,363	48,166	712,212	4,504,341
Jr. Fire Fighters (3)		243,960	3,876	14,466						44,816	3,803	38,586	349,507
Jr. Fire Fighters (1)		72,308	2,298	4,288						8,945	1,144	13,166	102,149
Jr. Fire Fighters (4)		217,132	1,007	12,876						27,018	3,350	39,929	301,312
Fire Official		67,856	3,053							22,362	5,425	6,580	105,276
Fire Inspector		48,516	2,183							17,959	3,878	5,458	77,994
Fire Inspector		43,019	2,581							8,945	3,488	4,910	62,943
Fire Inspector (p/t)		25,000								0	1,913	0	26,913
Conf. Secretary		40,000	600							22,820	3,106	2,355	68,881
Account Clerk (p/t)		22,500								0	1,721	0	24,221
Dispatcher		32,982	495							0	2,561	3,186	39,224
Dispatcher		31,285	0							17,959	2,393	3,008	54,645
Dispatcher		36,204	543							8,945	2,811	3,502	52,005
Dispatcher		31,915								22,820	2,441	0	57,176
Dispatcher (1 vac)		31,914								22,820	4,476	0	59,210
Adjustments													0
SUB-TOTALS		5,742,738	328,999	299,514	0	1,500	3,750	0	550,000	1,013,751	112,008	1,277,594	9,329,854
TOTALS								6,376,501	550,000			2,403,353	

DEPARTMENT:	FIRE DEPARTMENT												
POSITION	PAY GRADE	SALARY	LONGEVITY	HOLIDAY PAY		STIPEND	COLLEGE CREDITS		O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
	CITY COUNCIL APPROVED FOR 2012												
Fire Chief													0
Deputy Chief													0
Captain (3)													0
Captain (2)													0
Lieutenant (2)													0
Lieutenant (4)													0
Lieutenant (2)													0
Fire Fighters (33)													0
Jr. Fire Fighters (2)													0
Jr. Fire Fighters (3)													0
Jr. Fire Fighters													0
Fire Official													0
Fire Inspector													0
Fire Inspector													0
Fire Inspector													0
Conf. Secretary													0
Account Clerk													0
Dispatcher													0
Dispatcher (2)													0
Dispatcher													0
Dispatcher													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

NO BENE's YES BENE's NO BENE's YES BENE's NO BENE's NO BENE's YES BENE's

DEPARTMENT: FIRE EMS DEPARTMENT

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE					
	Medical Reimbursement	397,290	370,000	370,000	308,037	0	0	0	0
	TOTAL	**397,290**	**370,000**	**370,000**	**308,037**	**0**	**0**	**0**	**0**
				EXPENDITURE					
	PERSONNEL SERVICES	0	295,992	255,018	266,066	0	0	0	0
	OTHER EXPENSES	79,385	70,000	50,000	41,264	36,555	0	0	0
	TOTAL	**79,385**	**365,992**	**305,018**	**307,330**	**36,555**	**0**	**0**	**0**
				NET					
		317,905	***4,008***	***64,982***	***707***	***-36,555***	***0***	***0***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Lieutenant	0	0	0	0	
(accounted for in the Fire Budget)					
Sub-Total Full Time	0	0	0	0	0
PART-TIME					
EM Technicians	6	18	22	22	
Sub-Total Part Time	6	18	22	22	0
TOTAL	6	18	22	22	0

DEPARTMENT:

FIRE EMS DEPARTMENT

REVENUE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
131	Medical Reimbursement	397,290	370,000	370,000	308,037			0	
	REVENUE TOTAL	**397,290**	**370,000**	**370,000**	**308,037**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages		281,018	255,018	252,589			0	0
	Employee Benefits		14,974		13,477			0	0
	PERSONNEL SERVICES	**0**	**295,992**	**255,018**	**266,066**	**0**	**0**	**0**	**0**
10	Office Supplies	3,552	1,500	1,500	1,013	1,013	0	0	
13	Uniforms	1,491	10,000	10,000		140	0	0	
20	Memberships		1,000	1,000	350	350	0	0	
23	Training		2,000	2,000			0	0	
26	Specialized Services	19,103	27,000	7,000	24,399	32,001	0	0	
50	Bldg. Mat/Supplies		1,000	1,000			0	0	
80	Vehicle Maint.		10,000	10,000	2,938	2,882	0	0	
81	Equip. Repair/Replace	23	2,500	2,500	323	169	0	0	
143	EMS Supplies	55,216	10,000	10,000	9,484		0	0	
144	Oxygen		5,000	5,000	2,757		0	0	
	Emerg. Medical						0	0	
	OTHER EXPENSES	**79,385**	**70,000**	**50,000**	**41,264**	**36,555**	**0**	**0**	**0**
	Capital Outlay								

DEPARTMENT: FIRE EMS DEPARTMENT

POSITION	PAY GRADE	SALARY	LONGEVITY	HOLIDAY PAY	COLLEGE CREDITS				O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
EM Technicians											0		0
Lieutenant											0		0
													0
													0
													0
													0
SUB-TOTALS		0	0	0	0	0	0	0		0	0	0	0
TOTALS								0	0			0	
CITY MANAGER RECOMMENDED FOR 2012													
EM Technicians											0		0
Lieutenant											0		0
											0		0
											0		0
											0		0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	
CITY COUNCIL APPROVED FOR 2012													
													0
													0
													0
													0
													0
													0
													0
													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Building Housing/ Code Assistance

DEPARTMENT: Building, Housing & Code Assistance

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	Revenue	705,558	615,800	615,800	827,130	0	0	665,800	0
	TOTAL	**705,558**	**615,800**	**615,800**	**827,130**	**0**	**0**	**665,800**	**0**
	EXPENDITURE								
	PERSONNEL SERVICES	684,161	849,108	638,264	860,932	0	688,331	958,712	0
	OTHER EXPENSES	75,015	99,000	91,500	55,632	0	99,000	93,375	0
	TOTAL	**759,176**	**948,108**	**729,764**	**916,564**	**0**	**787,331**	**1,052,087**	**0**
	NET								
		-53,618	***-332,308***	***-113,964***	***-89,434***	***0***	***-787,331***	***-386,287***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Constr. Code Official	1	1	1	1	
Building Inspector	1	1	1	1	
Housing Insp. Sprvsr	1	1	1	1	
Housing Inspector	1	1	1	1	
Fire Sub Code Inspecto	1	1	1	1	
Plumbing Sub Code Ins	1	1	1	1	
Electrical Sub Code Ins|	1	1	1	1	
Admin Assistant	3	2	2	2	
Technical Assistant	1	1	1	1	
Zoning Officer	1	0	1	1	
Sub-Total Full Time	12	10	11	11	0
PART-TIME					
Housing Inspector	1	0			
Fire Sub Code Insp.	1	1	1	1	
Plumbing Sub Code Ins	1	0			
Electrical Sub Code Ins|	2	0			
Zoning Officer	1	1	0	0	
Sub-Total Part Time	5	2	1	1	0
TOTAL	17	12	12	12	0

DEPARTMENT: Building, Housing & Code Assistance	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

346	Multiple Dwelling Lic.	8,901	5,900	5,900	10,621			5,900	
	Cert. Of Rental Occ.	0	0	0	42,594				
	Fees & Permits	0	0	0	-150				
438	Zoning Certificates	200	200	200	600			200	
439	Elevator Fees	67,614	59,700	59,700	57,411			59,700	
400	Awnings & Signs	4,445	5,000	5,000	5,207			5,000	
401	Awnings (Right of Way)								
402	Building Permits	268,343	237,000	237,000	302,533			287,000	
403	Certif. Of Occupancy	43,119	40,000	40,000	47,116			40,000	
404	Contractors Regis.	1,300	1,000	1,000	822			1,000	
405	Gas, Oil and Tanks	45,090	43,000	43,000	53,331			43,000	
407	Plumbing Permits	125,650	106,000	106,000	140,067			106,000	
408	Electrical Permits	140,896	118,000	118,000	166,978			118,000	
	REVENUE TOTAL	**705,558**	**615,800**	**615,800**	**827,130**	**0**	**0**	**665,800**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	684,161	618,264	638,264	630,088		688,331	688,331	0
	Employee Benefits		230,844		230,844		0	270,381	0
	PERSONNEL SERVICES	**684,161**	**849,108**	**638,264**	**860,932**	**0**	**688,331**	**958,712**	**0**
10	Office Supplies	2,850	4,500	4,500	2,207		4,500	3,000	
11	Office Equipment	150	3,000	3,000			3,000	3,000	
12	Office Equipment - Service	2,134	2,950	2,950	3,586		2,950	2,950	
14	Postage	1,925	3,500	3,500	3,403		3,500	3,500	
15	Travel Allowance	3	6,400	6,400	6,540		6,400	7,900	
17	Photo. and Reproduction		250	250			250	250	
18	Advertising		100	100	70		100	100	
19	Mtgs/Confs./Conventions	1,740	3,500	3,500	973		3,500	2,000	
20	Memberships	657	1,200	1,200	300		1,200	1,200	
21	Printing and Binding	2,315	3,000	3,000	2,756		3,000	3,000	
23	Training/Programs	1,538	250	250			250	250	
25	Books & Other Publications		800	800	1,779		800	800	
26	Specialized Services	6,769	10,525	5,525	4,217		10,525	7,000	
57	Equipment Repair & Maint.		75	75	162		75	75	
59	Other Equipment		500	500			500	500	
71	Rental Machinery		350	350			350	350	
87	Elevator Fees	54,934	56,500	54,000	29,639		56,500	56,500	
96	Office Furniture		1,600	1,600			1,600	1,000	
	OTHER EXPENSES	**75,015**	**99,000**	**91,500**	**55,632**	**0**	**99,000**	**93,375**	**0**
	Capital Outlay								

DEPARTMENT: Building, Housing & Code Assistance

POSITION	PAY GRADE	SALARY	LONGEVITY	HOLIDAY PAY					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Constr. Code Official		89,760	1,795							22,946	7,004	6,557	128,062
Zoning Officer/Prop. Main Insp.		62,506	1,876							22,820	4,925	6,703	98,830
Building Inspector		54,360	0							0	4,159	0	58,519
Housing Inspector Spvsr		65,770	4,933							22,362	5,409	7,722	106,196
Property Maint. Inspector		45,900	1,377							0	3,617	3,620	54,514
Fire Sub-Code Official		40,909	614							0	3,177	4,468	49,168
Fire Sub-Code Inspector (pt)		12,240	0							0	936	3,053	16,229
Plumbing Sub-Code Official		71,365	1,070							22,362	5,541	7,794	108,132
Plumbing Sub-Code Official (pt)		0	0							0	0	0	0
Electrical Sub-Code Official		73,561	1,103							22,362	5,712	8,034	110,772
Electrical Sub-Code Official (pt)		0	0							0	0	0	0
Admin. Assistant-Building		42,935	1,717							13,584	3,416	4,475	66,127
Technical Assistant		51,274	3,269							8,945	4,173	5,499	73,160
Admin. Assistant-Planning/Zng		57,413	2,584							17,959	4,590	6,459	89,005
Adjustments		0	0							0	0	0	0
SUB-TOTALS		667,993	20,338	0		0	0		0	153,340	52,657	64,384	958,712
TOTALS								688,331	0			270,381	

DEPARTMENT: Building, Housing & Code Assistance

POSITION	PAY GRADE	SALARY	LONGEVITY	STIPEND					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
			CITY MANAGER RECOMMENDED FOR 2012										
Constr. Code Official		89,760	1,795							22,946	7,004	6,557	128,062
Zoning Officer/Prop. Main Insp.		62,506	1,876							22,820	4,925	6,703	98,830
Building Inspector		54,360	0							0	4,159	0	58,519
Housing Inspector Spvsr		65,770	4,933							22,362	5,409	7,722	106,196
Property Maint. Inspector		45,900	1,377							0	3,617	3,620	54,514
Fire Sub-Code Official		40,909	614							0	3,177	4,468	49,168
Fire Sub-Code Inspector (pt)		12,240	0							0	936	3,053	16,229
Plumbing Sub-Code Official		71,365	1,070							22,362	5,541	7,794	108,132
Plumbing Sub-Code Official (pt)		0	0							0	0	0	0
Electrical Sub-Code Official		73,561	1,103							22,362	5,712	8,034	110,772
Electrical Sub-Code Official (pt)		0	0							0	0	0	0
Admin. Assistant-Building		42,935	1,717							13,584	3,416	4,475	66,127
Technical Assistant		51,274	3,269							8,945	4,173	5,499	73,160
Admin. Assistant-Planning/Zng		57,413	2,584							17,959	4,590	6,459	89,005
Adjustments		0	0										0
													0
SUB-TOTALS		667,993	20,338	0		0	0		0	153,340	52,657	64,384	958,712
TOTALS								688,331	0			270,381	

DEPARTMENT:	Building, Housing & Code Assistance												
POSITION	PAY GRADE	SALARY	LONGEVITY	HOLIDAY PAY					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
	CITY COUNCIL APPROVED FOR 2012												
Constr. Code Official													
Zoning Officer/Prop. Main Insp.													
Building Inspector													
Housing Inspector Spvsr													
Property Maint. Inspector													
Fire Sub-Code Official													
Fire Sub-Code Inspector (pt)													
Plumbing Sub-Code Official													
Plumbing Sub-Code Official (pt)													
Electrical Sub-Code Official													
Electrical Sub-Code Official (pt)													
Admin. Assistant-Building													
Technical Assistant													
Admin. Assistant-Planning/Zng													
Adjustments													
													0
SUB-TOTALS		0	0	0		0	0		0	0	0	0	0
TOTALS								0	0			0	

DEPARTMENT: Land Use- Planning and Zoning

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	Awning & Sign Permits	0	0	0	0	0	0	0	0
	TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	EXPENDITURE								
	PERSONNEL SERVICES	0	0	0	0	0	0	0	0
	OTHER EXPENSES	75,117	56,350	71,350	41,561	0	56,350	56,350	0
	TOTAL	**75,117**	**56,350**	**71,350**	**41,561**	**0**	**56,350**	**56,350**	**0**
	NET								
		-75,117	***-56,350***	***-71,350***	***-41,561***	***0***	***-56,350***	***-56,350***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
N/A					
Sub-Total Full Time	0	0	0	0	0
PART-TIME					
N/A					
Sub-Total Part Time	0	0	0	0	0
TOTAL	0	0	0	0	0

DEPARTMENT: Land Use- Planning and Zoning	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	0	0	0	0	0	0	0	0
	Employee Benefits	0	0	0	0	0	0	0	0
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
10	Office Supplies	6	450	450	11		450	450	
14	Postage	531	1,500	1,500	205		1,500	1,500	
18	Advertising		400	400			400	400	
20	Memberships	360	800	800			800	800	
25	Books & Other Publications		200	200			200	200	
26	Specialized Services	74,220	48,000	63,000	41,345		48,000	48,000	
86	Other Contractual Services		5,000	5,000			5,000	5,000	
	OTHER EXPENSES	**75,117**	**56,350**	**71,350**	**41,561**	**0**	**56,350**	**56,350**	**0**
	Capital Outlay								

Public Works

DEPARTMENT: DEPARTMENT OF PUBLIC WORKS RECAP 1/19/2012

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
REVENUE								
n/a	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
EXPENDITURE								
Administration	289,301	366,264	296,493	280,710	0	232,065	313,509	0
Construction & Facilities	244,251	298,206	244,388	226,569	0	187,994	343,433	0
Building & Grounds	0	0	0	0	0	0	0	0
Central Maintenance	277,440	387,932	285,987	286,838	0	327,436	404,988	0
Road Repairs	1,119,113	1,478,413	1,212,350	1,187,780	0	1,238,604	1,516,543	0
Sanitation/Recycling	1,194,404	1,635,627	1,201,042	1,231,491	0	1,209,343	1,783,220	0
Storm & Sanitary Sewers	269,452	389,016	279,432	276,553	0	291,520	399,431	0
Shade Tree	181,830	200,209	155,786	111,471	0	141,082	205,626	0
Parks Division	278,533	375,956	284,847	299,895	0	262,841	386,297	0
TOTAL	***3,854,324***	***5,131,623***	***3,960,325***	***3,901,307***	***0***	***3,890,885***	***5,353,046***	***0***
OTHER EXPENSES								
Administration	29,536	50,000	50,000	30,486	0	50,000	50,000	0
Construction & Facilities	114,993	80,000	110,000	79,719	0	97,900	80,000	0
Building & Grounds	128,782	150,000	165,000	107,524	0	150,000	150,000	0
Central Maintenance	476,357	440,000	540,000	358,039	0	499,500	440,000	0
Road Repairs	146,371	175,000	205,000	140,857	0	175,000	175,000	0
Sanitation/Recycling	8,967	43,000	33,000	16,572	0	43,000	43,000	0
Storm & Sanitary Sewers	74,387	73,000	64,500	23,985	0	73,000	73,000	0
Shade Tree	26,162	32,000	22,000	4,451	0	32,000	32,000	0
Parks Division	120	7,000	7,000	1,153	0	7,000	7,000	0
TOTAL	***1,005,675***	***1,050,000***	***1,196,500***	***762,786***	***0***	***1,127,400***	***1,050,000***	***0***
GRAND TOTAL	**4,859,999**	**6,181,623**	**5,156,825**	**4,664,093**	**0**	**5,018,285**	**6,403,046**	**0**
NET								
	-4,859,999	***-6,181,623***	***-5,156,825***	***-4,664,093***	***0***	***-5,018,285***	***-6,403,046***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Administration	4	4	3	3	0
Construction & Facilities	5	4	3	4	0
Building & Grounds	0	0	0	0	0
Central Maintenance	5	4	4	4	0
Road Repairs	16	18	18	16	0
Sanitation/Recycling	20	20	18	19	0
Storm & Sanitary Sewers	5	4	4	4	0
Shade Tree	3	3	2	2	0
Parks Division	3	4	4	4	0
Sub-Total Full Time	61	61	56	56	0
PART-TIME					
Road Repairs	1	1	1	1	0
Sub-Total Part Time	1	1	1	1	0
TOTAL	62	62	57	57	0

DEPARTMENT: DPW- Administration

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
				EXPENDITURE				
PERSONNEL SERVICES	289,301	366,264	296,493	280,710	0	232,065	313,509	0
OTHER EXPENSES	29,536	50,000	50,000	30,486	0	50,000	50,000	0
TOTAL	**318,837**	**416,264**	**346,493**	**311,196**	**0**	**282,065**	**363,509**	**0**
				NET				
	-318,837	***-416,264***	***-346,493***	***-311,196***	***0***	***-282,065***	***-363,509***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Director	1	1	1	1	
Prop. Maint. Enf. Officer	1	1	0	0	
Admin. Assistant	2	2	2	2	
Sub-Total Full Time	4	4	3	3	0
PART-TIME					
n/a					
Sub-Total Part Time	0	0	0	0	0
TOTAL	4	4	3	3	0

DEPARTMENT: DPW- Administration	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	289,301	288,493	296,493	222,382		232,065	228,065	0
	Employee Benefits		77,771		58,328			85,444	0
	PERSONNEL SERVICES	**289,301**	**366,264**	**296,493**	**280,710**	**0**	**232,065**	**313,509**	**0**
10	Office Supplies	897	2,000	2,000	155		2,000	2,000	
11	Office Equipment	2,360	3,500	3,500	1,899		3,500	3,500	
12	Office Equipment - Service	39	500	500	385		500	500	
13	Uniform/Accessories		800	800			800	800	
14	Postage	2,987	5,250	5,250	1,460		5,250	5,250	
15	Travel Allowance	128	250	250			250	250	
17	Photographic/Reproduction	456	300	300			300	300	
19	Mtgs/Confs./Conventions		2,000	2,000			2,000	2,000	
20	Memberships/Subscriptions	90	300	300	90		300	300	
21	Printing and Binding	1,896	4,000	4,000	3,060		4,000	4,000	
23	Training Aids and Programs	483	2,000	2,000			2,000	2,000	
25	Books & Other Publications		500	500			500	500	
26	Specialized Services	15,373	20,000	20,000	16,417		20,000	20,000	
52	Emerg. And Safety Supplies		250	250			250	250	
57	Vehicular Equipment	2,208	0	0			0	0	
59	Other Equipment		0	0			0	0	
64	Other Materials & Supplies		2,000	2,000			2,000	2,000	
70	Rent of Bldng/Land	1,709	2,600	2,600	2,628		2,600	2,600	
71	Rental Machinery/Equip.		0	0			0	0	
80	Vehicular Repair/Maint.		0	0			0	0	
81	Equip. Repair/Maint.		250	250	145		250	250	
86	Other Contractual Services		0	0	2,327		0	0	
94	Fac. Maintenance		1,500	1,500			1,500	1,500	
100	Care of Individuals	910	2,000	2,000	1,920		2,000	2,000	
	OTHER EXPENSES	**29,536**	**50,000**	**50,000**	**30,486**	**0**	**50,000**	**50,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Administration

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Director		113,016	1,695							17,959	8,277	11,950	152,897
Prop. Maint. Enf. Officer										0			0
Admin. Assistant		53,379	3,203							17,959	4,307	5,811	84,659
Admin. Assistant		52,811	3,961							8,945	4,322	5,914	75,953
SUB-TOTALS		219,206	8,859	0	0	0	0	0	4,000	44,863	16,906	23,675	317,509
TOTALS								228,065	4,000			85,444	
CITY MANAGER RECOMMENDED FOR 2012													
Director		113,016	1,695							17,959	8,277	11,950	152,897
Prop. Maint. Enf. Officer		0	0							0	0	0	0
Admin. Assistant		53,379	3,203							17,959	4,307	5,811	84,659
Admin. Assistant		52,811	3,961							8,945	4,322	5,914	75,953
Admin. Assistant (v)		0								0	0	0	0
											0	0	0
SUB-TOTALS		219,206	8,859	0	0	0	0	0	0	44,863	16,906	23,675	313,509
TOTALS								228,065	0			85,444	
CITY COUNCIL APPROVED FOR 2011													
Director													
Prop. Maint. Enf. Officer													
Admin. Assistant													
Admin. Assistant													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Construction & Facilities Maintenance

DEPARTMENT: DPW- Construction & Facilities 11/30/2011

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
REVENUE								
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
EXPENDITURE								
PERSONNEL SERVICES	244,251	298,206	244,388	226,569	0	187,994	343,433	0
OTHER EXPENSES	114,993	80,000	110,000	79,719	0	97,900	80,000	0
TOTAL	**359,244**	**378,206**	**354,388**	**306,288**	**0**	**285,894**	**423,433**	**0**
NET								
	-359,244	***-378,206***	***-354,388***	***-306,288***	***0***	***-285,894***	***-423,433***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Supervisor	1	1	1	1	
Driver II	1	1	1	1	
Laborer I	2	1	0	1	
Custodian	1	1	1	1	
Sub-Total Full Time	5	4	3	4	0
PART-TIME					
Custodian					
Sub-Total Part Time	0	0	0	0	0
TOTAL	5	4	3	4	0

DEPARTMENT: DPW- Construction & Facilities	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	244,251	227,388	244,388	173,456		187,994	245,276	0
	Employee Benefits		70,818		53,113			98,157	0
	PERSONNEL SERVICES	**244,251**	**298,206**	**244,388**	**226,569**	**0**	**187,994**	**343,433**	**0**
13	Uniform/Accessories	66	500	500	108		900	500	
41	Chemicals/Gases		500	500	449		500	500	
48	Electr. Parts/Supplies		500	500			500	500	
50	Building Mat./Supplies	1,137	1,000	1,000			1,000	1,000	
51	General Hrdware & Tools		2,000	2,000	84		2,000	2,000	
59	Other Equipment		500	500			500	500	
85	Other Contractual Svcs.	21,520	22,000	22,000	11,313		22,000	22,000	
91	Horticulture Supplies		500	500			500	500	
94	Facilities Maintenance	92,270	52,500	82,500	67,765		70,000	52,500	
	OTHER EXPENSES	**114,993**	**80,000**	**110,000**	**79,719**	**0**	**97,900**	**80,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Construction & Facilities

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
				DEPARTMENT REQUEST FOR 2012									
Supervisor		65,000	2,925							9,128	4,892	8,329	90,274
Driver II		61,051	2,595							17,959	4,869	6,612	93,086
Laborer I (v)													0
Custodian		47,333	2,840							17,959	3,838	4,964	76,934
SUB-TOTALS		173,384	8,360	0	0	0	0	0	6,250	45,046	13,600	19,905	266,545
TOTALS								181,744	6,250			78,551	
				CITY MANAGER RECOMMENDED FOR 2012									
Supervisor		61,200	2,754							9,128	4,892	8,329	86,303
Driver II		61,051	2,595							17,959	4,869	6,612	93,086
Laborer I		60,348	905							9,128	4,686	5,793	80,860
Custodian		47,333	2,840							17,959	3,838	4,964	76,934
													0
SUB-TOTALS		229,932	9,094	0	0	0	0	0	6,250	54,174	18,285	25,698	343,433
TOTALS								239,026	6,250			98,157	
				CITY COUNCIL APPROVED FOR 2011									
Supervisor													
Driver II													
Laborer I													
Custodian													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

DEPARTMENT: DPW- Building & Grounds 11/30/2011

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
REVENUE								
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
EXPENDITURE								
PERSONNEL SERVICES	0	0	0	0	0	0	0	0
OTHER EXPENSES	128,782	150,000	165,000	107,524	0	150,000	150,000	0
TOTAL	**128,782**	**150,000**	**165,000**	**107,524**	**0**	**150,000**	**150,000**	**0**
NET								
	-128,782	***-150,000***	***-165,000***	***-107,524***	***0***	***-150,000***	***-150,000***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
n/a					
Sub-Total Full Time	0	0	0	0	0
<u>PART-TIME</u>					
n/a					
Sub-Total Part Time	0	0	0	0	0
TOTAL	0	0	0	0	0

DEPARTMENT: DPW- Building & Grounds	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	0	0	0	0	0	0	0	0
	Employee Benefits	0	0	0	0	0	0	0	0
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
13	Uniform/Accessories		500	500	482		500	500	
24	Maps, Flags, Special Items	699	1,000	1,000			1,000	1,000	
26	Specialized Services	424	1,000	1,000	1,056		1,000	1,000	
48	Electr. Parts/Supplies	59	1,000	1,000	5,725		1,000	1,000	
52	Emerg. And Safety Supplies		750	750			750	750	
53	Janitorial/Laundry Supplies	11,329	8,000	8,000	7,949		8,000	8,000	
59	Other Equipment		250	250			250	250	
81	Equip. Repair/Maint.		500	500			500	500	
86	Other Contractual Services	2,875	12,000	12,000	14,141		12,000	12,000	
94	Facilities Maintenance	113,396	125,000	140,000	78,171		125,000	125,000	
	OTHER EXPENSES	**128,782**	**150,000**	**165,000**	**107,524**	**0**	**150,000**	**150,000**	**0**
	Capital Outlay								

Central Maintenance

DEPARTMENT: DPW- Central Maintenance 11/30/2011

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
				EXPENDITURE				
PERSONNEL SERVICES	277,440	387,932	285,987	286,838	0	327,436	404,988	0
OTHER EXPENSES	476,357	440,000	540,000	358,039	0	499,500	440,000	0
TOTAL	**753,797**	**827,932**	**825,987**	**644,877**	**0**	**826,936**	**844,988**	**0**
				NET				
	-753,797	***-827,932***	***-825,987***	***-644,877***	***0***	***-826,936***	***-844,988***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Supervisor	1	1	1	1	
Master Mechanic	2	1	1	1	
Mechanic II	1	1	1	1	
Driver III	1	1	1	1	
Sub-Total Full Time	5	4	4	4	0
PART-TIME					
Master Mechanic			1	0	
Sub-Total Part Time	0	0	1	0	0
TOTAL	5	4	5	4	0

DEPARTMENT: DPW- Central Maintenance	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	277,440	282,987	285,987	208,129		327,436	288,517	0
	Employee Benefits		104,945		78,709			116,471	0
	PERSONNEL SERVICES	**277,440**	**387,932**	**285,987**	**286,838**	**0**	**327,436**	**404,988**	**0**
13	Uniform/Accessories	243	750	750	877		750	750	
15	Travel Allowance		0	0			0	0	
19	Mtgs/Confs./Conventions		0	0			0	0	
20	Memberships/Subscriptions		0	0			0	0	
23	Training Aids and Programs		500	500	750		500	500	
40	Motor Fuel & lubricants	210,384	238,000	288,000	203,048		297,500	238,000	
41	Chemicals/Gases	6,598	12,000	12,000	4,343		12,000	12,000	
45	Tires/Tubes	37,253	35,000	35,000	30,469		35,000	35,000	
46	Motor Vehicle Parts	203,849	86,000	136,000	87,986		86,000	86,000	
47	Equipm./mAchine parts	7,492	30,000	30,000	1,289		30,000	30,000	
51	Gen. Hardware/Tools	4,859	3,750	3,750	4,432		3,750	3,750	
57	Vehicular Equipment		0	0	4,870		0	0	
59	Other Equipment	754	1,000	1,000	4,097		1,000	1,000	
80	Vehicular Repair/Maint.		20,000	20,000	12,265		20,000	20,000	
81	Equip. Repair/Maint.		5,000	5,000	3,163		5,000	5,000	
86	Other Contractual Services	4,925	8,000	8,000	450		8,000	8,000	
	OTHER EXPENSES	**476,357**	**440,000**	**540,000**	**358,039**	**0**	**499,500**	**440,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Central Maintenance

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Supervisor		73,864	4,432							22,362	5,990	8,040	114,688
Master Mechanic		64,865	3,892							13,509	5,260	7,128	94,654
Master Mechanic .6 fte		38,919											38,919
Mechanic II		62,373	936							22,362	4,843	6,657	97,171
Mechanic II		61,316	1,839							8,945	4,831	6,544	83,475
Mechanic I		0	0							0	0	0	0
SUB-TOTALS		301,337	11,099	0	0	0	0	0	15,000	67,178	20,924	28,369	443,907
TOTALS								312,436	15,000			116,471	
CITY MANAGER RECOMMENDED FOR 2012													
Supervisor		73,864	4,432							22,362	5,990	8,040	114,688
Mechanic II		64,865	3,892							13,509	5,260	7,128	94,654
Mechanic II		62,373	936							22,362	4,843	6,657	97,171
Mechanic I		61,316	1,839							8,945	4,831	6,544	83,475
SUB-TOTALS		262,418	11,099	0	0	0	0	0	15,000	67,178	20,924	28,369	404,988
TOTALS								273,517	15,000			116,471	
CITY COUNCIL APPROVED FOR 2012													
Supervisor													
Mechanic II													
Mechanic II													
Mechanic I													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Streets/ Roads

DEPARTMENT: DPW- Roads

30-Nov

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
REVENUE								
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
EXPENDITURE								
PERSONNEL SERVICES	1,119,113	1,478,413	1,212,350	1,187,780	0	1,238,604	1,516,543	0
OTHER EXPENSES	146,371	175,000	205,000	140,857	0	175,000	175,000	0
TOTAL	**1,265,484**	**1,653,413**	**1,417,350**	**1,328,637**	**0**	**1,413,604**	**1,691,543**	**0**
NET	***-1,265,484***	***-1,653,413***	***-1,417,350***	***-1,328,637***	***0***	***-1,413,604***	***-1,691,543***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Manager of Operations	1	1	0	0	
Supervisor	0	1	1	0	
Driver I	0	0	0	0	
Driver II	5	4	4	4	
Driver III	0	1	1	1	
Laborer I	1	0	0	0	
Laborer III	4	7	8	7	
Driver Operator	1	0	0	0	
Equipment Op. I	1	1	1	1	
Equipment Op. II	3	3	3	3	
Sub-Total Full Time	16	18	18	16	0
PART-TIME					
Supervisor	1	1	1	1	
Sub-Total Part Time	1	1	1	1	0
TOTAL	17	19	19	17	0

DEPARTMENT: DPW- Roads	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	1,119,113	1,057,350	1,212,350	871,983		1,238,604	1,110,322	0
	Employee Benefits		421,063		315,797			406,221	0
	PERSONNEL SERVICES	**1,119,113**	**1,478,413**	**1,212,350**	**1,187,780**	**0**	**1,238,604**	**1,516,543**	**0**
13	Uniform/Accessories	1,021	7,000	7,000	3,522		7,000	7,000	
16	Food & Drugs	3,278	3,000	3,000	1,709		3,000	3,000	
26	Specialized Services	2,119	10,000	10,000			10,000	10,000	
51	Gen. Hardware/Tools	1,586	3,000	3,000	657		3,000	3,000	
59	Other Equipment	0	19,000	19,000	989		19,000	19,000	
62	Road Materials & Supplies	37,481	33,000	63,000	122,720		33,000	33,000	
63	Salt & Cinders	100,886	100,000	100,000			100,000	100,000	
71	Rental Machinery/Equip.		0	0	11,260		0	0	
	OTHER EXPENSES	**146,371**	**175,000**	**205,000**	**140,857**	**0**	**175,000**	**175,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Roads

POSITION	PAY GRADE	SALARY	LONGEVITY	NIGHT DIFF					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Manager of Operations										0	0	0	0
Supervisor		65,000	975							0	679	6,524	73,178
Supervisor (p/t)		15,000											15,000
Equipment Op. II (3)		187,119	9,902	617						45,182	15,072	20,621	278,513
Equipment Op. I		61,757	4,632							0	5,079	7,051	78,519
Driver III		61,316	3,909							22,362	4,990	6,346	98,923
Driver II (4)		244,208	11,904							68,225	24,584	26,642	375,563
Laborer III (8)		482,784	14,481							84,870	28,283	45,767	656,185
													0
SUB-TOTALS		1,117,184	45,803	617	0	0	0	0	75,000	220,639	78,686	112,951	1,650,880
TOTALS								1,163,604	75,000			412,276	
CITY MANAGER RECOMMENDED FOR 2012													
Manager of Operations											0	0	0
Supervisor (v)		15,000									1,148	0	16,148
Equipment Op. II (3)		187,119	9,902	617						45,182	15,072	20,621	278,513
Equipment Op. I		61,757	4,632							0	5,079	7,051	78,519
Driver III		61,316	3,909							22,362	4,990	6,346	98,923
Driver II (5)		305,255	16,103							68,225	24,584	26,642	440,809
Laborer III (6)		362,088	7,624							84,870	28,283	45,767	528,632
Adjustment													
SUB-TOTALS		992,535	42,170	617	0	0	0	0	75,000	220,639	79,155	106,427	1,516,543
TOTALS								1,035,322	75,000			406,221	
CITY COUNCIL APPROVED FOR 2012													
Manager of Operations													
Supervisor													
Equipment Op. II (3)													
Equipment Op. I													
Driver III													
Driver II (4)													
Laborer III (7)													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Sanitation/ Recycling

DEPARTMENT: DPW- Sanitation

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
				EXPENDITURE				
PERSONNEL SERVICES	1,194,404	1,635,627	1,201,042	1,231,491	0	1,209,343	1,783,220	0
OTHER EXPENSES	8,967	43,000	33,000	16,572	0	43,000	43,000	0
TOTAL	**1,203,371**	**1,678,627**	**1,234,042**	**1,248,063**	**0**	**1,252,343**	**1,826,220**	**0**
				NET				
	-1,203,371	***-1,678,627***	***-1,234,042***	***-1,248,063***	***0***	***-1,252,343***	***-1,826,220***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Manager of Op. (v)	0	0	0	0	
Supervisor	1	1	0	1	
Assist. Supervisor	1	1	0	0	
Tractor Tr. Op.	2	2	2	2	
Driver III	4	4	4	4	
Driver- Recycle	1	1	1	1	
Laborer III	11	11	11	11	
Sub-Total Full Time	20	20	18	19	0
PART-TIME					
n/a					
Sub-Total Part Time	0	0	0	0	0
TOTAL	20	20	18	19	0

DEPARTMENT: DPW- Sanitation	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	1,194,404	1,166,042	1,201,042	879,302		1,209,343	1,276,638	0
	Employee Benefits		469,585		352,189			506,582	0
	PERSONNEL SERVICES	**1,194,404**	**1,635,627**	**1,201,042**	**1,231,491**	**0**	**1,209,343**	**1,783,220**	**0**
13	Uniform/Accessories	4,119	7,500	7,500	6,575		7,500	7,500	
26	Specialized Services		8,000	8,000	2,600		8,000	8,000	
41	Chemicals/Gases		0	0			0	0	
51	Gen. Hardware/Tools		1,000	1,000	1,494		1,000	1,000	
52	Emerg. Safety Supplies	948	1,500	1,500			1,500	1,500	
71	Rental Machinery/Equipm.		0	0	2,640		0	0	
81	Equip. Repair/Maint.		0	0			0	0	
114	Recycling	3,900	25,000	15,000	3,263		25,000	25,000	
	OTHER EXPENSES	**8,967**	**43,000**	**33,000**	**16,572**	**0**	**43,000**	**43,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Sanitation

POSITION	PAY GRADE	SALARY	LONGEVITY	NIGHT DIFF					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Manager of Operations (v)										0	0	0	0
Assist. Supervisor										0	9,717	6,524	16,241
Tractor Trailer Op. (2)		126,020	6,301							31,490	19,245	13,748	64,483
Driver III (4)		245,264	15,028							81,180	19,912	27,047	128,139
Driver- Recycle		60,348	3,621							17,959	4,894	6,631	29,484
Laborer III (11)		663,828	22,933							144,084	52,537	71,614	268,235
										0			
SUB-TOTALS		1,095,460	47,883	0	0	0	0	0	66,000	274,713	106,305	125,564	1,715,925
TOTALS								1,143,343	66,000			506,582	
CITY MANAGER RECOMMENDED FOR 2012													
Manager of Operations (v)										0	0	0	0
Supervisor		66,300	995							0	9,717	6,524	83,536
Tractor Trailer Op. (2)		126,020	6,301							31,490	19,245	13,748	196,804
Driver III (4)		245,264	15,028							81,180	19,912	27,047	388,431
Driver- Recycle		60,348	3,621							17,959	4,894	6,631	93,453
Laborer III (11)		663,828	22,933							144,084	52,537	71,614	954,996
Adjustment													
SUB-TOTALS		1,161,760	48,878	0	0	0	0	0	66,000	274,713	106,305	125,564	1,783,220
TOTALS								1,210,638	66,000			506,582	
CITY COUNCIL APPROVED FOR 2012													
Supervisor													
Driver- Recycle													
Laborer III- Recycle													
Driver III (6)													
Driver III (2 v)													
Laborer III (15)													
Tractor Trailer Op. (3)													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Sewer Maintenance

DEPARTMENT: DPW- Storm & Sanitary Sewers

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
REVENUE								
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
EXPENDITURE								
PERSONNEL SERVICES	269,452	389,016	279,432	276,553	0	291,520	399,431	0
OTHER EXPENSES	74,387	73,000	64,500	23,985	0	73,000	73,000	0
TOTAL	**343,839**	**462,016**	**343,932**	**300,538**	**0**	**364,520**	**472,431**	**0**
NET								
	-343,839	***-462,016***	***-343,932***	***-300,538***	***0***	***-364,520***	***-472,431***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Supervisor	1	1	1	1	
Driver II	1	1	1	1	
Driver II (v)	1	0	0	0	
Laborer III	2	0	0	0	
Laborer I	0	2	2	2	
Sub-Total Full Time	5	4	4	4	0
PART-TIME					
n/a					
Sub-Total Part Time	0	0	0	0	0
TOTAL	5	4	4	4	0

DEPARTMENT: DPW- Storm & Sanitary Sewers	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	269,452	286,932	279,432	199,990		291,520	291,520	0
	Employee Benefits		102,084		76,563			107,911	0
	PERSONNEL SERVICES	**269,452**	**389,016**	**279,432**	**276,553**	**0**	**291,520**	**399,431**	**0**
13	Uniform/Accessories	240	1,000	1,000	617		1,000	1,000	
20	Memberships		0	0			0	0	
23	Training Aids/Programs		0	0			0	0	
26	Specialized Services	31,393	8,000	8,000	2,474		8,000	8,000	
41	Chemicals/Gases	917	1,500	1,500			1,500	1,500	
51	Gen. Hardware/Tools	1,668	5,000	5,000	1,586		5,000	5,000	
59	Other Equipment		2,000	2,000	159		2,000	2,000	
64	Other Materials/Supplies	3,356	3,000	3,000	7,657		3,000	3,000	
71	Rental Machinery/Equip.		2,500	2,500			2,500	2,500	
86	Other Contractual Svcs.	35,469	30,000	21,500	4,803		30,000	30,000	
94	Facilities Maintenance	1,344	20,000	20,000	6,689		20,000	20,000	
	OTHER EXPENSES	**74,387**	**73,000**	**64,500**	**23,985**	**0**	**73,000**	**73,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Storm & Sanitary Sewers

POSITION	PAY GRADE	SALARY	LONGEVITY	NIGHT DIFF					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Supervisor		69,318	4,159							13,509	5,621	7,545	26,675
Driver II		61,051	916							18,429	4,740	5,868	29,037
Laborer II		119,286	1,790							31,307	9,262	11,629	52,198
SUB-TOTALS		249,655	6,865	0	0	0	0	0	35,000	63,245	19,624	25,042	399,431
TOTALS								256,520	35,000			107,911	
CITY MANAGER RECOMMENDED FOR 2012													
Supervisor		69,318	4,159							13,509	5,621	7,545	100,152
Driver II		61,051	916							18,429	4,740	5,868	91,004
Laborer I (2)		119,286	1,790							31,307	9,262	11,629	173,274
SUB-TOTALS		249,655	6,865	0	0	0	0	0	35,000	63,245	19,624	25,042	399,431
TOTALS								256,520	35,000			107,911	
CITY COUNCIL APPROVED FOR 2012													
Supervisor													
Driver II													
Laborer II													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Shade Tree

DEPARTMENT: DPW- Shade Tree

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
				EXPENDITURE				
PERSONNEL SERVICES	181,830	200,209	155,786	111,471	0	141,082	205,626	0
OTHER EXPENSES	26,162	32,000	22,000	4,451	0	32,000	32,000	0
TOTAL	**207,992**	**232,209**	**177,786**	**115,922**	**0**	**173,082**	**237,626**	**0**
				NET				
	-207,992	***-232,209***	***-177,786***	***-115,922***	***0***	***-173,082***	***-237,626***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Climber II	1	0	0		
Climber II	1	0	0		
Laborer III	1	0	0		
Tractor Trailer Driver	0	1	1	1	
Driver II	0	1	1	1	
Laborer I	0	1	0		
Sub-Total Full Time	3	3	2	2	0
PART-TIME					
n/a					
Sub-Total Part Time	0	0	0	0	0
TOTAL	3	3	2	2	0

DEPARTMENT: DPW- Shade Tree	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	181,830	138,286	155,786	111,471		141,082	141,082	0
	Employee Benefits		61,923					64,544	0
	PERSONNEL SERVICES	**181,830**	**200,209**	**155,786**	**111,471**	**0**	**141,082**	**205,626**	**0**
13	Uniform/Accessories	120	1,000	1,000	579		1,000	1,000	
26	Specialized Services	22,418	25,000	15,000	2,100		25,000	25,000	
51	Gen. Hardware & Tools	2,727	2,000	2,000	1,772		2,000	2,000	
91	Horticulture Supplies	897	4,000	4,000			4,000	4,000	
	OTHER EXPENSES	**26,162**	**32,000**	**22,000**	**4,451**	**0**	**32,000**	**32,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Shade Tree

POSITION	PAY GRADE	SALARY	LONGEVITY	NIGHT DIFF					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Tractor Trailer Driver		63,010	2,442							22,362	5,007	6,824	34,193
Driver II		61,051	4,579							18,429	5,021	6,901	30,351
Laborer I										0	0	0	0
SUB-TOTALS		124,061	7,021	0	0	0	0	0	10,000	40,791	10,028	13,725	205,626
TOTALS								131,082	10,000			64,544	
CITY MANAGER RECOMMENDED FOR 2012													
Tractor Trailer Driver		63,010	2,442							22,362	5,007	6,824	99,645
Driver II		61,051	4,579							18,429	5,021	6,901	95,981
Laborer I (v)											0		0
SUB-TOTALS		124,061	7,021	0	0	0	0	0	10,000	40,791	10,028	13,725	205,626
TOTALS								131,082	10,000			64,544	
CITY COUNCIL APPROVED FOR 2012													
Tractor Trailer Driver													
Driver II													
Laborer I													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Parks Division

DEPARTMENT: DPW- Parks Division

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
Revenue	0	0	0	0	0	0	0	0
TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
				EXPENDITURE				
PERSONNEL SERVICES	278,533	375,956	284,847	299,895	0	262,841	386,297	0
OTHER EXPENSES	120	7,000	7,000	1,153	0	7,000	7,000	0
TOTAL	**278,653**	**382,956**	**291,847**	**301,048**	**0**	**269,841**	**393,297**	**0**
				NET				
	-278,653	*-382,956*	*-291,847*	*-301,048*	*0*	*-269,841*	*-393,297*	*0*

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Assist. Superv.	1	0	0		
Driver III	2	1	1	1	
Equip. Op. I	0	1	1	1	
Laborer I	0	2	2	2	
Laborer III	0	0			
Sub-Total Full Time	3	4	4	4	0
PART-TIME					
n/a					
Sub-Total Part Time	0	0	0	0	0
TOTAL	3	4	4	4	0

DEPARTMENT: DPW- Parks Division	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL S OF 12/30/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	278,533	257,847	284,847	211,313		262,841	262,841	0
	Employee Benefits		118,109		88,582			123,456	0
	PERSONNEL SERVICES	**278,533**	**375,956**	**284,847**	**299,895**	**0**	**262,841**	**386,297**	**0**
13	Uniform/Accessories	120	1,500	1,500	1,153		1,500	1,500	
26	Specialized Services		3,000	3,000			3,000	3,000	
51	Gen. Hardware & Tools		2,000	2,000			2,000	2,000	
91	Horticulture Supplies		500	500			500	500	
	OTHER EXPENSES	**120**	**7,000**	**7,000**	**1,153**	**0**	**7,000**	**7,000**	**0**
	Capital Outlay								

DEPARTMENT: DPW- Parks Division

POSITION	PAY GRADE	SALARY	LONGEVITY	NIGHT DIFF					O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Driver III		61,316	1,839							17,959	4,831	6,544	29,334
Equip. Op. I		61,757	1,853							22,362	4,866	6,584	33,812
Laborer I (2)		119,286	1,790							41,249	9,262	9,798	60,309
SUB-TOTALS		242,359	5,482	0	0	0	0	0	15,000	81,570	18,960	22,926	386,297
TOTALS								247,841	15,000			123,456	
CITY MANAGER RECOMMENDED FOR 2012													
Driver III		61,316	1,839							17,959	4,831	6,544	92,489
Equip. Op. I		61,757	1,853							22,362	4,866	6,584	97,422
Laborer I (2)		119,286	1,790							41,249	9,262	9,798	181,385
SUB-TOTALS		242,359	5,482	0	0	0	0	0	15,000	81,570	18,960	22,926	386,297
TOTALS								247,841	15,000			123,456	
CITY COUNCIL APPROVED FOR 2012													
Driver III													
Equip. Op. I													
Laborer I (2)													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Recreation

NO BENE's YES BENE's NO BENE's YES BENE's NO BENE's NO BENE's YES BENE's

DEPARTMENT: RECREATION DEPARTMENT

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012
					REVENUE				
	Recreation Revenue	170,670	170,000	170,000	139,323	0	0	137,500	0
	TOTAL	**170,670**	**170,000**	**170,000**	**139,323**	**0**	**0**	**137,500**	**0**
					EXPENDITURE				
	PERSONNEL SERVICE	426,407	496,294	359,169	444,589	0	346,910	434,472	0
	OTHER EXPENSES	240,077	323,059	353,059	304,273	345,541	322,061	322,061	0
	TOTAL	**666,484**	**819,353**	**712,228**	**748,862**	**345,541**	**668,971**	**756,533**	**0**
					NET				
		-495,814	***-649,353***	***-542,228***	***-609,539***	***-345,541***	***-668,971***	***-619,033***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
<u>FULL TIME</u>					
Director	1	1	1	1	
Fac. Supervisor	1	1	0	0	
Program Supervisor	1	1	1	1	
Park Ranger	2	2	2	2	
Rec. Coordinator	0	0	0	0	
Sub-Total Full Time	5	5	4	4	0
<u>PART-TIME</u>					
P/t Seasonal	0	0	0	0	
Sub-Total Part Time	0	0	0	0	0
TOTAL	5	5	4	4	0

DEPARTMENT: RECREATION DEPARTMENT		ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012
	REVENUE DETAIL							
461	NJRPA Tickets	6,774	6,025	6,025	90			0
462	Pool Badges	22,575	22,550	22,550	21,024			21,000
463	Pool Fees	24,163	27,160	27,160	21,409			21,400
464	Special Events				-185			
465	New Programs	2,453	2,250	2,250	4,340			4,300
466	Processing Fee	7,822	7,750	7,750	7,933			7,900
469	Flag Football	1,070	1,070	1,070	0			0
470	AC Tennis	995	990	990	705			700
471	Club Expo	840	840	840	10			
472	Spring/Fall Soccer	6,258	6,250	6,250	6,465			6,450
473	Indoor Soccer	3,840	3,760	3,760	3,490			3,400
474	Dance	1,305	1,300	1,300	120			120
475	Ice Skating	2,877	2,810	2,810	2,331			2,300
476	Sun Fun	49,351	49,350	49,350	43,330			42,500
477	Sr Happenings	2,220			420			400
478	Track & Field	3,065	3,065	3,065	2,256			2,250
479	Swim Academy	15,867	15,690	15,690	7,855			7,070
480	Pee Wee Sports	1,110	1,110	1,110				
481	Football	7,955	7,955	7,955	7,427			7,420
482	Men's Soccer							
483	Girls Basketball							
484	Cheerleading	620	620	620				
485	Boys Basketball	475	475	475	1,052			1,050
486	Adult Golf	390	390	390				
487	Park Permits	3,462	3,410	3,410	6,128			6,120
488	ER Tennis	365	365	365				
489	Youth Golf	560	560	560	180			180
490	Aquatics Summer	55	55	55	0			0
491	Zumba	2,270	2,270	2,270	2,943			2,940
492	Girls Soccer	1,933	1,930	1,930	0			0
	REVENUE TOTAL	**170,670**	**170,000**	**170,000**	**139,323**	**0**	**0**	**137,500**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012
	Salaries & Wages	426,407	397,669	359,169	355,826		346,910	346,910
	Employee Benefits		98,625		88,763			87,562
	PERSONNEL SERVICES	**426,407**	**496,294**	**359,169**	**444,589**	**0**	**346,910**	**434,472**
10	Office Supplies	1,275	1,400	1,400	1,579	1,760	1,500	1,500
11	Office Equipment		2,000	2,000		0	2,000	2,000
12	Office Equipment - Service	1,906	1,000	1,000	228	318	1,000	1,000
13	Uniforms and Accessories		0	0		0	0	0
14	Postage		500	500	249	332	500	500
15	Travel Allowance		700	700	15	15	700	700
16	Food and Drugs	1,153	1,000	1,000	76	76	1,000	1,000
17	Photo. and Reproduction		500	500		0	500	500
19	Mtgs/Confs./Conventions		2,000	2,000	1,225	1,225	2,000	2,000
20	Memberships		1,500	1,500	150	250	1,500	1,500
21	Printing and Binding		0	0	171	162	200	200

DEPARTMENT: RECREATION DEPARTMENT		ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012
24	Maps, Flags and Spec. Items		200	200		0	200	200
25	Books & Other Publications		50	50		0	50	50
26	Specialized Services	6,374	2,000	12,000	10,755	2,100	2,100	2,100
28	Telephone and Telegraph	5,632	3,000	3,000	5,000	6,114	6,114	6,114
29	Gas and Electric	62,191	56,000	56,000	48,469	63,928	64,000	64,000
30	Water	14,664	12,000	12,000	12,723	21,000	12,000	12,000
41	Chemicals and Gases		11,000	11,000	9,178	11,195	4,700	4,700
46	Motor Vehicle Parts		300	300	107	107	300	300
48	Electrical Parts & Supplies		1,000	1,000	1,789	1,789	2,000	2,000
49	Plumbing Parts & Supplies		6,500	6,500	2,033	2,033	6,500	6,500
50	Building Materials & Supplies	885	800	800		0	800	800
51	General Hardware & Tools		400	400	107	107	400	400
53	Janitorial Supplies		800	800	100	100	800	800
54	Janitorial/Laundry Service		0	0	124	687	700	700
56	Recreation Supplies		3,000	3,000	5	5	3,000	3,000
59	Other Equipment		10,000	10,000	714	714	10,000	10,000
72	Rental of Vehicles	31,723	0	0	10,871	0	0	0
91	Horticulture Supplies		500	500		0	500	500
94	Facilities Maintenance	34,398	15,000	20,000	20,774	6,467	40,000	40,000
138	After School Program		0	0		0		
139	Other Program Costs		5,000	5,000	95	0	5,000	5,000
140	Summer Youth Program		0	0	240	240		
141	Emergency Equipment		344	344		0	344	344
142	Special Events		0	0		0	3,000	3,000
461	NJRPA Tickets		0	0		0		
462	Pool		90,000	105,000	105,185	120,874	45,000	45,000
463	Pool Fees		19,219	19,219	6,731	17,151	16,000	16,000
465	New Programs		1,000	1,000	3,149	3,930	4,000	4,000
469	Flag Football		0	0		0	0	0
470	AC Tennis		880	880	70	70	880	880
471	Club Expo		3,000	3,000	340	340	3,400	3,400
472	Spring/Fall Soccer	16,366	3,000	3,000	2,013	5,440	5,440	5,440
473	Indoor Soccer	8,740	1,000	1,000	669	3,169	3,200	3,200
474	Dance	825	1430	1430	110	110	0	0
475	Ice Skating	455	0	0	875	1,115	115	115
476	Sun Fun	39,413	41,258	41,258	33,394	39,738	41,258	41,258
477	Sr Happenings		0	0	167	167	167	167
478	Track & Field		3,468	3,468	4,411	6,138	6,138	6,138
479	Swim Academy		7,000	7,000	10,050	11,550	3,000	3,000
480	Pee Wee Sports		0	0		0	0	0
481	Football	8,457	8,000	8,000	9,588	12,825	12,825	12,825
482	Men's Soccer		0	0		0		
483	Girls Basketball		0	0		0		
484	Cheerleading		600	600	180	180	180	180
485	Boys Basketball	5,600	0	0	80	735	5,000	5,000
486	Adult Golf		400	400		0	400	400
487	Park Permits		0	0		0		
488	ER Tennis		20	20		0		
	Youth Golf				150	310	310	310
489	Youth Football		520	520		640	640	640
490	Aquatics Summer		0	0		0		
491	Zumba	20	2,270	2,270	119	119	500	500
492	Girls Soccer		1,500	1,500	215	216	200	200
	OTHER EXPENSES	**240,077**	**323,059**	**353,059**	**304,273**	**345,541**	**322,061**	**322,061**

DEPARTMENT: RECREATION DEPARTMENT

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Director		67,648	5,074							8,780	5,563	7,469	94,534
Fac. Supervisor		0	0							0	0	0	0
Program Supervisor		35,700	536							12,292	2,772	0	51,300
Park Ranger (1)		56,546	424							29,912	4,358	2,838	94,078
P/t Seasonal		177,482	0							0	13,577	0	191,059
Rec. Coordinator										0	0	0	0
Adjustments										0	0	0	
SUB-TOTALS		337,376	6,034	0	0	0	0	0	3,500	50,984	26,271	10,307	434,472
TOTALS								343,410	3,500			87,562	
CITY MANAGER RECOMMENDED FOR 2012													
Director		67,648	5,074							8,780	5,563	7,469	94,534
Fac. Supervisor											0	0	0
Program Supervisor		35,700	536							12,292	2,772	0	51,300
Park Ranger (2)		56,546	424							29,912	4,358	2,838	94,078
P/t Seasonal		177,482								0	13,577		191,059
Rec Coordinator													
Adjustments													0
SUB-TOTALS		337,376	6,034	0	0	0	0	0	3,500	50,984	26,271	10,307	434,472
TOTALS								343,410	3,500			87,562	
CITY COUNCIL APPROVED FOR 2012													
Director													0
Fac. Supervisor													0
Program Supervisor													0
Park Ranger													0
P/t Seasonal													0
Rec Coordinator													0
Adjustments													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Municipal Court

DEPARTMENT: MUNICIPAL COURT

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/12/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
	Municipal Court Revenue	232,450	230,000	230,000	186,417	0	0	230,000	0
	TOTAL	**232,450**	**230,000**	**230,000**	**186,417**	**0**	**0**	**230,000**	**0**
	EXPENDITURE								
	PERSONNEL SERVICES	335,725	453,545	301,002	430,161	0	358,728	454,182	0
	OTHER EXPENSES	82,443	135,200	118,700	82,069	110,190	135,200	118,900	0
	TOTAL	**418,168**	**588,745**	**419,702**	**512,230**	**110,190**	**493,928**	**573,082**	**0**
	NET								
		-185,718	*-358,745*	*-189,702*	*-325,814*	*-110,190*	*-493,928*	*-343,082*	*0*

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Judge	1	1	1	1	
Court Administrator	1	1	1	1	
Dep. Court Admin.	1	1	0	0	
Deputy Viol. Clerk (v)	0	0	0	0	
BookKeeper	1	1	1	1	
Violations Clerk	1	1	1	1	
Violations Clerk (v)	1	1	0	0	
Bi-Lingual Viol. Clerk	2	1	1	1	
Data Entry	0	1	1	1	
Sub-Total Full Time	8	8	6	6	0
PART-TIME					
P/T Dep. Court Admin.	0	0	1	1	
Sub-Total Part Time	0	0	1	1	0
TOTAL	8	8	7	7	0

DEPARTMENT: MUNICIPAL COURT	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

		ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
104	Fees & Court Cost	232,450	230,000	230,000	186,417			230,000	
	REVENUE TOTAL	**232,450**	**230,000**	**230,000**	**186,417**	**0**	**0**	**230,000**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	335,725	313,002	301,002	296,645		358,728	321,395	0
	Employee Benefits		140,543		133,516			132,787	0
	PERSONNEL SERVICES	**335,725**	**453,545**	**301,002**	**430,161**	**0**	**358,728**	**454,182**	**0**
10	Office Supplies	4,943	10,000	10,000	3,979	8,500	10,000	8,500	
11	Office Equipment	1,957	5,000	5,000	2,273	3,000	5,000	3,000	
12	Office Equipment - Service	184	500	500	583	500	500	500	
14	Postage	15,515	20,000	20,000	12,276	18,500	20,000	18,500	
15	Travel Allowance		300	300		150	300	300	
19	Mtgs/Confs./Conventions		300	300	289	200	300	300	
20	Memberships	150	300	300		90	300	300	
21	Printing and Binding	9,475	12,500	12,500	6,313	10,000	12,500	9,000	
23	Training Aid & Programs	374	500	500	150	350	500	500	
25	Books & Other Publications	1,616	2,000	2,000	1,760	1,900	2,000	2,000	
26	Specialized Services	30,927	45,000	35,000	34,410	35,000	45,000	42,500	
28	Telephone and Telegraph	7,503	10,000	10,000	4,694	7,000	10,000	7,000	
33	Translation/Interpreting	4,110	20,000	13,500	11,187	19,000	20,000	17,500	
71	Rent Machinery/Equipment	2,061	3,000	3,000	1,744	2,500	3,000	3,000	
81	Equipment Repair	3,065	3,000	3,000	1,566	2,000	3,000	3,000	
96	Office Furniture	563	2,800	2,800	845	1,500	2,800	3,000	
	OTHER EXPENSES	**82,443**	**135,200**	**118,700**	**82,069**	**110,190**	**135,200**	**118,900**	**0**
	Capital Outlay								

DEPARTMENT: MUNICIPAL COURT

POSITION	PAY GRADE	SALARY	LONGEVITY	Night Session				O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
				DEPARTMENT REQUEST FOR 2012								
Judge		85,000	1,275	6,000					9,128	5,319	7,745	114,467
Court Administrator		72,500	3,263						22,946	5,173	7,279	111,161
Dep. Court Admin.		27,500	0						0	2,104	2,879	32,482
Deputy Viol. Clerk (v)									0	0	0	0
BookKeeper		37,340	373						13,509	2,746	3,881	57,849
Violations Clerk		37,860	379						9,128	2,801	3,939	54,106
Bi-Lingual Viol. Clerk		37,860	379						13,509	2,801	3,939	58,487
Violations Clerk		29,000	0						8,960	2,114	2,889	42,963
									0			
SUB-TOTALS		327,060	5,668	0 6,000	0	0	0	20,000	77,180	23,057	32,551	491,516
TOTALS							338,728	20,000			132,787	
				CITY MANAGER RECOMMENDED FOR 2012								
Judge		68,500	1,028	6,000					9,128	5,319	7,745	97,720
Court Administrator		64,709	2,912						22,946	5,173	7,279	103,019
Dep. Court Admin.		27,500							0	2,104	2,879	32,482
Deputy Viol. Clerk (v)									0	0	0	0
BookKeeper		35,537	355						13,509	2,746	3,881	56,028
Violations Clerk		36,067	541						9,128	2,801	3,939	52,476
Bi-Lingual Viol. Clerk		36,067	541						13,509	2,801	3,939	56,857
Violations Clerk		27,638	0						8,960	2,114	2,889	41,601
POAA funding reduction				-6,000								
SUB-TOTALS		296,018	5,377	0 0	0	0	0	20,000	77,180	23,057	32,551	454,182
TOTALS							301,395	20,000			132,787	

DEPARTMENT:	MUNICIPAL COURT												
POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
	CITY COUNCIL APPROVED FOR 2012												
Judge													
Court Administrator													
Dep. Court Admin.													
Deputy Viol. Clerk (v)													
BookKeeper													
Violations Clerk													
Violations Clerk (v)													
Bi-Lingual Viol. Clerk													
Data Entry													
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Health Dept.

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/08/10 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
					REVENUE				
	Health Revenue	173,491	164,050	164,050	158,903	172,020	177,320	164,050	0
	TOTAL	**173,491**	**164,050**	**164,050**	**158,903**	**172,020**	**177,320**	**164,050**	**0**
					EXPENDITURE				
	PERSONNEL SERVICES	681,817	930,379	635,828	886,168	639,265	657,178	895,904	0
	OTHER EXPENSES	84,854	90,000	90,000	52,639	67,662	92,000	90,000	0
	TOTAL	**766,671**	**1,020,379**	**725,828**	**938,807**	**706,927**	**749,178**	**985,904**	**0**
					NET				
		-593,180	***-856,329***	***-561,778***	***-779,904***	***-534,907***	***-571,858***	***-821,854***	***0***

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Director	1	1	1	1	
Assist. To Director	0	0	0	0	
Health Officer	1	0	0	0	
Sr. REHS	1	1	0	0	
REHS	1	1	2	2	
Public Health Nurse	1	1	1	0	
License Clerk	1	1	1	1	
Health Ed/Epidemiologist	1	1	1	1	
Office Mgr/Admin Assist.	1	1	1	1	
Sr. Exec Secretary	1	1	1	1	
Sr. Exec Sec (to Dir)	1	1	1	1	
Exec Sec/Sub-Registrar	0	0	0	0	
Deputy Registrar	1	1	1	1	
Public Hlth Investigator	1	1	1	1	
Interpreter/Alt. Dep. Reg.	1	1	1	1	
Comm. Youth Health Ed.	1	1	1	1	
Sub-Total Full Time	14	13	13	12	0
PART-TIME					
Public Health Nurse (pt) v	1	1	0	1	
Sub-Total Part Time	1	1	0	1	0
TOTAL	15	14	13	13	0

DEPARTMENT: HEALTH DEPARTMENT	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

236	Food Mgr//Handler	0							
430	Mge/Civil Union-City	530	500	500	717	450	450	500	
431	Mge/Civil Union-State	74	0	0	92	3,750	3,750	0	
432	Retail Licenses	44,355	45,000	45,000	43,137	41,450	45,000	45,000	
433	Misc. Lic. Fees	3,845	4,000	4,000	4,210	4,050	4,000	4,000	
434	Misc. Fees	615	500	500	993	2,200	2,000	500	
435	Vital Statistics	109,520	102,000	102,000	99,215	120,000	122,000	102,000	
445	Burial Permits- City	488	500	500	5			500	
446	Burial Permits- State	14,064	11,550	11,550	10,534	120	120	11,550	
	REVENUE TOTAL	**173,491**	**164,050**	**164,050**	**158,903**	**172,020**	**177,320**	**164,050**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	681,817	655,828	635,828	625,344	639,265	657,178	640,514	0
	Employee Benefits		274,551		260,824	205,913		255,390	0
	PERSONNEL SERVICES	**681,817**	**930,379**	**635,828**	**886,168**	**845,178**	**657,178**	**895,904**	**0**
10	Office Supplies	7,603	6,000	6,000	2,103	3,328	5,000	6,000	
12	Office Equipment - Service	2,363	1,800	1,800		900	1,000	1,800	
14	Postage	7,601	15,000	15,000	8,963	12,029	15,000	15,000	
15	Travel Allowance	1,592	1,750	1,750	1,029	814	2,000	1,750	
16	Food and Drugs	118	500	500	444	594	2,200	500	
17	Photo. and Reproduction	9	50	50		0	50	50	
18	Advertising	1,115	1,800	1,800	845	987	1,400	1,800	
19	Mtgs/Confs./Conventions	3,394	3,200	3,200	1,811	1,689	2,800	3,200	
20	Memberships	805	750	750	715	815	1,000	750	
21	Printing and Binding	3,166	4,000	4,000	1,218	1,500	3,000	4,000	
22	Photo, Blueprint & Develop.	7,200	8,000	8,000	6,733	7,350	8,000	8,000	
23	Training Aids & Program	2,366	2,000	2,000	1,017	1,000	3,200	2,000	
25	Books & Other Publications	490	500	500	1,733	1,853	1,500	500	
26	Specialized Services	28,933	30,000	30,000	15,601	22,985	30,000	30,000	
28	Telephone and Telegraph	1,355	750	750	530	1,344	6,000	750	
59	Other Equipment	8,555	9,000	9,000	1,738	2,971	4,000	9,000	
64	Other Materials/Supplies	5,562	2,500	2,500	4,626	4,856	3,500	2,500	
80	Vehicular Repair/Maint.	137	150	150			150	150	
81	Equip. Repair/Maint.	1,434	1,000	1,000	2,217	1,742	1,200	1,000	
96	Office Furniture		0	0			0	0	
120	Child Health Clinic	936	750	750	211	445	500	750	
166	Reach & Teach	120							
169	TASE Program		500	500			500	500	
170	Adolescent Health		0	0	1,105	460		0	
	OTHER EXPENSES	**84,854**	**90,000**	**90,000**	**52,639**	**67,662**	**92,000**	**90,000**	**0**
	Capital Outlay								

DEPARTMENT: HEALTH DEPARTMENT

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
DEPARTMENT REQUEST FOR 2012													
Director		126,875	1,903							22,362	9,945	14,482	175,567
Assist. To Director (v)										0	0	0	0
Health Officer (v)										0	0	0	0
Sr. REHS (v)										0	2,497	0	2,497
REHS		32,480								8,945	2,547	2,579	46,551
REHS		32,000											32,000
Public Health Nurse		57,000								0	2,884	7,735	67,619
License Clerk/Alt. Dep Regis		35,361	530							13,509	2,759	3,216	55,375
Health Ed/Epidemiologist		66,542	998							8,945	5,192	7,160	88,837
Office Mgr/Admin Assist.		60,848	3,651							22,946	4,959	6,940	99,344
Sr. Exec Secretary		54,209	4,066							9,179	4,480	6,270	78,204
Sr. Exec Sec (to Dir)		42,041	631							8,945	3,280	4,683	59,580
Exec Sec/Sub-Reg. (v)										0	0	0	0
Deputy Registrar		35,000	613							13,238	2,738	3,823	55,412
Public Health Investigator		48,798	2,928							18,429	3,976	5,487	79,618
Interpreter/Alt. Dep. Reg.		38,062	1,142							13,584	3,014	4,157	59,959
Comm. Youth Health Ed. (v)		30,000								0	2,341	0	32,341
Adjustment- Grant		-24,000								0	-1,836	0	-25,836
													0
SUB-TOTALS		635,216	16,462	0	0	0	0	0	5,500	140,082	48,776	66,532	912,568
TOTALS								651,678	5,500			255,390	

DEPARTMENT: HEALTH DEPARTMENT

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
			CITY MANAGER RECOMMENDED FOR 2012										
Director		127,500	1,913							22,362	9,945	14,482	176,202
Assist. To Director (v)											0		0
Health Officer (v)											0		0
REHS		32,640									2,497	0	35,137
REHS		33,293								8,945	2,547	2,579	47,364
Public Health Nurse (pt)		37,700								0	2,884	7,735	48,319
License Clerk/Alt. Dep Regis		35,535	533							13,509	2,759	3,216	55,552
Health Ed/Epidemiologist		66,870	1,003							8,945	5,192	7,160	89,170
Office Mgr/Admin Assist.		61,148	3,669							22,946	4,959	6,940	99,662
Sr. Exec Secretary		54,476	4,086							9,179	4,480	6,270	78,491
Sr. Exec Sec (to Dir)		42,248	634							8,945	3,280	4,683	59,790
Exec Sec/Sub-Reg. (v)										0	0	0	0
Deputy Registrar		35,173	616							13,238	2,738	3,823	55,588
Public Health Investigator		49,038	2,942							18,429	3,976	5,487	79,872
Interpreter/Alt. Dep. Reg.		38,250	1,147							13,584	3,014	4,157	60,152
Comm. Youth Health Ed.		30,600								0	2,341	0	32,941
Adjustment- Grant		-24,000									-1,836		-25,836
													0
SUB-TOTALS		620,471	16,543	0	0	0	0	0	3,500	140,082	48,776	66,532	895,904
TOTALS								637,014	3,500			255,390	

DEPARTMENT:	HEALTH DEPARTMENT												
POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
CITY COUNCIL APPROVED FOR 2012													
Director													0
Assist. To Director (v)													0
Health Officer (v)													0
Sr. REHS (v)													0
REHS													0
Public Health Nurse (pt)													0
License Clerk/Alt. Dep Regis													0
Health Ed/Epidemiologist													0
Office Mgr/Admin Assist.													0
Sr. Exec Secretary													0
Sr. Exec Sec (to Dir)													0
Exec Sec/Sub-Reg. (v)													0
Deputy Registrar													0
Public Health Investigator													0
Interpreter/Alt. Dep. Reg.													0
Comm. Youth Health Ed. (v)													0
Adjustment- Grant													0
													0
SUB-TOTALS		0	0	0	0	0	0	0		0	0	0	0
TOTALS								0	0			0	

Library

DEPARTMENT: LIBRARY 28-Dec

LINE ITEM	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/16/1(2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGER RECOMMENDED 2012	CITY COUNCIL APPROVED 2012
	REVENUE								
		0	0	0	0	0	0	0	0
	TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	EXPENDITURE								
	PERSONNEL SERVICI	1,564,306	1,547,491	1,547,491	1,483,784	0	1,399,009	1,137,560	0
	OTHER EXPENSES	634,709	651,524	651,524	713,465	0	531,775	544,665	0
	TOTAL	**2,199,015**	**2,199,015**	**2,199,015**	**2,197,249**	**0**	**1,930,784**	**1,682,225**	**0**
	NET								
		-2,199,015	*-2,199,015*	*-2,199,015*	*-2,197,249*	*0*	*-1,930,784*	*-1,682,225*	*0*

PERSONNEL WORKSHEET

Job/Class Title	ACTUAL 2010	BUDGETED 2011	REQUESTED 2012	TENTATIVE 2012	CITY COUNCIL APPROVED
FULL TIME					
Director	1	1	1	1	
Bookkeeper	1	1	1	1	
Admin. Assistant	1	1	1	1	
Principal Librarian	3	3	3	3	
Sr. Librarian	2	2	2	2	
Sr. Lib. Assist.	2	2	2	3	
Librarian	5	5	3	3	
Librarian Assist.	3	3	2	2	
Program Coordinatc	1	1	0	0	
Paraprof	4	4	3	3	
Maintenance	1	1	1	1	
Sub-Total Full Time	24	24	19	20	0
PART-TIME					
Sr. Lib. Assist.	1	1	1	0	
Librarian Assist.	1	1	1	1	
P/T Hourlies	28	28	28	15	
Sub-Total Part Time	30	30	30	16	0
TOTAL	54	54	49	36	0

DEPARTMENT: LIBRARY	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	CITY MANAGERS RECOMMENDED 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	1,564,306	1,547,491	1,547,491	1,483,784		1,399,009	1,137,560	0
					411,105			512,665	0
	PERSONNEL SERVICES	**1,564,306**	**1,547,491**	**1,547,491**	**1,894,889**	**0**	**1,399,009**	**1,650,225**	**0**
	Office Supplies						15,500		
	Periodicals						17,650		
	Music CD's						3,900		
	Audio Books						7,800		
	Videos						11,300		
	Equipment						500		
	Staff Development						2,400		
	Children's Programs						1,000		
	Adult Programs						1,000		
	YA Programs						900		
	LVA						4,000		
	Miscellaneous						2,500		
12	Office Equipment - Service						200		
14	Postage	2,892					1,950		
25	Books	16,318			8,804		95,000		
26	Specialized Services	444					1,000		
27	Heating, Light, Fuel	29,772			46,474		69,200		
30	Water								
53	Janitorial/Laundry Supplies						2,700		
86	Other Contractual Services	1,174			11,148		65,800		
94	Facilities Maintenance	1,792			11,492		10,000		
95	Automation	13,825					47,200		
187	P.E.R.S.	111,178	154,382	154,382	154,382		130,467		
188	Other Costs- FICA	109,576	114,534	114,534	112,554		95,581		
189	Health Insurance	315,738	350,608	350,608	336,611		243,727		
190	Property Maintenance	15,000	15,000	15,000	15,000		15,000	15,000	
191	Workmens Comp. Ins.	17,000	17,000	17,000	17,000		17,000	17,000	
	Less Revenue received by the Library						-331,500		
	OTHER EXPENSES	**634,709**	**651,524**	**651,524**	**713,465**	**0**	**531,775**	**32,000**	**0**

DEPARTMENT: LIBRARY

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
			DEPARTMENT RECOMMENDED FOR 2012										
Director		117,383	7,043										124,426
Bookkeeper		57,794	4,335										62,129
Admin. Secretary		57,794	3,395										61,189
Principal Librarian (3)		209,040	7,316										216,356
Sr. Librarian (2)		130,618	3,919										134,537
Sr. Librarian Assist. (2)		97,018	2,183										99,201
Sr. Lib. Assist. (p/t 32 hr)		44,351	3,326										47,677
Librarian (3)		183,462	4,663										188,125
Princ. Librarian Assist.		54,080	811										54,891
Librarian Assist. (1)		46,318	3,474										49,792
Librarian Assist. (p/t 20 hr)		26,468	794										27,262
Program Coordinator			0										0
Paraprof (3)		153,705	6,917										160,622
Maintenance		48,519	2,183										50,702
P/T Hourlies (28)		105,100	0										105,100
Retirees		0	0										0
Sunday		17,000	0										17,000
Insurance Contribution		0	0								0	0	0
Adjustments			0							243,727	95,581	130,467	469,775
SUB-TOTALS		1,348,650	50,359	0	0	0	0	0	0	243,727	95,581	130,467	1,868,784
TOTALS								1,399,009	0			469,775	

DEPARTMENT: LIBRARY

POSITION	PAY GRADE	SALARY	LONGEVITY						O/T	MEDICAL	FICA/ MEDICARE	PENSION	TOTAL
			CITY MANAGER RECOMMENDED FOR 2012										
Director		117,383	7,043							18,256	8,426	13,420	164,528
Bookkeeper		57,794	4,335							18,328	4,753	6,819	92,029
Admin. Secretary		57,794	3,395							8,945	4,681	6,629	81,444
Principal Librarian (3)		212,175	8,487							43,477	16,881	22,693	303,713
Sr. Librarian (2)		132,578	3,729							40,321	10,427	13,959	201,014
Sr. Lib. Assist. (3)		143,490	994							39,715	11,053	14,379	209,631
Sr. Lib. Assist.													0
Librarian (3)		186,213	5,586							31,891	14,673	19,947	258,310
Librarian (2 vac)		0	0							0	0	0	0
Librarian Assist. (2)		101,904	4,349							26,904	8,128	10,455	151,740
Librarian Assist. p/t		26,865	1,075							0	2,137	2,920	32,997
Program Coordinator										0	0	0	0
Paraprof (3)		156,012	7,085							35,352	11,810	17,205	227,464
Maintenance		49,247	2,216							13,238	3,937	5,842	74,480
P/T Hourlies		46,278									0	10,422	56,700
Retirees											0	26,473	26,473
Sunday											0		0
Insurance Contribution										-31,831			-31,831
Adjustments		-198,467											-198,467
SUB-TOTALS		1,089,266	48,294	0	0	0	0	0	0	244,596	96,906	171,163	1,650,225
TOTALS								1,137,560	0			512,665	

DEPARTMENT:	LIBRARY												
	PAY										FICA/		
POSITION	GRADE	SALARY	LONGEVITY						O/T	MEDICAL	MEDICARE	PENSION	TOTAL
CITY COUNCIL APPROVED FOR 2012													
Director													0
Bookkeeper													0
Admin. Secretary													0
Principal Librarian (3)													0
Sr. Librarian (2)													0
Sr. Lib. Assist. (2)													0
Sr. Lib. Assist. (p/t)													0
Librarian (5)													0
Librarian Assist./Head of Circ.													0
Librarian Assist. (2)													0
Librarian Assist. (v)													0
Librarian Assist. (p/t)													0
Program Coordinator													0
Paraprof/Head of Circ. (v)													0
Paraprof (3)													0
Paraprof (f/t v)													0
Paraprof (p/t v)													0
Maintenance													0
P/T Hourlies (28)													0
Sunday													0
Adjustments													0
SUB-TOTALS		0	0	0	0	0	0	0	0	0	0	0	0
TOTALS								0	0			0	

Non-Departmental

ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
				REVENUE				
Grants	633,857	1,226,417	1,226,417	1,226,417	1,226,417	0	122,615	0
TOTAL	**633,857**	**1,226,417**	**1,226,417**	**1,226,417**	**1,226,417**	**0**	**122,615**	**0**
				EXPENDITURE				
S & W/EMPLOYEE BENEFITS:								
Dog Regulation	0	0	0	0	0	0	0	0
TOTAL	***0***	***0***	***0***	***0***	***0***	***0***	***0***	***0***
OTHER EXPENSES								
City Physician	15,125	12,000	12,000	12,000	0	3,000	3,000	0
Public Defender	12,000	12,000	12,000	8,100	0	12,000	12,000	0
Prop. Maint. Abatement	10,000	10,000	5,000	0	0	10,000	10,000	0
Purchasing	3,772	4,000	4,000	3,988	4,000	4,000	4,000	0
Dog Regulation	40,877	42,000	42,000	41,663	0	42,500	42,500	0
Emergency Mgmt Svcs.	51,984	50,000	61,000	53,715	0	10,000	10,000	0
EVAC	70,000	40,000	40,000	40,000	0	40,000	40,000	0
Emerg. Medical Svcs.	0	0	0	0	0	0	0	0
Landfill, et al.	4,238,340	4,292,246	4,467,246	3,659,040	4,399,246	4,445,000	4,445,000	0
Utilities	1,753,842	1,820,000	1,809,500	1,429,158	1,826,232	1,826,000	1,826,000	0
Insurance	6,055,847	6,154,392	5,909,392	5,099,236	5,905,320	6,497,890	6,497,890	0
Statutory Expenditures	5,452,629	6,121,053	6,075,053	6,031,744	1,051,000	5,778,113	5,778,113	0
Terminal Leave	625,723	600,000	505,000	457,081	513,035	420,000	420,000	0
Contrib. To Agencies	74,913	58,413	58,413	58,413	0	58,413	58,413	0
Condo Reimbursements	173,394	220,019	283,519	201,691	0	236,095	236,095	0
Relocation Assistance	2,731	12,500	12,500	594	0	6,000	6,000	0
Contingent	0	8,000	8,000	0	0	6,000	6,000	0
Grants	648,797	494,135	1,230,357	1,230,357	1,230,357	0	126,555	0
Debt	3,540,995	3,876,085	3,876,085	3,870,278	3,870,278	3,964,293	3,964,293	0
Capital Imp. Fund	310,000	0	0	0	0	150,000	150,000	0
Defferred Charges	165,200	752,000	75,200	75,200	75,200	225,000	225,000	0
Rsve for Tax Appeals	750,000	675,000	675,000	675,000	675,000	200,000	200,000	0
Ant. Deficit in Assessment Trust		630,000	630,000	0	0	630,000	630,000	
Rsve for Uncoll. Taxes	2,900,000	3,300,000	3,300,000	3,300,000	3,300,000	3,200,000	3,200,000	0
TOTAL	***26,896,169***	***29,183,843***	***29,091,265***	***26,247,258***	***22,849,668***	***27,764,304***	***27,890,859***	***0***
GRAND TOTAL	**26,896,169**	**29,183,843**	**29,091,265**	**26,247,258**	**22,849,668**	**27,764,304**	**27,890,859**	**0**
				NET				
	-26,262,312	***-27,957,426***	***-27,864,848***	***-25,020,841***	***-21,623,251***	***-27,764,304***	***-27,768,244***	***0***

DEPARTMENT: CITY PHYSICIAN	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
26	Specialized Services	15,125	12,000	12,000	12,000		3,000	3,000	
	OTHER EXPENSES	**15,125**	**12,000**	**12,000**	**12,000**	**0**	**3,000**	**3,000**	**0**

DEPARTMENT: PUBLIC DEFENDER	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
26	Specialized Services	12,000	12,000	12,000	8,100		12,000	12,000	
	OTHER EXPENSES	**12,000**	**12,000**	**12,000**	**8,100**	**0**	**12,000**	**12,000**	**0**

DEPARTMENT: PROP. MAINT. ABATEMENT	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 11/10/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 11/10/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
26	Specialized Services	10,000	10,000	5,000	0	0	10,000	10,000	
	OTHER EXPENSES	**10,000**	**10,000**	**5,000**	**0**	**0**	**10,000**	**10,000**	**0**

DEPARTMENT: PURCHASING	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
10	Office Supplies	1,651	1,800	1,800	2,014	1,700	1,800	1,800	
14	Postage	1,222	1,650	1,650	1,543	1,550	1,650	1,650	
20	Membership/Training		0	0	90				
21	Printing/Binding	899	500	500	341	750	500	500	
25	Books/Other Publication		50	50			50	50	
	OTHER EXPENSES	**3,772**	**4,000**	**4,000**	**3,988**	**4,000**	**4,000**	**4,000**	**0**

DEPARTMENT: DOG REGULATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages							0	
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
26	Specialized Services	40,877	42,000	42,000	41,663		42,500	42,500	
	OTHER EXPENSES	**40,877**	**42,000**	**42,000**	**41,663**	**0**	**42,500**	**42,500**	**0**

DEPARTMENT: EMERGENCY SERVICES	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

n/a

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
20	Emergency Mgmt Svcs.			11,000	0		10,000	10,000	
28	EVAC	70,000	40,000	40,000	40,000		40,000	40,000	
45	Emerg. Medical Svcs.							0	
	Burglar Alarm Svcs.	51,984	50,000	50,000	53,715		0	0	
	OTHER EXPENSES	**121,984**	**90,000**	**101,000**	**93,715**	**0**	**50,000**	**50,000**	**0**

Landfill/ Utilities

DEPARTMENT: LANDFILL, et al.	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	0	0	0	0	0	0	0	0
	Employee Benefits	0	0	0	0	0	0	0	0
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
73	Solid Waste	1,142,755	1,055,000	1,230,000	632,401	1,150,000	1,055,000	1,055,000	
74	BCUA	2,823,944	2,967,246	2,967,246	2,967,246	2,967,246	3,120,000	3,120,000	
75	Leaf Compost Site	226,067	225,000	225,000	38,597	227,000	225,000	225,000	
76	Recycling Tax	45,574	45,000	45,000	20,796	55,000	45,000	45,000	
	OTHER EXPENSES	**4,238,340**	**4,292,246**	**4,467,246**	**3,659,040**	**4,399,246**	**4,445,000**	**4,445,000**	**0**

DEPARTMENT: UTILITIES	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	0	0	0	0	0	0	0	0
	Employee Benefits	0	0	0	0	0	0	0	0
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
99	Fire Hydrants	374,694	375,000	375,000	285,762	374,762	378,000	378,000	
100	Telephone Expenses	206,067	200,000	200,000	167,069	192,780	200,000	200,000	
101	Gas & Electric	365,479	385,000	412,500	327,712	405,714	385,000	385,000	
102	Heating & Lighting	0	0	0				0	
103	Water	29,888	35,000	35,000	22,932	33,719	38,000	38,000	
104	Street Lighting	777,714	825,000	787,000	625,683	819,257	825,000	825,000	
	OTHER EXPENSES	**1,753,842**	**1,820,000**	**1,809,500**	**1,429,158**	**1,826,232**	**1,826,000**	**1,826,000**	**0**

Insurance /Stat. Expenditures

DEPARTMENT: INSURANCE	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/1 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
69	Workman's Compensation	814,081	800,000	725,000	599,820	730,000	800,000	800,000	
71	General Insurance	853,507	800,000	800,000	729,757	790,000	850,000	850,000	
72	Medical Insurance	4,388,259	4,534,392	4,364,392	3,749,659	4,365,320	4,797,890	4,797,890 *	
11	Unemployment	0	20,000	20,000	20,000	20,000	50,000	50,000	
	OTHER EXPENSES	**6,055,847**	**6,154,392**	**5,909,392**	**5,099,236**	**5,905,320**	**6,497,890**	**6,497,890**	**0**

** 2011 Medical Insurance Budget includes reduction due to employee contributions.*

DEPARTMENT: STATUTORY EXPENDITURES	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012 (12/28/11)

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
82	C.P.F.P.F.	31,682	31,817	31,817	31,817		37,445	37,445	
83	P.E.R.S.	712,343	877,329	877,329	877,329		909,828	909,828	
84	P.F.R.S.	3,712,058	4,155,521	4,155,521	4,155,521		3,820,840	3,820,840	
85	Soc. Security	969,754	1,028,386	990,386	952,280	1,028,000	995,000	995,000	
86	DCRP Contrib.	26,792	28,000	20,000	14,797	23,000	15,000	15,000	
	OTHER EXPENSES	**5,452,629**	**6,121,053**	**6,075,053**	**6,031,744**	**1,051,000**	**5,778,113**	**5,778,113**	**0**

Supplemental

DEPARTMENT: TERMINAL LEAVE	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Terminal Leave:								
	Police	331,902	300,000	205,000	198,159	198,159	200,000	200,000	
	Fire	173,206	130,000	130,000	80,279	80,279	100,000	100,000	
	DPW		50,000	50,000	51,812	75,812	50,000	50,000	
	Court		0	0	438	438	0	0	
	Other	120,615	120,000	120,000	118,046	150,000	70,000	70,000	
	Health	0			8,347	8,347			
	OTHER EXPENSES	**625,723**	**600,000**	**505,000**	**457,081**	**513,035**	**420,000**	**420,000**	**0**

DEPARTMENT: CONTRIBUTIONS	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	0	0	0	0	0	0	0	0

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	0	0	0	0	0	0	0	0
	CONDO REIMBURSEMENTS:								
	Summit Woods	7,488	8,099	8,099	7,788		8,423	8,423	
	Sutton Place	9,180	9,900	9,900	9,408		9,876	9,876	
	Oak Trail	41,922	45,343	75,343	43,598		47,156	47,156	
	Cross Creek	114,804	124,177	157,677	119,397		129,140	129,140	
	Kenwood Estates	0	15,000	15,000	21,500		12,000	12,000	
	Tributary Woods	0					12,000	12,000	
	Towne Center	0	17,500	17,500	0		17,500	17,500	
	TOTAL	**173,394**	**220,019**	**283,519**	**201,691**	0	**236,095**	**236,095**	0
	VK Tibbs Child Care	58,413	58,413	58,413	58,413		58,413	58,413	
	Relocation Assistance	2,731	12,500	12,500	594		6,000	6,000	
	Contingent	0	8,000	8,000			6,000	6,000	
	Mental Health Aid	16,500	0	0			0	0	
	OTHER EXPENSES	**251,038**	**298,932**	**362,432**	**260,698**	0	**306,508**	**306,508**	0

DEPARTMENT: GRANTS	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/30/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
NJDHHS Preparation								
Recycling Tonnage	44,608	36,919	36,919	36,919	36,919		18,810	
Clean Communties	36,216	37,766	37,766	37,766	37,766		38,130	
Municipal Alliance	15,759	15,759	15,759	15,759	15,759			
NJ/NY Port Authority Gt	5,000							
Community Chest of Engl	5,102							
NJ DOT Municipal Aid	200,000							
Reach & Teach	24,000	24,000	24,000	24,000	24,000		24,000	
Teaneck Local Match- 200 Club of BC								
DDEF	23,692	7,747	7,747	7,747	7,747		7,614	
200 Club of Bergen Cty	2,000							
Take Me Fishing Grant	5,000	10,000	10,000	10,000	10,000			
Body Armor Replacement							7,061	
Hurrican Irene Relief Employment		96,000	96,000	96,000	96,000		24,000	
2012 Green Communities Grant							3,000	
Justice Assistance Grant								
Public Health Priority	9,348	4,326	4,326	4,326	4,326			
Homeland Sec.- Data Exch	134,560							
H1N1 Emergency Prepar	80,572	10,000	10,000	10,000	10,000			
L. Lasalle Foundation	30,000							
ANJEC - Smart Growth	8,000							
2010 Sustainable Jersey	10,000							
Over the Limit/Under Arrest		4,400	4,400	4,400	4,400			
BC Open Space- Denning Park		94,500	94,500	94,500	94,500			
BC Knickerbocker Road		400,000	400,000	400,000	400,000			
US EPA San. Sewer replacement		485,000	485,000	485,000	485,000			
REVENUE TOTAL	**633,857**	**1,226,417**	**1,226,417**	**1,226,417**	**1,226,417**	**0**	**122,615**	**0**

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/31/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Recycling Tonnage	44,608	44,608	36,919	36,919	36,919		18,810	
	Clean Communties	36,216	36,216	37,766	37,766	37,766		38,130	
	Municipal Alliance	15,759	15,759	15,759	15,759	15,759			
	Mun. Alliance- Match	3,940	3,940	3,940	3,940	3,940		3,940	
	NJ/NY Port Authority Gt	5,000	5,000						
	200 Club- Match	200,000	2,000						
	Community Chest of Engl	5,102							
	NJ DOT Municipal Aid		200,000						
	Reach & Teach	24,000	24,000	24,000	24,000	24,000		24,000	
	Teaneck- 200 Club of B.C	2,000							
	DDEF	23,692	23,692	7,747	7,747	7,747		7,614	
	200 Club of Bergen Cty	2,000	2,000						
	Take Me Fishing Grant	5,000		10,000	10,000	10,000			
	Over Limit/Under Arrest			4,400	4,400	4,400			
	Public Health Priority	9,348	9,348	4,326	4,326	4,326			
	Homeland Sec.- Data Exch	134,560							
	H1N1 Emergency Prepar	80,572	80,572	10,000	10,000	10,000			
	L. Lasalle Foundation	30,000	30,000						
	ANJEC - Smart Growth	8,000	8,000						
	ANJEC - Smart Growth -	9,000	9,000						
	2010 Sustainable Jersey	10,000							
	US EPA San. Sewer replacement			485,000	485,000	485,000			
	B County-Knickerbocker Rd			400,000	400,000	400,000			
	B County-Denning Park			94,500	94,500	94,500			
	Body Armor Replacement Grant							7,061	
	2012 Green Communities Grant							3,000	
	Hurricane Irene Disaster Relief			96,000	96,000	96,000		24,000	
	OTHER EXPENSES	**648,797**	**494,135**	**1,230,357**	**1,230,357**	**1,230,357**	**0**	**126,555**	**0**

DEPARTMENT: DEBT	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages	0	0	0	0	0	0	0	0
	Employee Benefits	0	0	0	0	0	0	0	0
		0	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	MUNICIPAL DEBT:								
87	Bond Principal	750,000	905,000	905,000	905,000	905,000	955,000	955,000	
88	Bond Interest	361,432	660,114	660,114	659,680	659,680	588,907	588,907	
89	BAN Principal	455,983	655,876	655,876	655,876	655,876	710,236	710,236	
90	BAN Interest	845,796	394,395	394,395	389,022	389,022	449,550	449,550	
92	Emerg. Note Interest	13,631	0	0			0	0	
93	BCIA Lease	780,000	1,260,000	1,260,000	1,260,000	1,260,000	1,260,000	1,260,000	
	Ambulance Loan Int.		700	700	700	700	600	600	
	SUB TOTAL:	**3,206,842**	**3,876,085**	**3,876,085**	**3,870,278**	**3,870,278**	**3,964,293**	**3,964,293**	
	SCHOOL DEBT:								
87	Bond Principal	319,000						0	
88	Bond Interest	15,153						0	
	SUB TOTAL:	334,153	0	0	0	0	0	0	
	OTHER EXPENSES	**3,540,995**	**3,876,085**	**3,876,085**	**3,870,278**	**3,870,278**	**3,964,293**	**3,964,293**	**0**

DEPARTMENT: VARIOUS	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012

REVENUE DETAIL

REVENUE TOTAL	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

EXPENDITURE DETAIL

ACCT NO.	ACCOUNT CLASSIFICATION	ACTUAL 2010	ADOPTED BUDGET 2011	MODIFIED BUDGET 2011	ACTUAL AS OF 12/28/11 2011	ESTIMATED YEAR END 2011	DEPARTMENT REQUEST 2012	TENTATIVE 2012	CITY COUNCIL APPROVED 2012
	Salaries & Wages								
	Employee Benefits								
	PERSONNEL SERVICES	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Capital Improvement Fund	310,000					150,000	150,000	
	Defferred Charges	165,200	752,000	75,200	75,200	75,200	225,000	225,000	
	Rsve. for Tax Appeals	750,000	675,000	675,000	675,000	675,000	200,000	200,000	
	Rsve. for Uncollected Txs	2,900,000	3,300,000	3,300,000	3,300,000	3,300,000	3,200,000	3,200,000	
	Ant. Deficit in Assessment Trust		630,000	630,000	630,000	630,000	630,000	630,000	
	OTHER EXPENSES	**4,125,200**	**5,357,000**	**4,680,200**	**4,680,200**	**4,680,200**	**4,405,000**	**4,405,000**	**0**

Capital Plan

Appendix

The instructions can be found on the Instruction Tab of the workbook.

Summary Levy Cap Calculation

		MUNICIPALITY	COUNTY	EXAMINER
	0000	Select from cell B9	Instruction Tab	
Model Tax Levy Calculation Worksheet				
Levy Cap Calculation				
	Prior Year Amount to be Raised by Taxation for Municipal Purposes			$45,246,889
		Cap Base Adjustment (+/-)		$0
		Less: Prior Year Deferred Charges to Future Taxation Unfunded		$0
		Less: Prior Year Deferred Charges: Emergencies		$0
		Less: Prior Year Recycling Tax		$45,000
		Less: Changes in Service Provider: Transfer of Service/ Function		$0
	Net Prior Year Tax Levy for Municipal Purpose Tax for Cap Calculation			$45,201,889
		Plus: 2% Cap increase		$904,038
Adjusted Tax Levy				$46,105,927
		Plus: Assumption of Service/ Function		$0
Adjusted Tax Levy Prior to Exclusions				$46,105,927
	Exclusions:			
		Allowable Shared Service Agreements Increase	$0	
		Allowable Health Insurance Cost Increase	$346,210	
		Allowable Pension Obligations Increase	$34,548	
		Allowable LOSAP Increase	$0	
		Allowable Capital Improvements Increase	$150,000	
		Allowable Debt Service, Capital Leases and Debt Service Share of Cost Increases	$438,208	
		Recycling Tax Appropriation	$45,000	
		Deferred Charges to Future Taxation Unfunded	$0	
		Current Year Deferred Charges: Emergencies	$175,000	
	Add Total Exclusions			$1,188,966
	Less Cancelled or Unexpended Exclusions			$5,807
Adjusted Tax Levy After Exclusions				$47,289,085
	Additions:			
		New Ratables - Increase in Valuations (New Construction and Additions)	$12,248,200	
		Prior Year's Local Municipal Purpose Tax Rate (per $100)	$1.026	
		New Ratable Adjustment to Levy		$125,667
		CY2011 Cap Bank Utilized in CY 2012		$0
		Amounts approved by Referendum		$0
Maximum Allowable Amount to be Raised by Taxation				**$47,414,752**
Amount to be Raised by Taxation for Municipal Purposes				$45,360,214

Appropriation Cap Calculation

1/24/2012

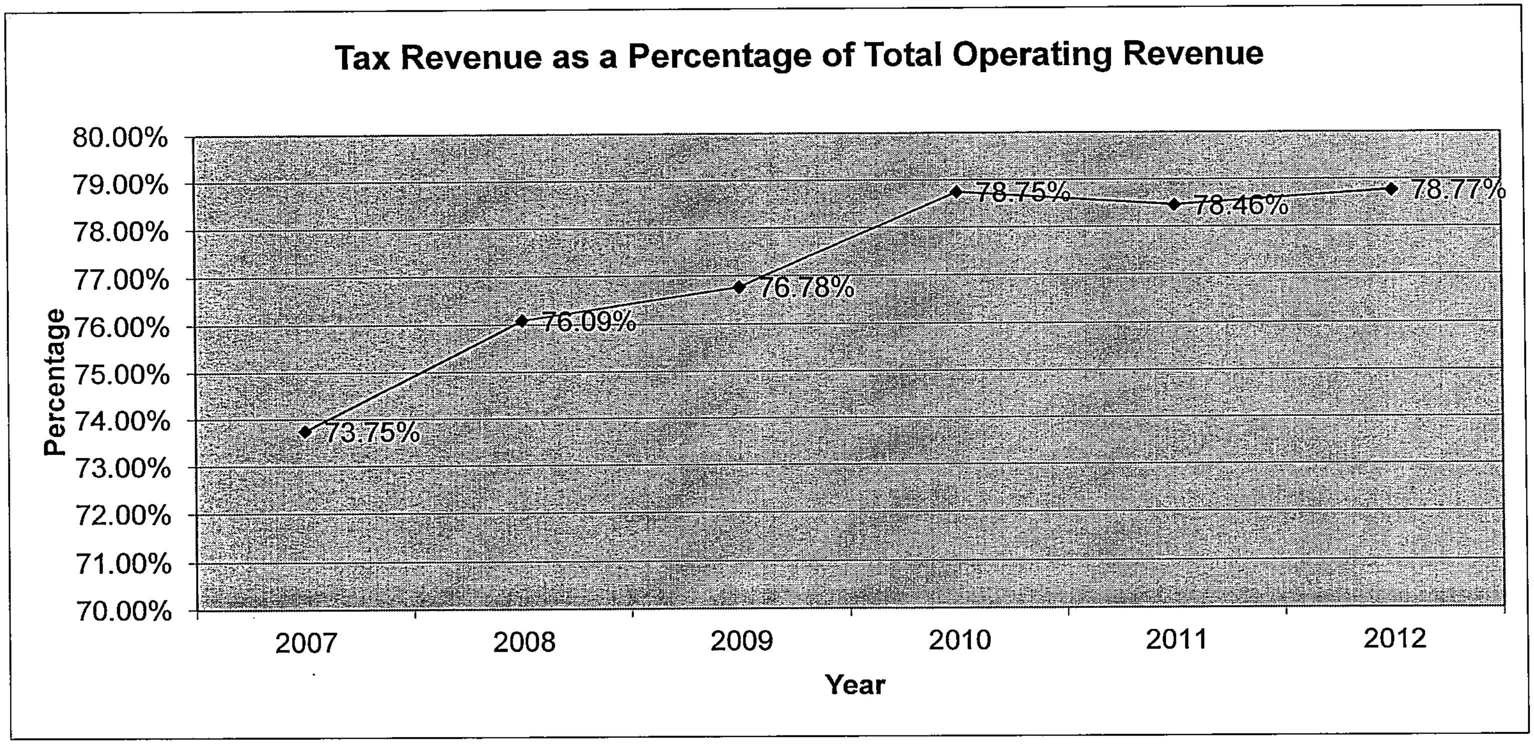
2012 Budget "CAP"

				Actual	
		COLA Increase *		3.5%	2.5%
1	Final 2011 appropriations			61,358,152.81	61,358,152.81
	Less:				
	Appropriations by 40a:4-87			620,659.00	620,659.00
	Emergency (supplemental) appropriations			175,000.00	175,000.00
	Total 2011 Appropriations			*60,562,493.81*	*60,562,493.81*
2	Less Exceptions:				
	Total State & Federal Grant Programs			609,697.81	609,697.81
	Maintenance of Free Public Library			2,199,015.00	2,199,015.00
	Capital Improvements			-	-
	Municipal Debt Service			3,876,085.00	3,876,085.00
	Bergen County Utility Authority Sewer Charges			2,967,246.00	2,967,246.00
	Judgements			-	-
	Reserve for Tax Appeals			675,000.00	675,000.00
	Medical Insurance			-	-
	Total Deferred Charges			75,200.00	75,200.00
	Snow Emer./Stormwater Pollution Control			312,800.00	312,800.00
	Recycling Tax (Solid Waste)			45,000.00	45,000.00
	Reserve for Uncollected Taxes			3,300,000.00	3,300,000.00
	Total Exceptions			*14,060,043.81*	*14,060,043.81*
3	Additional CAP base adj.(Additional exceptions):			46,502,450.00	46,502,450.00
				-	-
	Total Additional CAP exceptions			-	-
4	CAP Base Add-on:				
	Total CAP Base Add-ons			-	-
5	Amount on which % CAP is applied		(1-2-3-4)	**46,502,450.00**	**46,502,450.00**
6	% CAP Apply			**1,627,585.75**	**1,162,561.25**
7	Allowable 2012 appropriations prior to additional exceptions per NJSA 40 A:4-45.1 et seq.		(5+6)	**48,130,035.75**	**47,665,011.25**
8	Add: CAP Bank Available in:				
	a **2010**			-	-
	Less: Utilized in Budget 2011			-	-
		Total Available		-	-
	2011	Total Available			
	b Total CAP Bank Available			-	-
	c New Construction Revenue Increase			125,666.53	125,666.53
9	Total allowable appropriations			**125,666.53**	**125,666.53**
10	2012 Sheet 19 H-1 appropriations subject to CAP		(7+9)	**48,255,702.28**	**47,790,677.78**
11	2012 Appropriation Budget within CAPS			**46,555,646.68**	**46,555,646.68**
	Amount under the 2012 CAP		(10-11)	**1,700,055.60**	**1,235,031.10**

*** 3.5% by Ordinance only. Must be introduced prior to approval by budget and adopted prior to budget adoption.**

TAX REVENUE AS A PERCENTAGE OF TOTAL OPERATING REVENUE

WARNING TREND: Steady increase in the reliance of Tax Revenue to balance the Municipal Budget



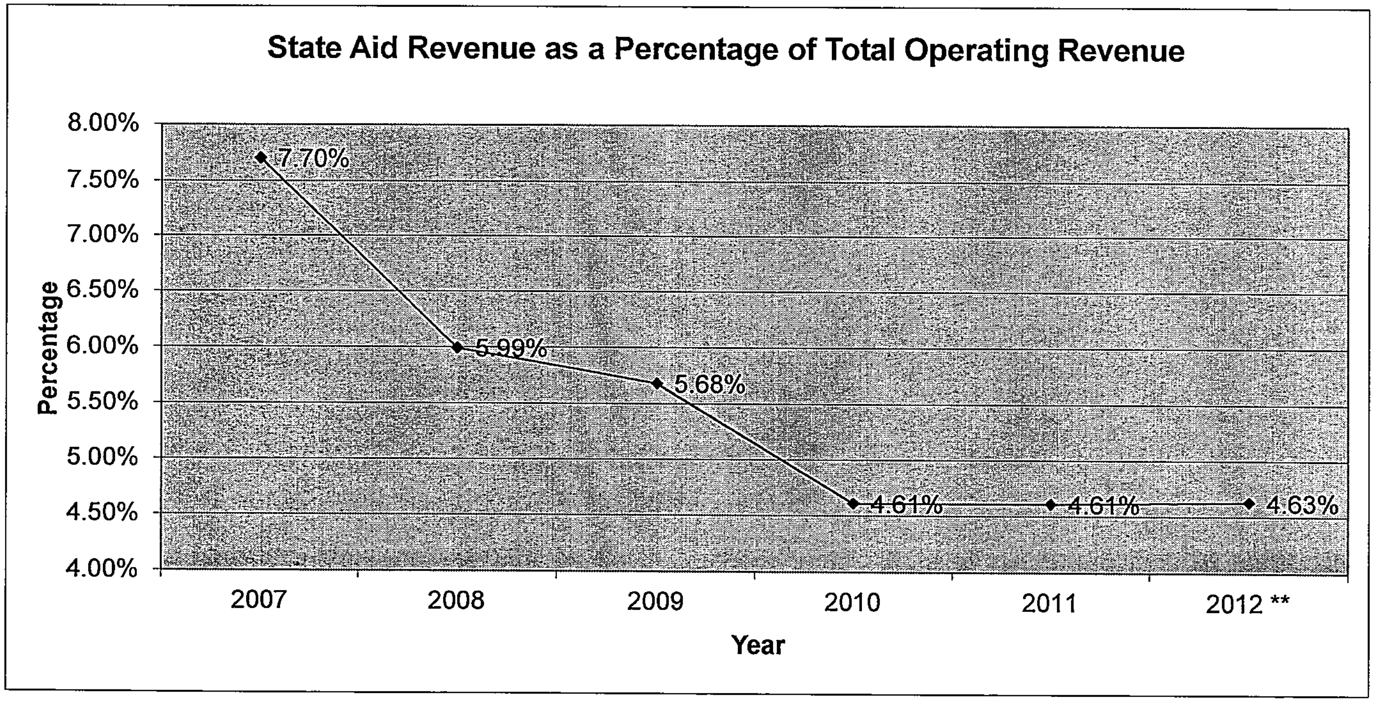
Year End	2007	2008	2009	2010	2011	2012
Total Operating Revenue *	$ 52,810,281	$ 57,814,730	$ 59,998,955	$ 59,953,916	$ 59,956,736	$ 59,717,827
Property Tax Revenue	$ 38,947,178	$ 43,993,945	$ 46,065,583	$ 47,214,620	$ 47,042,440	$ 47,042,439
Percent of Total	73.75%	76.09%	76.78%	78.75%	78.46%	78.77%

* Exclusive of Grants

60,689,180

STATE AID REVENUE AS A PERCENTAGE OF TOTAL OPERATING REVENUE

WARNING TREND: Decresing amount of State Aid Revenue as a percentage of Total Operating Revenue

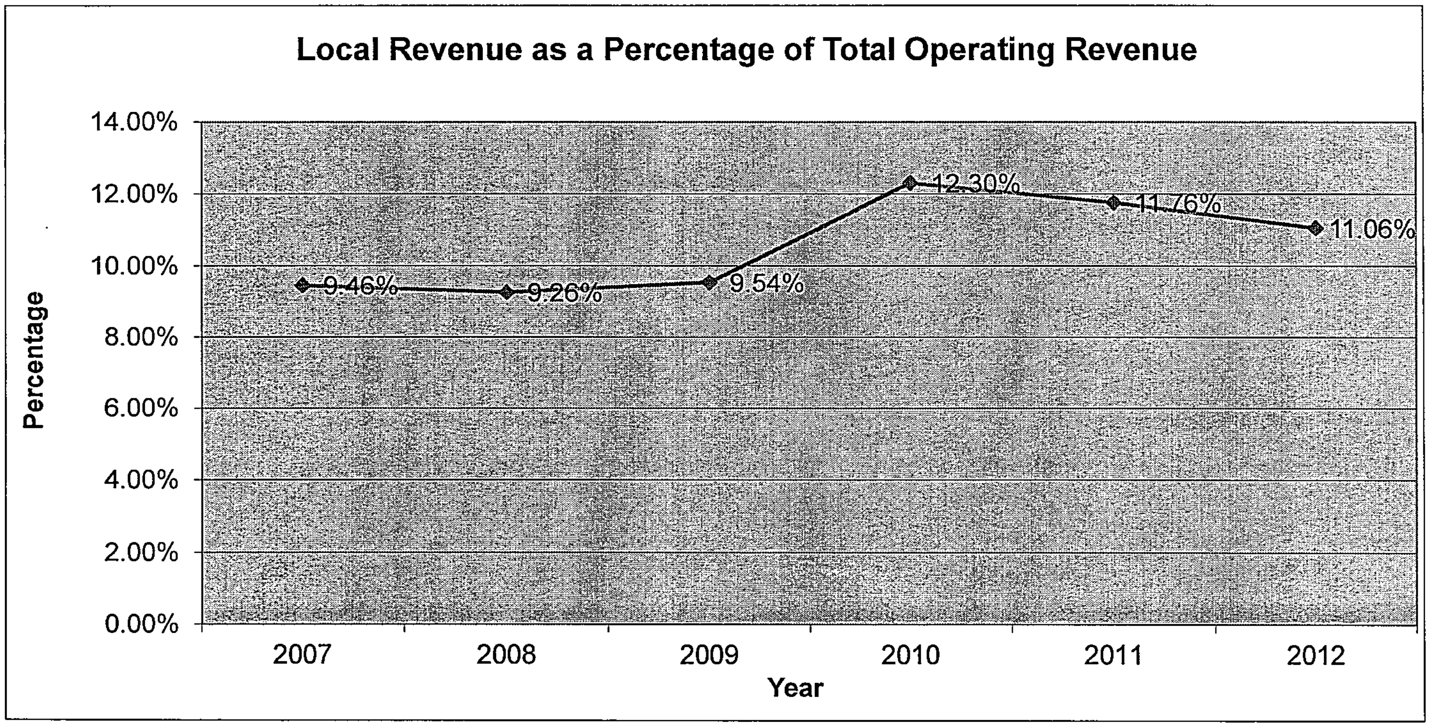


Year End	2007	2008	2009	2010	2011	2012 **
Total Operating Revenue *	$ 52,810,281	$ 57,814,730	$ 59,998,955	$ 59,953,916	$ 59,956,736	$ 59,717,827
State Aid Revenue	$ 4,068,703	$ 3,465,110	$ 3,409,372	$ 2,763,296	$ 2,763,296	$ 2,763,296
Percent of Total	7.70%	5.99%	5.68%	4.61%	4.61%	4.63%

* Exclusive of Grants
** State Aid Estimated

LOCAL REVENUE AS A PERCENTAGE OF TOTAL OPERATING REVENUE

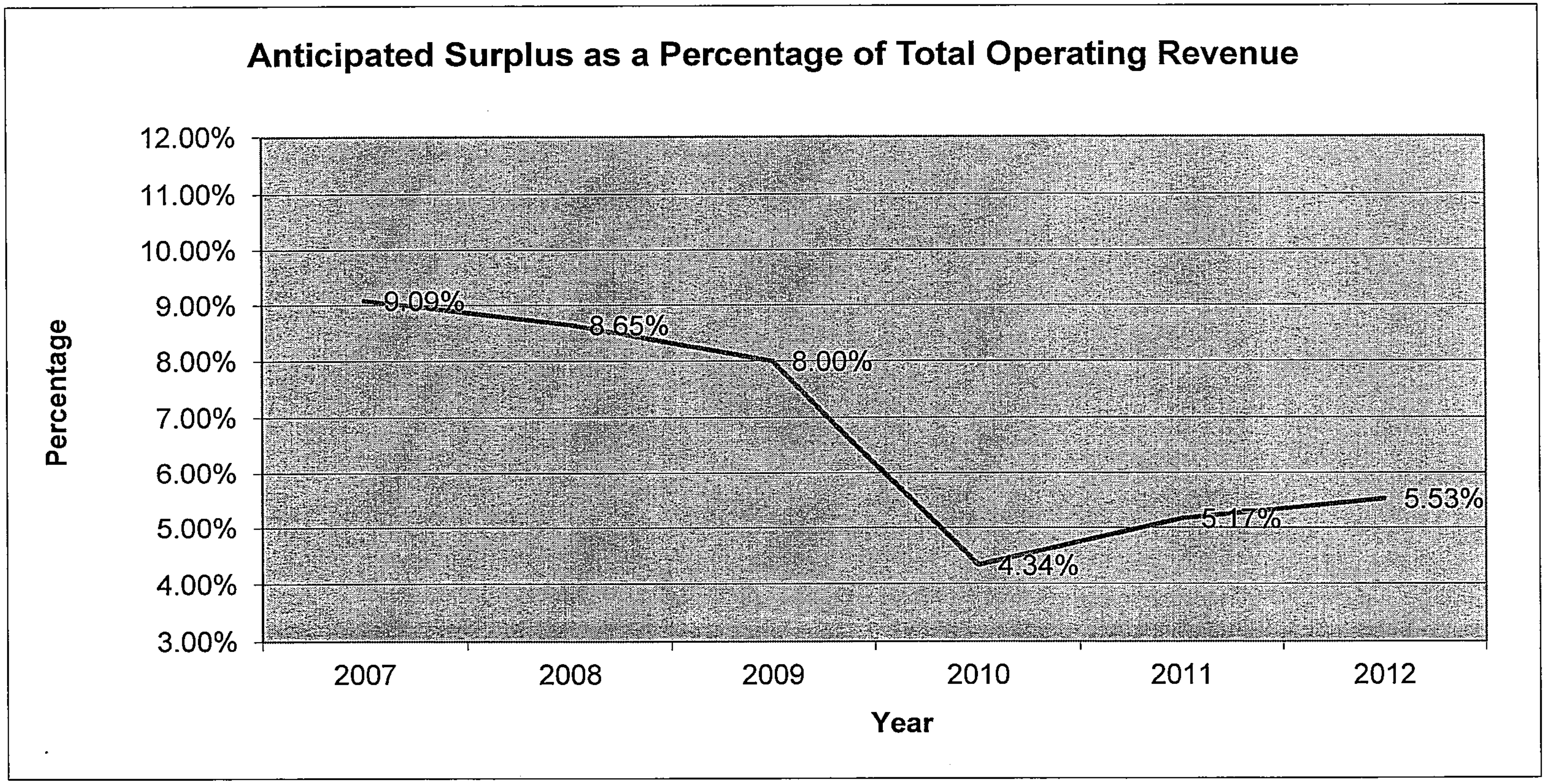
WARNING TREND: Decresing amount of local revenue As a percentage of Total Operating Revenue



Year End	2007	2008	2009	2010	2011	2012
Total Operating Revenue *	$ 52,810,281	$ 57,814,730	$ 59,998,955	$ 59,953,916	$ 59,956,736	$ 59,717,827
Local Revenue	$ 4,994,400	$ 5,355,675	$ 5,724,000	$ 7,376,000	$ 7,051,000	$ 6,604,092
Percent of Total	9.46%	9.26%	9.54%	12.30%	11.76%	11.06%

* Exclusive of Grants

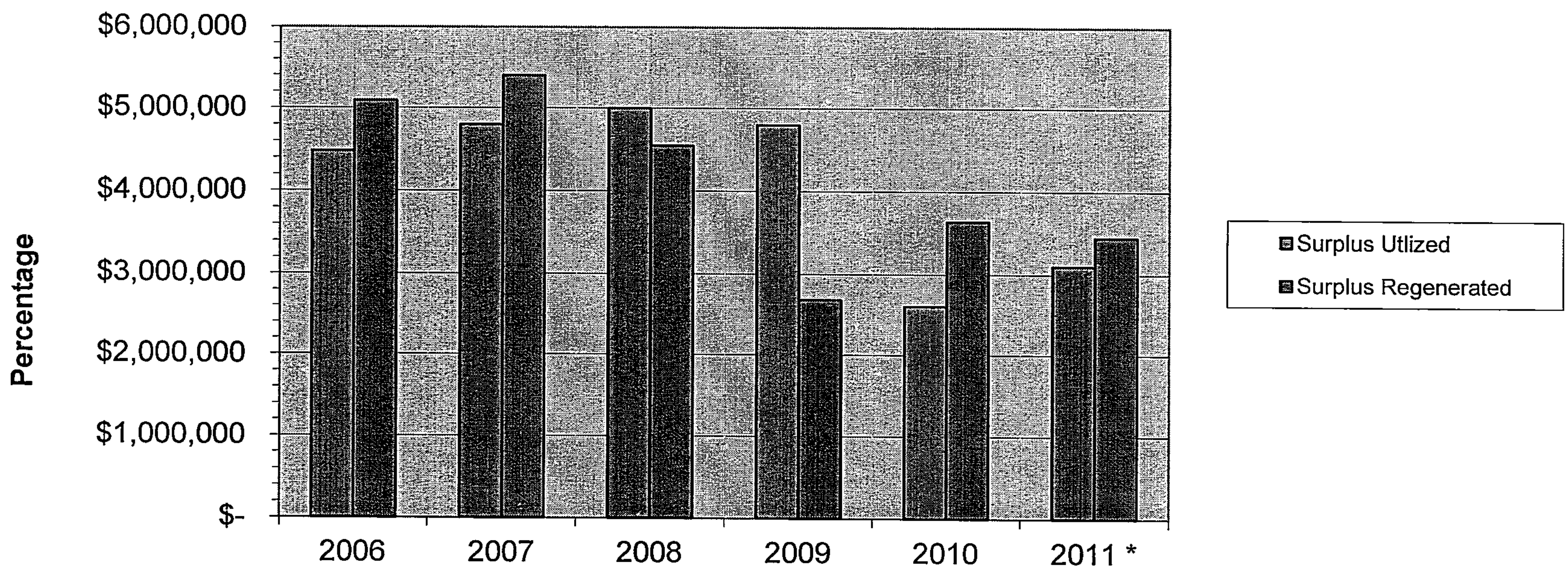
SURPLUS ANTICIPATED AS A PERCENTAGE OF TOTAL OPERATING REVENUE



Year End	2007	2008	2009	2010	2011	2012
Total Operating Revenue *	$ 52,810,281	$ 57,814,730	$ 59,998,955	$ 59,953,916	$ 59,956,736	$ 59,717,827
Surplus Anticipatd	$ 4,800,000	$ 5,000,000	$ 4,800,000	$ 2,600,000	$ 3,100,000	$ 3,300,000
Percentage	9.09%	8.65%	8.00%	4.34%	5.17%	5.53%

* Exclusive of Grants

Comparison of Surplus Utilized to Surplus Regenerated

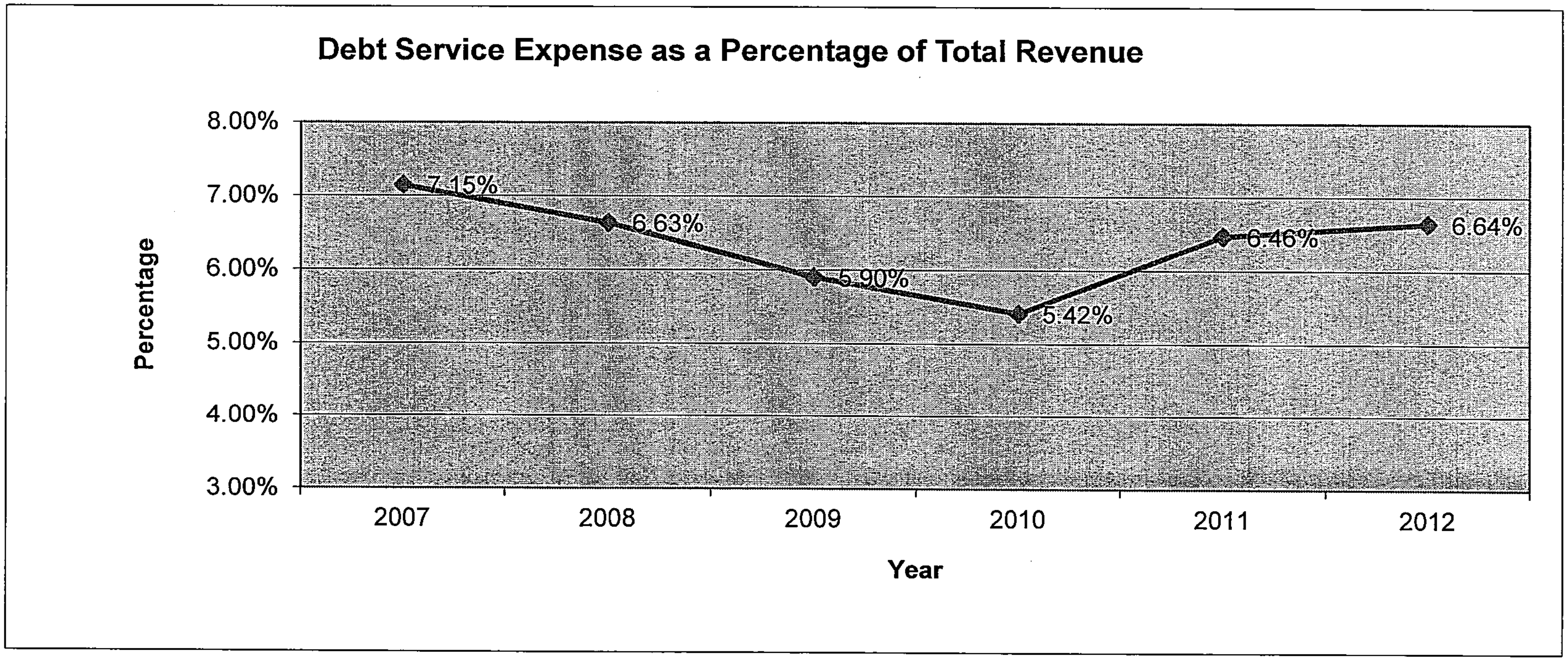


Year End	2006	2007	2008	2009	2010	2011 *
Fund Bal. January 1st	$ 4,847,043	$ 5,460,168	$ 6,057,965	$ 5,605,055	$ 3,486,627	$ 4,528,645
Surplus Utlized	$ 4,479,000	$ 4,800,000	$ 5,000,000	$ 4,800,000	$ 2,600,000	$ 3,100,000
Surplus Regenerated	$ 5,092,125	$ 5,397,797	$ 4,547,090	$ 2,681,572	$ 3,642,018	$ 3,450,000
Fund Bal. December 31st	$ 5,460,168	$ 6,057,965	$ 5,605,055	$ 3,486,627	$ 4,528,645	$ 4,878,645
Change in Fund Balance	$ 613,125	$ 597,797	$ (452,910)	$ (2,118,428)	$ 1,042,018	$ 350,000
Percentage	12.65%	10.95%	-7.48%	-37.79%	29.89%	7.73%

City of Englewood - Debt Service as a Percentage of Total Revenue

Warning Trend: Increasing Debt Service expense
as a percentage of Operating Revenue
8% is an acceptable general guideline

Formula:
$$\frac{\text{Debt Service Expense}}{\text{Operating Revenue}}$$



Year End	2007	2008	2009	2010	2011	2012
Total Revenue *	$ 52,810,281	$ 57,814,730	$ 59,998,955	$ 59,953,916	$ 59,956,736	$ 59,717,827
Debt Service Expense	$ 3,773,531	$ 3,833,665	$ 3,540,995	$ 3,246,874	$ 3,876,085	$ 3,964,293
Trend	7.15%	6.63%	5.90%	5.42%	6.46%	6.64%

Increasing Debt Service decreases expenditure flexibility by adding to a Township's fixed cost obligation.

* Exclusive of Grants

CITY OF ENGLEWOOD

1/24/2012

Budget by Major Category

	2012 Budget	2011 Budget	2010 Budget	2009 Budget	2008 Budget	2007 Budget	2006 Budget
SALARIES & WAGES							
GENERAL GOVERNMENT							
City Manager	257,630	246,240	259,200	261,729	225,213	132,400	200,200
Mayor & Council	30,000	25,000	25,000	30,000	30,000	30,000	30,000
City Clerk	124,829	113,813	115,661	139,276	130,370	125,428	116,814
Human Resources	181,899	202,228	247,247	249,994	237,400	213,748	187,445
Legal Services	58,000	58,000	58,000	58,264	47,773	41,573	40,138
Community Services	230,944	228,579	217,155	212,211	200,900	105,000	58,000
Finance Office	286,802	300,000	320,153	327,751	307,687	303,092	316,468
Data Processing	48,340	48,119	48,119	53,393	53,054	50,138	95,138
Tax Collector	157,968	146,996	149,291	171,064	166,725	154,436	149,993
Tax Assessor	146,447	144,108	152,670	144,201	136,621	131,523	128,093
TOTAL GENERAL GOV'T	1,522,859	1,513,083	1,592,496	1,647,883	1,535,743	1,287,338	1,322,289
PUBLIC SAFETY							
Police	12,034,876	11,746,741	12,077,472	12,582,749	12,122,000	11,128,763	10,608,968
Fire	6,926,501	6,788,402	6,977,946	7,012,242	6,418,610	6,266,850	5,765,550
Bldg, Hsng & Code Assist.	688,331	638,264	695,431	746,663	763,502	670,228	580,471
TOTAL PUBLIC SAFETY	19,649,708	19,173,407	19,750,849	20,341,654	19,304,112	18,065,841	16,954,989
OTHER DEPARTMENTS							
Recreation Dept	346,910	359,169	431,925	448,755	538,215	603,988	562,117
Municipal Court	321,395	301,002	336,351	354,447	370,760	392,046	393,573
Bd of Health	640,514	635,828	700,892	696,215	620,000	716,477	732,027
Public Library	1,137,560	1,547,491	1,617,328	1,622,422	1,629,236	1,546,047	1,452,602
TOTAL OTHER DEPARTMENTS	2,446,379	2,843,490	3,086,496	3,121,839	3,158,211	3,258,558	3,140,319
PUBLIC WORKS							
Administration	228,065	296,493	289,535	274,466	267,254	262,268	257,162
Const. & Facilities Maint.	245,276	244,388	247,517	287,168	243,298	204,454	188,406
Central Maint.	288,517	285,987	279,186	327,300	280,552	252,680	229,715
Streets/Roads	1,110,322	1,212,350	1,125,952	1,189,731	1,176,050	1,038,501	989,847
Sanitation	1,276,638	1,201,042	1,203,841	1,213,044	1,707,868	1,599,485	1,378,157
Storm/San. Sewer	291,520	279,432	272,713	285,255	283,162	234,788	248,842
Shade Tree	141,082	155,786	186,909	209,578	67,678	59,389	64,135
Parks Division	262,841	284,847	279,310	303,929			
TOTAL PUBLIC WORKS	3,844,261	3,960,325	3,884,963	4,090,471	4,025,862	3,651,565	3,356,264
TOTAL SALARIES & WAGES	27,463,208	27,490,305	28,314,804	29,201,847	28,023,928	26,263,302	24,773,861
OTHER EXPENSES							
GENERAL GOVERNMENT							
City Manager	81,375	75,000	120,500	145,500	145,500	204,000	160,000
Mayor & Council	14,400	7,900	17,400	18,400	14,400	8,900	8,900
City Clerk	60,000	60,000	62,000	74,000	74,000	69,000	93,700
Human Resources	15,800	11,000	16,000	17,000	13,700	13,700	10,750
Legal Services	640,000	760,000	740,000	814,000	527,000	437,000	341,500
Engineering Svs	108,000	108,000	105,000	109,800	109,800	109,800	108,000
Community Services	188,000	178,000	211,000	270,500	160,250	395,665	306,400
Finance Office	99,000	63,200	97,250	101,750	101,750	94,900	77,900
Data Processing	28,800	24,800	42,500	31,500	31,850	30,100	30,100
Tax Collector	42,050	32,050	47,050	48,550	36,790	43,275	32,975
Tax Assessor	32,200	31,000	32,800	40,300	33,040	31,000	126,350
Purchasing	4,000	4,000	4,000	4,000	4,350	3,225	2,500
TOTAL GENERAL GOV'T	1,313,625	1,354,950	1,495,500	1,675,300	1,252,430	1,440,565	1,299,075

CITY OF ENGLEWOOD

1/24/2012

Budget by Major Category

	2012 Budget	2011 Budget	2010 Budget	2009 Budget	2008 Budget	2007 Budget	2006 Budget
PUBLIC SAFETY							
Police	659,550	555,000	597,700	757,700	700,800	559,150	553,300
Fire	241,850	298,000	358,050	373,050	288,050	268,600	274,450
Bldg, Hsng & Code Assist.	93,375	91,500	111,975	116,975	108,575	106,950	104,800
TOTAL PUBLIC SAFETY	994,775	944,500	1,067,725	1,247,725	1,097,425	934,700	932,550
OTHER DEPARTMENTS							
Recreation Dept	322,061	353,059	423,175	490,675	487,076	491,575	664,500
Municipal Court	118,900	118,700	128,500	163,500	136,900	124,000	142,350
Bd of Health	90,000	90,000	102,425	147,425	137,750	120,300	107,800
Public Library	544,665	651,524	581,687	674,474	424,747	136,600	316,550
TOTAL OTHER DEPARTMENTS	1,075,626	1,213,283	1,235,787	1,476,074	1,186,473	872,475	1,231,200
PUBLIC WORKS							
Administration	50,000	50,000	59,820	59,820	58,450	84,550	84,550
Const. & Facilities Maint.	80,000	110,000	142,000	80,000	79,500	74,500	84,500
Bldg & Grounds	150,000	165,000	157,750	182,750	154,250	151,750	151,750
Central Maint.	440,000	540,000	445,900	455,900	423,650	306,650	306,650
Streets/Roads	175,000	205,000	191,700	191,700	148,700	150,000	190,000
Sanitation	43,000	33,000	51,150	51,150	68,650	43,650	47,250
Storm/San. Sewer	73,000	64,500	84,675	109,675	109,375	105,925	120,925
Shade Tree	32,000	22,000	70,000	32,000	31,600	31,600	29,100
Parks Division	7,000	7,000	9,200	9,200			
TOTAL PUBLIC WORKS	1,050,000	1,196,500	1,212,195	1,172,195	1,074,175	948,625	1,014,725
NON-DEPARTMENTAL							
Ant. Deficit in Assessment Trust	630,000	630,000					
City Physician	3,000	12,000	12,000	24,501	24,501	24,501	23,750
Condo Reimbursements	236,095	283,519	201,784	173,394	161,000	163,000	135,700
Contingent	6,000	8,000	8,000	8,000	8,000	8,000	8,000
Contrib. To Agencies	58,413	58,413	58,413	74,913	75,913	75,913	110,773
Dog Regulation	42,500	42,000	42,000	41,500	41,500	28,950	28,950
Emerg. Medical Svcs.	0	0	0	50,000	105,000		
Emergency Mgmt Svcs.	10,000	61,000	58,250	58,250	8,250	8,250	8,250
EVAC	40,000	40,000	70,000	105,000	125,000	105,000	105,000
Grants	126,555	1,230,357	648,797	663,838	596,568	510,296	450,368
Insurance	6,497,890	5,909,392	6,190,809	5,958,306	6,063,700	6,435,000	6,031,600
Judgements						49,000	49,000
Landfill & Sewer	4,445,000	4,292,246	4,148,944	3,996,925	4,066,994	3,761,978	3,776,078
Planning and Land Use	56,350	71,350	60,350	76,350	56,350	61,350	61,350
Prop. Maint. Abatement	10,000	5,000	10,000	18,730	18,730	18,730	18,730
Public Defender	12,000	12,000	12,000	12,000	10,000	10,000	10,000
Relocation Assistance	6,000	12,500	12,500	12,500	12,500	12,500	12,500
Rsve for Tax Appeals	200,000	675,000	675,000	750,000	550,000		
Statutory Expenditures	5,778,113	6,075,053	5,519,086	4,786,580	4,556,440	3,247,918	2,620,906
Terminal Leave	420,000	505,000	626,000	348,559	222,500	400,000	632,000
Utilities	1,826,000	1,809,500	1,845,000	1,805,000	1,734,000	1,620,000	1,467,000
TOTAL NON-DEPARTMENTAL	20,403,916	21,732,330	20,198,933	18,964,346	18,436,946	16,540,386	15,549,955
TOTAL OTHER EXPENSE	24,837,942	26,441,563	25,210,140	24,535,640	23,047,449	20,736,751	20,027,505

CITY OF ENGLEWOOD

1/24/2012

Budget by Major Category

	2012 Budget	2011 Budget	2010 Budget	2009 Budget	2008 Budget	2007 Budget	2006 Budget
DEBT SERVICE	3,964,293	3,876,085	3,246,874	3,540,995	3,833,665	3,773,531	2,951,474
CAPITAL IMPROVEMENT FUND	150,000	0	350,000	310,000	300,000	300,000	379,000
DEFERRED CHARGES	225,000	75,200	165,200	165,200	376,881	243,350	140,000
EMERGENCY APPROPRIATION		175,000	250,000				
RSVE FOR UNCOLLECTED TAX	3,200,000	3,300,000	3,300,755	2,900,000	2,825,000	2,003,643	2,351,059
TOTAL BUDGET	59,840,443	61,358,153	60,837,773	60,653,682	58,406,923	53,320,577	50,622,899

CITY OF ENGLEWOOD

Major Cost Centers

1/24/2012

		2012		2011		2010		2009		2008		2007		2006
Cost Centers	7 Year Cumulative Change +/-	Annual % Change	Budget	Annual % Change	Budget	Annual % Change	Budget	Annual % Change	Budget	Annual % Change	Budget	Annual % Change	Budget	Budget
Salaries & Wages	10.86%	-0.10%	27,463,208	-2.91%	27,490,305	-3.04%	28,314,804	4.20%	29,201,847	6.70%	28,023,928	6.01%	26,263,302	24,773,861
Departmental Other Expenses	-0.97%	-5.84%	4,434,026	-6.03%	4,709,233	-10.05%	5,011,207	20.84%	5,571,294	9.87%	4,610,503	-6.28%	4,196,365	4,477,550
Insurance														
Medical	13.40%	9.93%	4,797,890	-2.49%	4,364,392	5.63%	4,475,809	-4.35%	4,237,306	-5.24%	4,430,000	10.49%	4,675,000	4,231,000
General Liability	19.72%	6.25%	850,000	-8.57%	800,000	3.43%	875,000	12.80%	846,000	-6.25%	750,000	12.68%	800,000	710,000
Worker's Comp.	-21.95%	10.34%	800,000	-11.04%	725,000	1.88%	815,000	-1.08%	800,000	-8.62%	808,700	-13.66%	885,000	1,025,000
Insurance Totals	8.08%	9.48%	6,447,890	-4.48%	5,889,392	4.80%	6,165,809	-1.76%	5,883,306	-5.84%	5,988,700	6.60%	6,360,000	5,966,000
Pensions & FICA/Med														
PERS	515.73%	3.70%	909,828	23.16%	877,329	16.91%	712,344	42.63%	609,315	64.72%	427,210	75.52%	259,358	147,765
PFRS	210.24%	-8.05%	3,820,840	11.95%	4,155,521	20.63%	3,712,059	-0.58%	3,077,198	58.97%	3,095,063	58.09%	1,946,975	1,231,585
Social Security Taxes	7.65%	0.47%	995,000	-4.31%	990,386	0.98%	1,035,000	5.13%	1,025,000	-2.99%	975,000	9.24%	1,005,000	920,000
Pension & FICA/Med Totals	149.01%	-4.94%	5,725,668	10.33%	6,023,236	15.87%	5,459,403	4.76%	4,711,513	40.04%	4,497,273	39.66%	3,211,333	2,299,350
Sewer & Solid Waste														
BCUA Sewer Charge	32.54%	5.15%	3,120,000	5.07%	2,967,246	7.70%	2,823,944	-0.76%	2,621,925	10.68%	2,641,994	1.40%	2,386,978	2,354,078
Solid Waste Disposal	-17.25%	0.00%	1,055,000	-4.52%	1,055,000	-4.33%	1,105,000	-4.15%	1,155,000	0.42%	1,205,000	-5.88%	1,200,000	1,275,000
Sewer & Solid Waste Totals	15.04%	3.80%	4,175,000	2.37%	4,022,246	4.02%	3,928,944	-1.82%	3,776,925	7.25%	3,846,994	-1.16%	3,586,978	3,629,078
Energy & Water Costs														
Fire Hydrants	41.04%	0.80%	378,000	0.00%	375,000	15.38%	375,000	20.37%	325,000	0.00%	270,000	0.75%	270,000	268,000
Gas & Electric	50.98%	-6.67%	385,000	7.14%	412,500	2.67%	385,000	5.63%	375,000	12.70%	355,000	23.53%	315,000	255,000
Street Lights	25.00%	4.83%	825,000	-4.61%	787,000	0.00%	825,000	1.35%	825,000	10.00%	814,000	12.12%	740,000	660,000
Telephones	-13.04%	0.00%	200,000	-11.11%	200,000	0.00%	225,000	-6.25%	225,000	0.00%	240,000	4.35%	240,000	230,000
Water	18.75%	8.57%	38,000	0.00%	35,000	0.00%	35,000	0.00%	35,000	0.00%	35,000	9.38%	35,000	32,000
Energy & Water Cost Totals	26.37%	0.91%	1,826,000	-1.92%	1,809,500	3.36%	1,845,000	4.14%	1,785,000	7.13%	1,714,000	10.73%	1,600,000	1,445,000
Debt Service	34.32%	2.28%	3,964,293	19.38%	3,876,085	-8.31%	3,246,874	-7.63%	3,540,995	1.59%	3,833,665	27.85%	3,773,531	2,951,474

CITY OF ENGLEWOOD
Revenue Budget Items 2007 - 2012

1/24/2012

	2012	2011			2010			2009			2008			2007		
	Budget *	Budget	Realized **	% Realized	Budget	Realized	% Realized	Budget	Realized	% Realized	Budget	Realized	% Realized	Budget	Realized	% Realized
Local Revenues	3,142,092	3,281,000	3,579,169	109.09%	3,131,000	3,388,709	108.23%	3,034,000	3,054,812	100.69%	2,865,675	3,444,000	120.18%	2,546,400	3,752,992	147.38%
Construction Permits	600,000	550,000	897,817	163.24%	545,000	628,843	115.38%	690,000	570,669	82.71%	650,000	775,923	119.37%	638,000	698,005	109.41%
Mun. Court Fines & Penalties	920,000	920,000	794,275	86.33%	900,000	929,802	103.31%	650,000	718,995	110.61%	490,000	784,822	160.17%	460,000	551,986	120.00%
State Aid	2,763,296	2,763,296	2,763,296	100.00%	2,763,296	2,763,296	100.00%	3,409,372	3,409,372	100.00%	3,465,110	3,478,951	100.40%	4,068,703	4,068,703	100.00%
Receipts from Delinquent Taxes	1,800,000	1,800,000	2,275,000	126.39%	1,800,000	2,702,390	150.13%	1,350,000	2,094,265	155.13%	1,350,000	2,021,704	149.76%	1,350,000	1,583,313	117.28%
Capital Surplus	150,000	500,000	500,000	100.00%	1,000,000	1,000,000	100.00%	0	0	0.00%	0	0	0.00%	0	0	0.00%
Surplus	3,300,000	3,100,000	3,100,000	100.00%	2,600,000	2,600,000	100.00%	4,800,000	4,800,000	100.00%	5,000,000	5,000,000	100.00%	4,800,000	4,800,000	100.00%
Amt to be Raised by Taxation	47,042,439	47,042,440	47,042,440	100.00%	47,214,620	47,290,978	100.16%	46,065,583	46,222,122	100.34%	43,993,945	44,290,250	100.67%	38,947,178	40,110,077	102.99%
Totals	59,717,827	59,956,736	60,951,997	101.66%	59,953,916	61,304,018	102.25%	59,998,955	60,870,235	101.45%	57,814,730	59,795,650	103.43%	52,810,281	55,565,076	105.22%

* 2011 State Aid Estimated

** 2011 Revenues Realized Estimated

CITY OF ENGLEWOOD
Budgets 2007 - 2012

1/24/2012

2012			2011			2010			2009			2008			2007		
Departments	Budget	Budget	Departments	Budget	Budget		Budget	Budget		Budget	Budget		Budget	Budget		Budget	Budget
Police	12,694,426	21.21%	Police	12,301,741	20.05%	Police	12,675,172	20.83%	Police	13,340,449	21.99%	Police	12,822,800	21.95%	Police	11,687,913	21.92%
Fire	7,168,351	11.98%	Fire	7,086,402	11.55%	Fire	7,335,996	12.06%	Fire	7,385,292	12.18%	Fire	6,706,660	11.48%	Fire	6,535,450	12.26%
Insurance	6,497,890	10.86%	Statutory Expenditures	6,075,053	9.90%	Insurance	6,190,809	10.18%	Insurance	5,958,306	9.82%	Insurance	6,063,700	10.38%	Insurance	6,435,000	12.07%
Statutory Expenditures	5,778,113	9.66%	Insurance	5,909,392	9.63%	Statutory Expenditures	5,519,086	9.07%	Statutory Expenditures	4,786,580	7.89%	Statutory Expenditures	4,556,440	7.80%	Debt	3,773,531	7.08%
Landfill & Sewer	4,445,000	7.43%	Landfill & Sewer	4,292,246	7.00%	Landfill & Sewer	4,148,944	6.82%	Landfill & Sewer	3,996,925	6.59%	Landfill & Sewer	4,066,994	6.96%	Landfill & Sewer	3,761,978	7.06%
Debt	3,964,293	6.62%	Debt	3,876,085	6.32%	Rsve for Uncoll. Taxes	3,300,755	5.43%	Debt	3,540,995	5.84%	Debt	3,833,665	6.56%	Statutory Expenditures	3,247,918	6.09%
Rsve for Uncoll. Taxes	3,200,000	5.35%	Rsve for Uncoll. Taxes	3,300,000	5.38%	Debt	3,246,874	5.34%	Rsve for Uncoll. Taxes	2,900,000	4.78%	Rsve for Uncoll. Taxes	2,825,000	4.84%	Rsve for Uncoll. Taxes	2,003,643	3.76%
Utilities	1,826,000	3.05%	Public Library	2,199,015	3.58%	Public Library	2,199,015	3.61%	Public Library	2,296,896	3.79%	Public Library	2,053,983	3.52%	Public Library	1,682,647	3.16%
Public Library	1,682,225	2.81%	Utilities	1,809,500	2.95%	Utilities	1,845,000	3.03%	Utilities	1,805,000	2.98%	Sanitation	1,776,518	3.04%	Sanitation	1,643,135	3.08%
Sanitation	1,319,638	2.21%	Streets/Roads	1,417,350	2.31%	Streets/Roads	1,317,652	2.17%	Streets/Roads	1,381,431	2.28%	Utilities	1,734,000	2.97%	Utilities	1,620,000	3.04%
Streets/Roads	1,285,322	2.15%	Sanitation	1,234,042	2.01%	Sanitation	1,254,991	2.06%	Sanitation	1,264,194	2.08%	Streets/Roads	1,324,750	2.27%	Streets/Roads	1,188,501	2.23%
Bldg, Hsng & Code Assist.	781,706	1.31%	Grants	1,230,357	2.01%	Recreation Dept	855,100	1.41%	Recreation Dept	939,430	1.55%	Recreation Dept	1,025,291	1.76%	Recreation Dept	1,095,563	2.05%
Bd of Health	730,514	1.22%	Central Maint.	825,987	1.35%	Bldg, Hsng & Code Assist.	807,406	1.33%	Legal Services	872,264	1.44%	Bldg, Hsng & Code Assist.	872,077	1.49%	Bd of Health	836,777	1.57%
Central Maint.	728,517	1.22%	Legal Services	818,000	1.33%	Bd of Health	803,317	1.32%	Bldg, Hsng & Code Assist.	863,638	1.42%	Bd of Health	757,750	1.30%	Bldg, Hsng & Code Assist.	777,178	1.46%
Legal Services	698,000	1.17%	Bldg, Hsng & Code Assist.	729,764	1.19%	Legal Services	798,000	1.31%	Bd of Health	843,640	1.39%	Central Maint.	704,202	1.21%	Central Maint.	559,330	1.05%
Recreation Dept	668,971	1.12%	Bd of Health	725,828	1.18%	Central Maint.	725,086	1.19%	Central Maint.	783,200	1.29%	Grants	596,568	1.02%	Municipal Court	516,046	0.97%
Ant. Deficit in Assessment Trust	630,000	1.05%	Recreation Dept	712,228	1.16%	Rsve for Tax Appeals	675,000	1.11%	Rsve for Tax Appeals	750,000	1.24%	Legal Services	574,773	0.98%	Grants	510,296	0.96%
Municipal Court	440,295	0.74%	Rsve for Tax Appeals	675,000	1.10%	Grants	648,797	1.07%	Grants	663,838	1.09%	Rsve for Tax Appeals	550,000	0.94%	Community Services	500,665	0.94%
Terminal Leave	420,000	0.70%	Ant. Deficit in Assessment Trust	630,000	1.03%	Terminal Leave	626,000	1.03%	Municipal Court	517,947	0.85%	Municipal Court	507,660	0.87%	Legal Services	478,573	0.90%
Community Services	418,944	0.70%	Terminal Leave	505,000	0.82%	Municipal Court	464,851	0.76%	Community Services	482,711	0.80%	Finance Office	409,437	0.70%	Terminal Leave	400,000	0.75%
Finance Office	385,802	0.64%	Municipal Court	419,702	0.68%	Community Services	428,155	0.70%	Finance Office	429,501	0.71%	Storm/San. Sewer	392,537	0.67%	Finance Office	397,992	0.75%
Storm/San. Sewer	364,520	0.61%	Community Services	406,579	0.66%	Finance Office	417,403	0.69%	City Manager	407,229	0.67%	Deferred Charges	376,881	0.65%	DPW - Administration	346,818	0.65%
City Manager	339,005	0.57%	Finance Office	363,200	0.59%	Const. & Facilities Maint.	389,517	0.64%	Storm/San. Sewer	394,930	0.65%	City Manager	370,713	0.63%	Storm/San. Sewer	340,713	0.64%
Const. & Facilities Maint.	325,276	0.54%	Const. & Facilities Maint.	354,388	0.58%	City Manager	379,700	0.62%	Const. & Facilities Maint.	367,168	0.61%	Community Services	361,150	0.62%	City Manager	336,400	0.63%
DPW - Administration	278,065	0.46%	DPW - Administration	346,493	0.56%	Storm/San. Sewer	357,388	0.59%	Terminal Leave	348,559	0.57%	DPW - Administration	325,704	0.56%	Capital Imp. Fund	300,000	0.56%
Parks Division	269,841	0.45%	Storm/San. Sewer	343,932	0.56%	Capital Imp. Fund	350,000	0.58%	DPW - Administration	334,286	0.55%	Const. & Facilities Maint.	322,798	0.55%	Const. & Facilities Maint.	278,954	0.52%
Condo Reimbursements	236,095	0.39%	City Manager	321,240	0.52%	DPW - Administration	349,355	0.57%	Parks Division	313,129	0.52%	Capital Imp. Fund	300,000	0.51%	Deferred Charges	243,350	0.46%
Deferred Charges	225,000	0.38%	Parks Division	291,847	0.48%	Parks Division	288,510	0.47%	Capital Imp. Fund	310,000	0.51%	Human Resources	251,100	0.43%	Human Resources	227,448	0.43%
Tax Collector	200,018	0.33%	Condo Reimbursements	283,519	0.46%	Human Resources	263,247	0.43%	Human Resources	266,994	0.44%	Terminal Leave	222,500	0.38%	Tax Collector	197,711	0.37%
Rsve for Tax Appeals	200,000	0.33%	Human Resources	213,228	0.35%	Shade Tree	256,909	0.42%	Shade Tree	241,578	0.40%	City Clerk	204,370	0.35%	City Clerk	194,428	0.36%
Human Resources	197,699	0.33%	Tax Collector	179,046	0.29%	Emergency Appropriation	250,000	0.41%	Tax Collector	219,614	0.36%	Tax Collector	203,515	0.35%	Condo Reimbursements	163,000	0.31%
City Clerk	184,829	0.31%	Shade Tree	177,786	0.29%	Condo Reimbursements	201,784	0.33%	City Clerk	213,276	0.35%	Tax Assessor	169,661	0.29%	Tax Assessor	162,523	0.30%
Tax Assessor	178,647	0.30%	Tax Assessor	175,108	0.29%	Tax Collector	196,341	0.32%	Tax Assessor	184,501	0.30%	Condo Reimbursements	161,000	0.28%	Bldg & Grounds	151,750	0.28%
Shade Tree	173,082	0.29%	Emergency Appropriation	175,000	0.29%	Tax Assessor	185,470	0.30%	Bldg & Grounds	182,750	0.30%	Bldg & Grounds	154,250	0.26%	Engineering Svs	109,800	0.21%
Bldg & Grounds	150,000	0.25%	City Clerk	173,813	0.28%	City Clerk	177,661	0.29%	Condo Reimbursements	173,394	0.29%	EVAC	125,000	0.21%	EVAC	105,000	0.20%
Capital Imp. Fund	150,000	0.25%	Bldg & Grounds	165,000	0.27%	Deferred Charges	165,200	0.27%	Deferred Charges	165,200	0.27%	Engineering Svs	109,800	0.19%	Shade Tree	90,989	0.17%
Grants	126,555	0.21%	Engineering Svs	108,000	0.18%	Bldg & Grounds	157,750	0.26%	Engineering Svs	109,800	0.18%	Emerg. Medical Svcs.	105,000	0.18%	Data Processing	80,238	0.15%
Engineering Svs	108,000	0.18%	Deferred Charges	75,200	0.12%	Engineering Svs	105,000	0.17%	EVAC	105,000	0.17%	Shade Tree	99,278	0.17%	Contrib. To Agencies	75,913	0.14%
Data Processing	77,140	0.13%	Data Processing	72,919	0.12%	Data Processing	90,619	0.15%	Data Processing	84,893	0.14%	Data Processing	84,904	0.15%	Planning and Land Use	61,350	0.12%
Contrib. To Agencies	58,413	0.10%	Planning and Land Use	71,350	0.12%	EVAC	70,000	0.12%	Planning and Land Use	76,350	0.13%	Contrib. To Agencies	75,913	0.13%	Judgements	49,000	0.09%
Planning and Land Use	56,350	0.09%	Emergency Mgmt Svcs.	61,000	0.10%	Planning and Land Use	60,350	0.10%	Contrib. To Agencies	74,913	0.12%	Planning and Land Use	56,350	0.10%	Mayor & Council	38,900	0.07%
Mayor & Council	44,400	0.07%	Contrib. To Agencies	58,413	0.10%	Contrib. To Agencies	58,413	0.10%	Emergency Mgmt Svcs.	58,250	0.10%	Mayor & Council	44,400	0.08%	Dog Regulation	28,950	0.05%
Dog Regulation	42,500	0.07%	Dog Regulation	42,000	0.07%	Emergency Mgmt Svcs.	58,250	0.10%	Emerg. Medical Svcs.	50,000	0.08%	Dog Regulation	41,500	0.07%	City Physician	24,501	0.05%
EVAC	40,000	0.07%	EVAC	40,000	0.07%	Mayor & Council	42,400	0.07%	Mayor & Council	48,400	0.08%	City Physician	24,501	0.04%	Prop. Maint. Abatement	18,730	0.04%
Public Defender	12,000	0.02%	Mayor & Council	32,900	0.05%	Dog Regulation	42,000	0.07%	Dog Regulation	41,500	0.07%	Prop. Maint. Abatement	18,730	0.03%	Relocation Assistance	12,500	0.02%
Prop. Maint. Abatement	10,000	0.02%	Relocation Assistance	12,500	0.02%	Relocation Assistance	12,500	0.02%	City Physician	24,501	0.04%	Relocation Assistance	12,500	0.02%	Public Defender	10,000	0.02%
Emergency Mgmt Svcs.	10,000	0.02%	City Physician	12,000	0.02%	City Physician	12,000	0.02%	Prop. Maint. Abatement	18,730	0.03%	Public Defender	10,000	0.02%	Emergency Mgmt Svcs.	8,250	0.02%
Relocation Assistance	6,000	0.01%	Public Defender	12,000	0.02%	Public Defender	12,000	0.02%	Relocation Assistance	12,500	0.02%	Emergency Mgmt Svcs.	8,250	0.01%	Contingent	8,000	0.02%
Contingent	6,000	0.01%	Contingent	8,000	0.01%	Prop. Maint. Abatement	10,000	0.02%	Public Defender	12,000	0.02%	Contingent	8,000	0.01%	Purchasing	3,225	0.01%
Purchasing	4,000	0.01%	Prop. Maint. Abatement	5,000	0.01%	Contingent	8,000	0.01%	Contingent	8,000	0.01%	Purchasing	4,350	0.01%	Parks Division	0	0.00%
City Physician	3,000	0.01%	Purchasing	4,000	0.01%	Purchasing	4,000	0.01%	Purchasing	4,000	0.01%	Parks Division	0	0.00%	Emerg. Medical Svcs.	0	0.00%
Emerg. Medical Svcs.	0	0.00%	Emerg. Medical Svcs.	0	0.00%	Emerg. Medical Svcs.	0	0.00%	Judgements	0	0.00%	Judgements	0	0.00%	Emergency Appropriation	0	0.00%
Judgements	0	0.00%	Capital Imp. Fund	0	0.00%	Judgements	0	0.00%	Emergency Appropriation	0	0.00%	Emergency Appropriation	0	0.00%	Rsve for Tax Appeals	0	0.00%
Emergency Appropriation	0	0.00%	Judgements	0	0.00%	Ant. Deficit in Assessment Trust	0	0.00%	Ant. Deficit in Assessment Trust	0	0.00%	Ant. Deficit in Assessment Trust	0	0.00%	Ant. Deficit in Assessment Trust	0	0.00%
Total	59,840,443		Total	61,358,153		Total	60,837,773		Total	60,653,682		Total	58,406,923		Total	53,320,577	

CITY OF ENGLEWOOD

Departmental & Other Expense Increase/Decrease Per Budget Year - 2007 - 2012

1/24/2012

2012			2011		
Departments	Budget	Change +/-	Departments	Budget	Change +/-
Insurance	6,497,890	588,498	Ant. Deficit in Assessment Trust	630,000	630,000
Police	12,694,426	392,685	Debt	3,876,085	629,211
Landfill & Sewer	4,445,000	152,754	Grants	1,230,357	581,560
Capital Imp. Fund	150,000	150,000	Statutory Expenditures	6,075,053	555,967
Deferred Charges	225,000	149,800	Landfill & Sewer	4,292,246	143,302
Debt	3,964,293	88,208	Central Maint.	825,987	100,901
Sanitation	1,319,638	85,596	Streets/Roads	1,417,350	99,698
Fire	7,168,351	81,949	Condo Reimbursements	283,519	81,735
Bldg, Hsng & Code Assist.	781,706	51,942	Legal Services	818,000	20,000
Finance Office	385,802	22,602	Planning and Land Use	71,350	11,000
Tax Collector	200,018	20,972	Bldg & Grounds	165,000	7,250
Municipal Court	440,295	20,593	Parks Division	291,847	3,337
Storm/San. Sewer	364,520	20,588	Engineering Svs	108,000	3,000
City Manager	339,005	17,765	Emergency Mgmt Svcs.	61,000	2,750
Utilities	1,826,000	16,500	Public Library	2,199,015	0
Community Services	418,944	12,365	City Physician	12,000	0
Mayor & Council	44,400	11,500	Public Defender	12,000	0
City Clerk	184,829	11,016	Purchasing	4,000	0
Prop. Maint. Abatement	10,000	5,000	Dog Regulation	42,000	0
Bd of Health	730,514	4,686	Emerg. Medical Svcs.	0	0
Data Processing	77,140	4,221	Contrib. To Agencies	58,413	0
Tax Assessor	178,647	3,539	Relocation Assistance	12,500	0
Dog Regulation	42,500	500	Contingent	8,000	0
Engineering Svs	108,000	0	Judgements	0	0
Public Defender	12,000	0	Rsve for Tax Appeals	675,000	0
Purchasing	4,000	0	Rsve for Uncoll. Taxes	3,300,000	-755
EVAC	40,000	0	DPW - Administration	346,493	-2,862
Emerg. Medical Svcs.	0	0	City Clerk	173,813	-3,848
Contrib. To Agencies	58,413	0	Prop. Maint. Abatement	5,000	-5,000
Judgements	0	0	Mayor & Council	32,900	-9,500
Ant. Deficit in Assessment Trust	630,000	0	Tax Assessor	175,108	-10,362
Contingent	6,000	-2,000	Storm/San. Sewer	343,932	-13,456
Shade Tree	173,082	-4,704	Tax Collector	179,046	-17,295
Relocation Assistance	6,000	-6,500	Data Processing	72,919	-17,700
City Physician	3,000	-9,000	Sanitation	1,234,042	-20,949
Planning and Land Use	56,350	-15,000	Community Services	406,579	-21,576
Bldg & Grounds	150,000	-15,000	EVAC	40,000	-30,000
Human Resources	197,699	-15,529	Const. & Facilities Maint.	354,388	-35,129
Parks Division	269,841	-22,006	Utilities	1,809,500	-35,500
Const. & Facilities Maint.	325,276	-29,112	Municipal Court	419,702	-45,149
Recreation Dept	668,971	-43,257	Human Resources	213,228	-50,019
Condo Reimbursements	236,095	-47,424	Finance Office	363,200	-54,203
Emergency Mgmt Svcs.	10,000	-51,000	City Manager	321,240	-58,460
DPW - Administration	278,065	-68,428	Emergency Appropriation	175,000	-75,000
Terminal Leave	420,000	-85,000	Bd of Health	725,828	-77,489
Central Maint.	728,517	-97,470	Bldg, Hsng & Code Assist.	729,764	-77,642
Rsve for Uncoll. Taxes	3,200,000	-100,000	Shade Tree	177,786	-79,123
Legal Services	698,000	-120,000	Deferred Charges	75,200	-90,000
Streets/Roads	1,285,322	-132,028	Terminal Leave	505,000	-121,000
Emergency Appropriation	0	-175,000	Recreation Dept	712,228	-142,872
Statutory Expenditures	5,778,113	-296,940	Fire	7,086,402	-249,594
Rsve for Tax Appeals	200,000	-475,000	Insurance	5,909,392	-281,417
Public Library	1,682,225	-516,790	Capital Imp. Fund	0	-350,000
Grants	126,555	-1,103,802	Police	12,301,741	-373,431
Total	59,840,443		Total	61,358,153	

2010			2009		
	Budget	Change +/-		Budget	Change +/-
Statutory Expenditures	5,519,086	732,506	Fire	7,385,292	678,632
Rsve for Uncoll. Taxes	3,300,755	400,755	Police	13,340,449	517,649
Terminal Leave	626,000	277,441	Parks Division	313,129	313,129
Emergency Appropriation	250,000	250,000	Legal Services	872,264	297,491
Insurance	6,190,809	232,503	Public Library	2,296,896	242,913
Landfill & Sewer	4,148,944	152,019	Statutory Expenditures	4,786,580	230,140
Utilities	1,845,000	40,000	Rsve for Tax Appeals	750,000	200,000
Capital Imp. Fund	350,000	40,000	Shade Tree	241,578	142,300
Condo Reimbursements	201,784	28,390	Terminal Leave	348,559	126,059
Const. & Facilities Maint.	389,517	22,349	Community Services	482,711	121,561
Shade Tree	256,909	15,331	Bd of Health	843,640	85,890
DPW - Administration	349,355	15,069	Central Maint.	783,200	78,998
Data Processing	90,619	5,726	Rsve for Uncoll. Taxes	2,900,000	75,000
Tax Assessor	185,470	969	Utilities	1,805,000	71,000
Dog Regulation	42,000	500	Grants	663,838	67,270
Public Defender	12,000	0	Streets/Roads	1,381,431	56,681
Purchasing	4,000	0	Emergency Mgmt Svcs.	58,250	50,000
Emergency Mgmt Svcs.	58,250	0	Const. & Facilities Maint.	367,168	44,370
Relocation Assistance	12,500	0	City Manager	407,229	36,516
Contingent	8,000	0	Bldg & Grounds	182,750	28,500
Deferred Charges	165,200	0	Finance Office	429,501	20,064
Judgements	0	0	Planning and Land Use	76,350	20,000
Ant. Deficit in Assessment Trust	0	0	Tax Collector	219,614	16,099
Human Resources	263,247	-3,747	Human Resources	266,994	15,894
Engineering Svs	105,000	-4,800	Tax Assessor	184,501	14,840
Mayor & Council	42,400	-6,000	Condo Reimbursements	173,394	12,394
Prop. Maint. Abatement	10,000	-8,730	Municipal Court	517,947	10,287
Sanitation	1,254,991	-9,203	Capital Imp. Fund	310,000	10,000
Finance Office	417,403	-12,098	City Clerk	213,276	8,906
City Physician	12,000	-12,501	DPW - Administration	334,286	8,582
Grants	648,797	-15,041	Mayor & Council	48,400	4,000
Planning and Land Use	60,350	-16,000	Storm/San. Sewer	394,930	2,393
Contrib. To Agencies	58,413	-16,500	Public Defender	12,000	2,000
Tax Collector	196,341	-23,273	Engineering Svs	109,800	0
Parks Division	288,510	-24,619	City Physician	24,501	0
Bldg & Grounds	157,750	-25,000	Prop. Maint. Abatement	18,730	0
City Manager	379,700	-27,529	Dog Regulation	41,500	0
EVAC	70,000	-35,000	Relocation Assistance	12,500	0
City Clerk	177,661	-35,615	Contingent	8,000	0
Storm/San. Sewer	357,388	-37,542	Judgements	0	0
Bd of Health	803,317	-40,323	Emergency Appropriation	0	0
Fire	7,335,996	-49,296	Ant. Deficit in Assessment Trust	0	0
Emerg. Medical Svcs.	0	-50,000	Data Processing	84,893	-11
Municipal Court	464,851	-53,096	Purchasing	4,000	-350
Community Services	428,155	-54,556	Contrib. To Agencies	74,913	-1,000
Bldg, Hsng & Code Assist.	807,406	-56,232	Bldg, Hsng & Code Assist.	863,638	-8,439
Central Maint.	725,086	-58,114	EVAC	105,000	-20,000
Streets/Roads	1,317,652	-63,779	Emerg. Medical Svcs.	50,000	-55,000
Legal Services	798,000	-74,264	Landfill & Sewer	3,996,925	-70,069
Rsve for Tax Appeals	675,000	-75,000	Recreation Dept	939,430	-85,861
Recreation Dept	855,100	-84,330	Insurance	5,958,306	-105,394
Public Library	2,199,015	-97,881	Deferred Charges	165,200	-211,681
Debt	3,246,874	-294,121	Debt	3,540,995	-292,670
Police	12,675,172	-665,277	Sanitation	1,264,194	-512,324
Total	60,837,773		Total	60,653,682	

2008			2007		
	Budget	Change +/-		Budget	Change +/-
Statutory Expenditures	4,556,440	1,308,522	Debt	3,773,531	822,057
Police	12,822,800	1,134,887	Statutory Expenditures	3,247,918	627,012
Rsve for Uncoll. Taxes	2,825,000	821,357	Police	11,687,913	525,645
Rsve for Tax Appeals	550,000	550,000	Fire	6,535,450	495,450
Public Library	2,053,983	371,336	Insurance	6,435,000	403,400
Landfill & Sewer	4,066,994	305,016	Sanitation	1,643,135	217,728
Fire	6,706,660	171,210	Utilities	1,620,000	153,000
Central Maint.	704,202	144,872	Community Services	500,665	136,265
Streets/Roads	1,324,750	136,249	Deferred Charges	243,350	103,350
Deferred Charges	376,881	133,531	Legal Services	478,573	96,935
Sanitation	1,776,518	133,383	Bldg, Hsng & Code Assist.	777,178	91,907
Utilities	1,734,000	114,000	Grants	510,296	59,928
Emerg. Medical Svcs.	105,000	105,000	Human Resources	227,448	29,253
Legal Services	574,773	96,200	Condo Reimbursements	163,000	27,300
Bldg, Hsng & Code Assist.	872,077	94,899	Central Maint.	559,330	22,965
Grants	596,568	86,272	Tax Collector	197,711	14,743
Debt	3,833,665	60,134	Streets/Roads	1,188,501	8,654
Storm/San. Sewer	392,537	51,824	Const. & Facilities Maint.	278,954	6,048
Const. & Facilities Maint.	322,798	43,844	DPW - Administration	346,818	5,106
City Manager	370,713	34,313	Finance Office	397,992	3,624
Human Resources	251,100	23,652	Engineering Svs	109,800	1,800
EVAC	125,000	20,000	City Physician	24,501	751
Dog Regulation	41,500	12,550	Purchasing	3,225	725
Finance Office	409,437	11,445	Mayor & Council	38,900	0
City Clerk	204,370	9,942	Planning and Land Use	61,350	0
Shade Tree	99,278	8,289	Bldg & Grounds	151,750	0
Tax Assessor	169,661	7,138	Parks Division	0	0
Tax Collector	203,515	5,804	Public Defender	10,000	0
Mayor & Council	44,400	5,500	Prop. Maint. Abatement	18,730	0
Data Processing	84,904	4,666	Dog Regulation	28,950	0
Bldg & Grounds	154,250	2,500	Emergency Mgmt Svcs.	8,250	0
Purchasing	4,350	1,125	EVAC	105,000	0
Engineering Svs	109,800	0	Emerg. Medical Svcs.	0	0
Parks Division	0	0	Relocation Assistance	12,500	0
City Physician	24,501	0	Contingent	8,000	0
Public Defender	10,000	0	Judgements	49,000	0
Prop. Maint. Abatement	18,730	0	Emergency Appropriation	0	0
Emergency Mgmt Svcs.	8,250	0	Rsve for Tax Appeals	0	0
Contrib. To Agencies	75,913	0	Ant. Deficit in Assessment Trust	0	0
Relocation Assistance	12,500	0	Shade Tree	90,989	-2,246
Contingent	8,000	0	Bd of Health	836,777	-3,050
Capital Imp. Fund	300,000	0	Landfill & Sewer	3,761,978	-14,100
Emergency Appropriation	0	0	City Clerk	194,428	-16,086
Ant. Deficit in Assessment Trust	0	0	Municipal Court	516,046	-19,877
Condo Reimbursements	161,000	-2,000	City Manager	336,400	-23,800
Planning and Land Use	56,350	-5,000	Storm/San. Sewer	340,713	-29,054
Municipal Court	507,660	-8,386	Contrib. To Agencies	75,913	-34,860
DPW - Administration	325,704	-21,114	Data Processing	80,238	-45,000
Judgements	0	-49,000	Capital Imp. Fund	300,000	-79,000
Recreation Dept	1,025,291	-70,272	Public Library	1,682,647	-86,505
Bd of Health	757,750	-79,027	Tax Assessor	162,523	-91,920
Community Services	361,150	-139,515	Recreation Dept	1,095,563	-131,054
Terminal Leave	222,500	-177,500	Terminal Leave	400,000	-232,000
Insurance	6,063,700	-371,300	Rsve for Uncoll. Taxes	2,003,643	-347,416
Total	58,406,923		Total	53,320,577	

CITY OF ENGLEWOOD

Department & Other Expense Percent Change Per Budget Year 2007 - 2012

1/24/2012

2012 Budget

	% Change	Amount
Deferred Charges	199.20%	225,000
Prop. Maint. Abatement	100.00%	10,000
Mayor & Council	34.95%	44,400
Tax Collector	11.71%	200,018
Insurance	9.96%	6,497,890
Bldg, Hsng & Code Assist.	7.12%	781,706
Sanitation	6.94%	1,319,638
City Clerk	6.34%	184,829
Finance Office	6.22%	385,802
Storm/San. Sewer	5.99%	364,520
Data Processing	5.79%	77,140
City Manager	5.53%	339,005
Municipal Court	4.91%	440,295
Landfill & Sewer	3.56%	4,445,000
Police	3.19%	12,694,426
Community Services	3.04%	418,944
Debt	2.28%	3,964,293
Tax Assessor	2.02%	178,647
Dog Regulation	1.19%	42,500
Fire	1.16%	7,168,351
Utilities	0.91%	1,826,000
Bd of Health	0.65%	730,514
Engineering Svs	0.00%	108,000
Public Defender	0.00%	12,000
Purchasing	0.00%	4,000
EVAC	0.00%	40,000
Contrib. To Agencies	0.00%	58,413
Ant. Deficit in Assessment Trust	0.00%	630,000
Shade Tree	-2.65%	173,082
Rsve for Uncoll. Taxes	-3.03%	3,200,000
Statutory Expenditures	-4.89%	5,778,113
Recreation Dept	-6.07%	668,971
Human Resources	-7.28%	197,699
Parks Division	-7.54%	269,841
Const. & Facilities Maint.	-8.21%	325,276
Bldg & Grounds	-9.09%	150,000
Streets/Roads	-9.32%	1,285,322
Central Maint.	-11.80%	728,517
Legal Services	-14.67%	698,000
Condo Reimbursements	-16.73%	236,095
Terminal Leave	-16.83%	420,000
DPW - Administration	-19.75%	278,065
Planning and Land Use	-21.02%	56,350
Public Library	-23.50%	1,682,225
Contingent	-25.00%	6,000
Relocation Assistance	-52.00%	6,000
Rsve for Tax Appeals	-70.37%	200,000
City Physician	-75.00%	3,000
Emergency Mgmt Svcs.	-83.61%	10,000
Grants	-89.71%	126,555
Emergency Appropriation	-100.00%	0
Emerg. Medical Svcs.		0
Capital Imp. Fund		150,000
Judgements		0
	Total	59,840,443

2011 Budget

	% Change	Amount
Grants	89.64%	1,230,357
Condo Reimbursements	40.51%	283,519
Debt	19.38%	3,876,085
Planning and Land Use	18.23%	71,350
Central Maint.	13.92%	825,987
Statutory Expenditures	10.07%	6,075,053
Streets/Roads	7.57%	1,417,350
Emergency Mgmt Svcs.	4.72%	61,000
Bldg & Grounds	4.60%	165,000
Landfill & Sewer	3.45%	4,292,246
Engineering Svs	2.86%	108,000
Legal Services	2.51%	818,000
Parks Division	1.16%	291,847
Public Library	0.00%	2,199,015
City Physician	0.00%	12,000
Public Defender	0.00%	12,000
Purchasing	0.00%	4,000
Dog Regulation	0.00%	42,000
Contrib. To Agencies	0.00%	58,413
Relocation Assistance	0.00%	12,500
Contingent	0.00%	8,000
Rsve for Tax Appeals	0.00%	675,000
Rsve for Uncoll. Taxes	-0.02%	3,300,000
DPW - Administration	-0.82%	346,493
Sanitation	-1.67%	1,234,042
Utilities	-1.92%	1,809,500
City Clerk	-2.17%	173,813
Police	-2.95%	12,301,741
Fire	-3.40%	7,086,402
Storm/San. Sewer	-3.77%	343,932
Insurance	-4.55%	5,909,392
Community Services	-5.04%	406,579
Tax Assessor	-5.59%	175,108
Tax Collector	-8.81%	179,046
Const. & Facilities Maint.	-9.02%	354,388
Bldg, Hsng & Code Assist.	-9.62%	729,764
Bd of Health	-9.65%	725,828
Municipal Court	-9.71%	419,702
Finance Office	-12.99%	363,200
City Manager	-15.40%	321,240
Recreation Dept	-16.71%	712,228
Human Resources	-19.00%	213,228
Terminal Leave	-19.33%	505,000
Data Processing	-19.53%	72,919
Mayor & Council	-22.41%	32,900
Shade Tree	-30.80%	177,786
EVAC	-42.86%	40,000
Prop. Maint. Abatement	-50.00%	5,000
Deferred Charges	-54.48%	75,200
Capital Imp. Fund	-100.00%	0
Emerg. Medical Svcs.		0
Judgements		0
Emergency Appropriation		175,000
Ant. Deficit in Assessment Trust		630,000
	Total	61,358,153

2010 Budget

	% Change	Amount
Terminal Leave	79.60%	626,000
Condo Reimbursements	16.37%	201,784
Statutory Expenditures	15.30%	5,519,086
Rsve for Uncoll. Taxes	13.82%	3,300,755
Capital Imp. Fund	12.90%	350,000
Data Processing	6.74%	90,619
Shade Tree	6.35%	256,909
Const. & Facilities Maint.	6.09%	389,517
DPW - Administration	4.51%	349,355
Insurance	3.90%	6,190,809
Landfill & Sewer	3.80%	4,148,944
Utilities	2.22%	1,845,000
Dog Regulation	1.20%	42,000
Tax Assessor	0.53%	185,470
Public Defender	0.00%	12,000
Purchasing	0.00%	4,000
Emergency Mgmt Svcs.	0.00%	58,250
Relocation Assistance	0.00%	12,500
Contingent	0.00%	8,000
Deferred Charges	0.00%	165,200
Judgements	0.00%	0
Emergency Appropriation	0.00%	250,000
Ant. Deficit in Assessment Trust	0.00%	0
Fire	-0.67%	7,335,996
Sanitation	-0.73%	1,254,991
Human Resources	-1.40%	263,247
Grants	-2.27%	648,797
Finance Office	-2.82%	417,403
Public Library	-4.26%	2,199,015
Engineering Svs	-4.37%	105,000
Streets/Roads	-4.62%	1,317,652
Bd of Health	-4.78%	803,317
Police	-4.99%	12,675,172
Bldg, Hsng & Code Assist.	-6.51%	807,406
City Manager	-6.76%	379,700
Central Maint.	-7.42%	725,086
Parks Division	-7.86%	288,510
Debt	-8.31%	3,246,874
Legal Services	-8.51%	798,000
Recreation Dept	-8.98%	855,100
Storm/San. Sewer	-9.51%	357,388
Rsve for Tax Appeals	-10.00%	675,000
Municipal Court	-10.25%	464,851
Tax Collector	-10.60%	196,341
Community Services	-11.30%	428,155
Mayor & Council	-12.40%	42,400
Bldg & Grounds	-13.68%	157,750
City Clerk	-16.70%	177,661
Planning and Land Use	-20.96%	60,350
Contrib. To Agencies	-22.03%	58,413
EVAC	-33.33%	70,000
Prop. Maint. Abatement	-46.61%	10,000
City Physician	-51.02%	12,000
Emerg. Medical Svcs.	-100.00%	0
	Total	60,837,773

2009 Budget

	% Change	Amount
Emergency Mgmt Svcs.	606.06%	58,250
Shade Tree	143.33%	241,578
Terminal Leave	56.66%	348,559
Legal Services	51.76%	872,264
Rsve for Tax Appeals	36.36%	750,000
Planning and Land Use	35.49%	76,350
Community Services	33.66%	482,711
Public Defender	20.00%	12,000
Bldg & Grounds	18.48%	182,750
Const. & Facilities Maint.	13.75%	367,168
Public Library	11.83%	2,296,896
Bd of Health	11.33%	843,640
Grants	11.28%	663,838
Central Maint.	11.22%	783,200
Fire	10.12%	7,385,292
City Manager	9.85%	407,229
Mayor & Council	9.01%	48,400
Tax Assessor	8.75%	184,501
Tax Collector	7.91%	219,614
Condo Reimbursements	7.70%	173,394
Human Resources	6.33%	266,994
Statutory Expenditures	5.05%	4,786,580
Finance Office	4.90%	429,501
City Clerk	4.36%	213,276
Streets/Roads	4.28%	1,381,431
Utilities	4.09%	1,805,000
Police	4.04%	13,340,449
Capital Imp. Fund	3.33%	310,000
Rsve for Uncoll. Taxes	2.65%	2,900,000
DPW - Administration	2.63%	334,286
Municipal Court	2.03%	517,947
Storm/San. Sewer	0.61%	394,930
Engineering Svs	0.00%	109,800
City Physician	0.00%	24,501
Prop. Maint. Abatement	0.00%	18,730
Dog Regulation	0.00%	41,500
Relocation Assistance	0.00%	12,500
Contingent	0.00%	8,000
Data Processing	-0.01%	84,893
Bldg, Hsng & Code Assist.	-0.97%	863,638
Contrib. To Agencies	-1.32%	74,913
Landfill & Sewer	-1.72%	3,996,925
Insurance	-1.74%	5,958,306
Debt	-7.63%	3,540,995
Purchasing	-8.05%	4,000
Recreation Dept	-8.37%	939,430
EVAC	-16.00%	105,000
Sanitation	-28.84%	1,264,194
Emerg. Medical Svcs.	-52.38%	50,000
Deferred Charges	-56.17%	165,200
Parks Division		313,129
Judgements		0
Emergency Appropriation		0
Ant. Deficit in Assessment Trust		0
	Total	60,653,682

2008 Budget

	% Change	Amount
Deferred Charges	54.87%	376,881
Dog Regulation	43.35%	41,500
Rsve for Uncoll. Taxes	40.99%	2,825,000
Statutory Expenditures	40.29%	4,556,440
Purchasing	34.88%	4,350
Central Maint.	25.90%	704,202
Public Library	22.07%	2,053,983
Legal Services	20.10%	574,773
EVAC	19.05%	125,000
Grants	16.91%	596,568
Const. & Facilities Maint.	15.72%	322,798
Storm/San. Sewer	15.21%	392,537
Mayor & Council	14.14%	44,400
Bldg, Hsng & Code Assist.	12.21%	872,077
Streets/Roads	11.46%	1,324,750
Human Resources	10.40%	251,100
City Manager	10.20%	370,713
Police	9.71%	12,822,800
Shade Tree	9.11%	99,278
Sanitation	8.12%	1,776,518
Landfill & Sewer	8.11%	4,066,994
Utilities	7.04%	1,734,000
Data Processing	5.82%	84,904
City Clerk	5.11%	204,370
Tax Assessor	4.39%	169,661
Tax Collector	2.94%	203,515
Finance Office	2.88%	409,437
Fire	2.62%	6,706,660
Bldg & Grounds	1.65%	154,250
Debt	1.59%	3,833,665
Engineering Svs	0.00%	109,800
City Physician	0.00%	24,501
Public Defender	0.00%	10,000
Prop. Maint. Abatement	0.00%	18,730
Emergency Mgmt Svcs.	0.00%	8,250
Contrib. To Agencies	0.00%	75,913
Relocation Assistance	0.00%	12,500
Contingent	0.00%	8,000
Capital Imp. Fund	0.00%	300,000
Condo Reimbursements	-1.23%	161,000
Municipal Court	-1.63%	507,660
Insurance	-5.77%	6,063,700
DPW - Administration	-6.09%	325,704
Recreation Dept	-6.41%	1,025,291
Planning and Land Use	-8.15%	56,350
Bd of Health	-9.44%	757,750
Community Services	-27.87%	361,150
Terminal Leave	-44.38%	222,500
Judgements	-100.00%	0
Parks Division		0
Emerg. Medical Svcs.		105,000
Emergency Appropriation		0
Rsve for Tax Appeals		550,000
Ant. Deficit in Assessment Trust		0
	Total	58,406,923

2007 Budget

	% Chang
Deferred Charges	73.82%
Community Services	37.39%
Purchasing	29.00%
Debt	27.85%
Legal Services	25.40%
Statutory Expenditures	23.92%
Condo Reimbursements	20.12%
Sanitation	15.27%
Human Resources	14.76%
Bldg, Hsng & Code Assist.	13.41%
Grants	13.31%
Utilities	10.43%
Fire	8.20%
Tax Collector	8.06%
Insurance	6.69%
Police	4.71%
Central Maint.	4.28%
City Physician	3.16%
Const. & Facilities Maint.	2.22%
Engineering Svs	1.67%
DPW - Administration	1.49%
Finance Office	0.92%
Streets/Roads	0.73%
Mayor & Council	0.00%
Planning and Land Use	0.00%
Bldg & Grounds	0.00%
Public Defender	0.00%
Prop. Maint. Abatement	0.00%
Dog Regulation	0.00%
Emergency Mgmt Svcs.	0.00%
EVAC	0.00%
Relocation Assistance	0.00%
Contingent	0.00%
Judgements	0.00%
Bd of Health	-0.36%
Landfill & Sewer	-0.37%
Shade Tree	-2.41%
Municipal Court	-3.71%
Public Library	-4.89%
City Manager	-6.61%
City Clerk	-7.64%
Storm/San. Sewer	-7.86%
Recreation Dept	-10.68%
Rsve for Uncoll. Taxes	-14.78%
Capital Imp. Fund	-20.84%
Contrib. To Agencies	-31.47%
Data Processing	-35.93%
Tax Assessor	-36.13%
Terminal Leave	-36.71%
Parks Division	
Emerg. Medical Svcs.	
Emergency Appropriation	
Rsve for Tax Appeals	
Ant. Deficit in Assessment Trust	
	Total